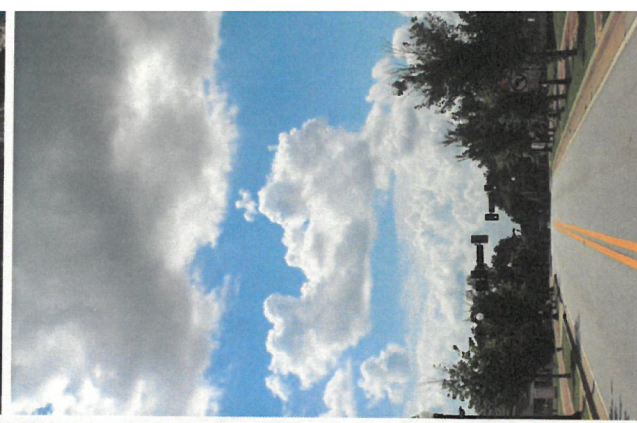
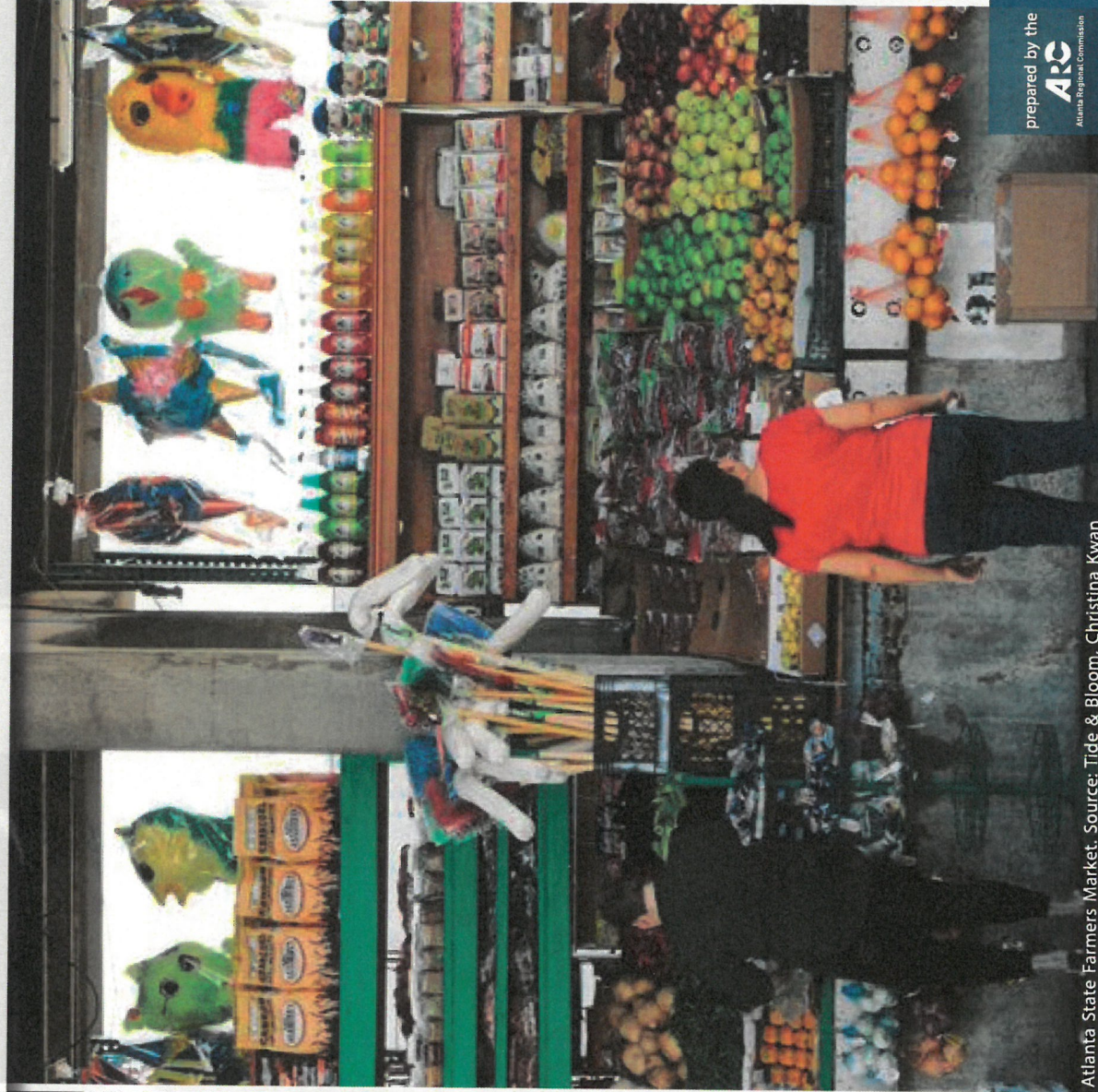


CITY OF FOREST PARK, GEORGIA 2018 COMPREHENSIVE PLAN UPDATE



prepared by the
ARC
Atlanta Regional Commission



Adopted by the
City of Forest Park
Monday, November 5, 2018

Atlanta State Farmers Market. Source: Tide & Bloom, Christina Kwan

Acknowledgements

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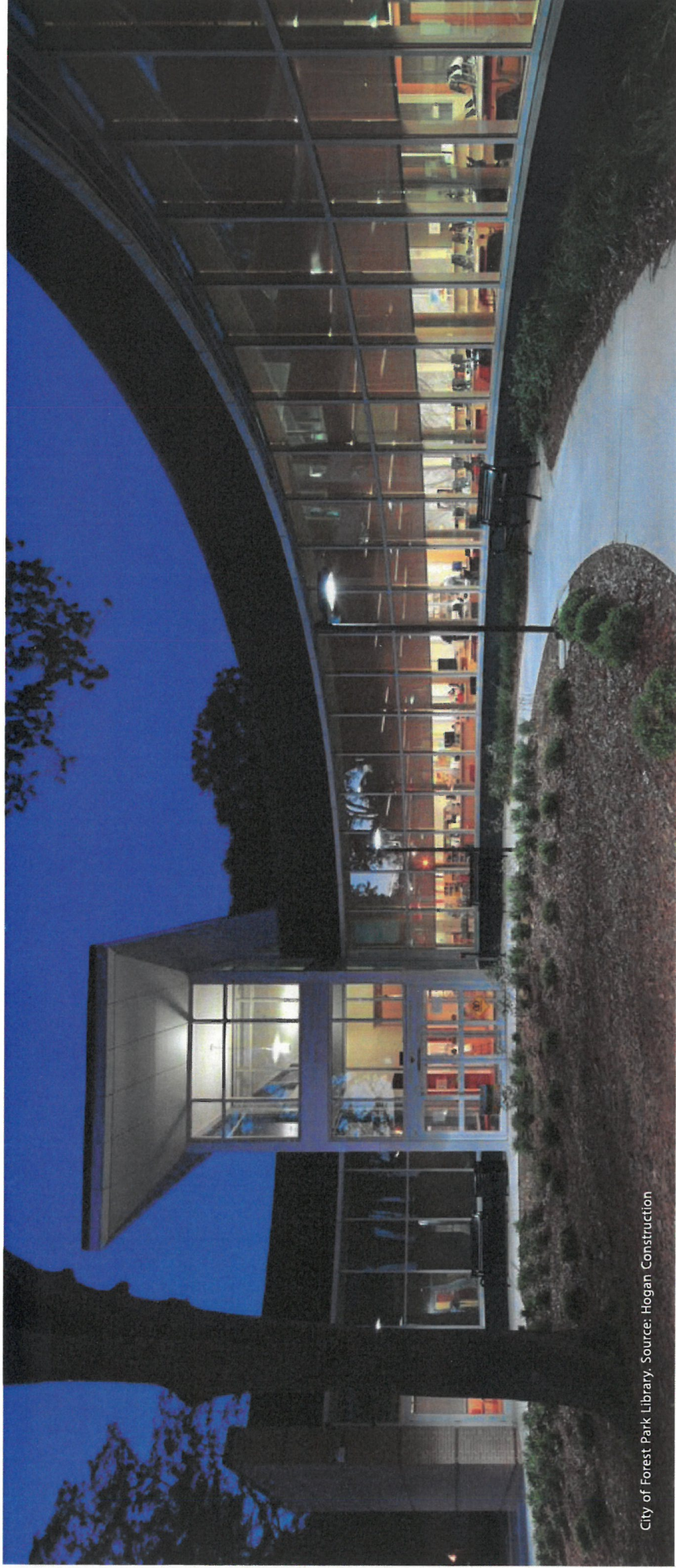
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Unless otherwise specified, all photos are by ARC staff.



City of Forest Park Library. Source: Hogan Construction

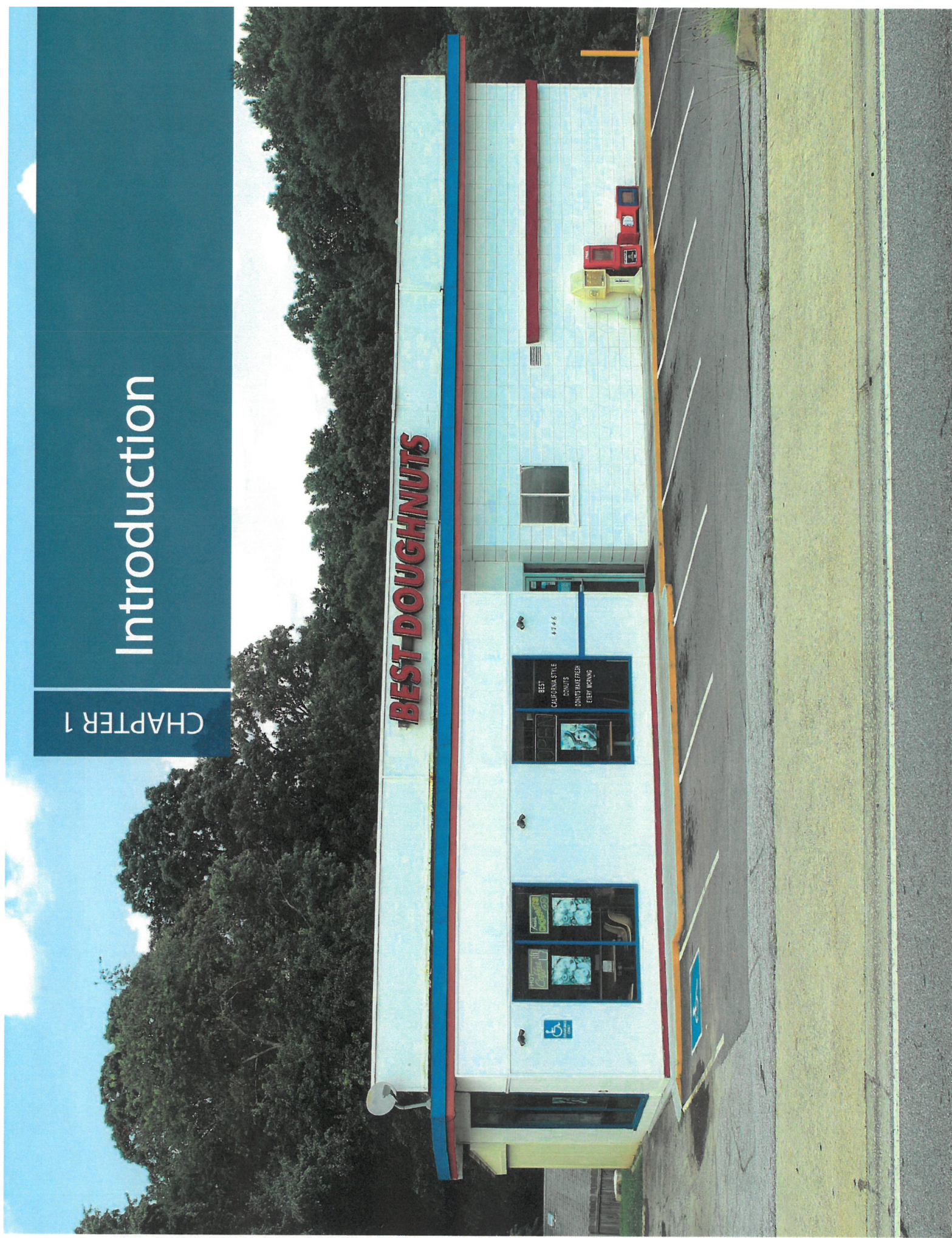
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CHAPTER 1

Introduction



The City of Forest Park is now in its 110th year of incorporation, and perhaps more than ever, the City is looking to the future to determine how it will adapt to new realities, grow strategically, and invest wisely in its people and places.

Broadly speaking, a comprehensive plan is a guide for communities to invest, develop and allocate services according to a shared vision formed through a public process. This is the City of Forest Park's Comprehensive Plan and is meant to be used as that guide on simple every day decisions and complex, long-term challenges. It has three distinctive features:

- It is long-range, looking ahead 5, 10, and 20 years
- It is comprehensive, looking across many different facets of what a City does
- It is deliberative, looking within to understand the needs and desires of the City

Forest Park last updated their Comprehensive Plan in 2010, so this document includes new data, revised polices and a reimagined work program. It affirms the City's foremost vision, defines quality community goals and lays out a list of tasks for City leaders, staff and citizens to address a diverse range of issues and opportunities that, if completed, will take the City of Forest Park to new heights.

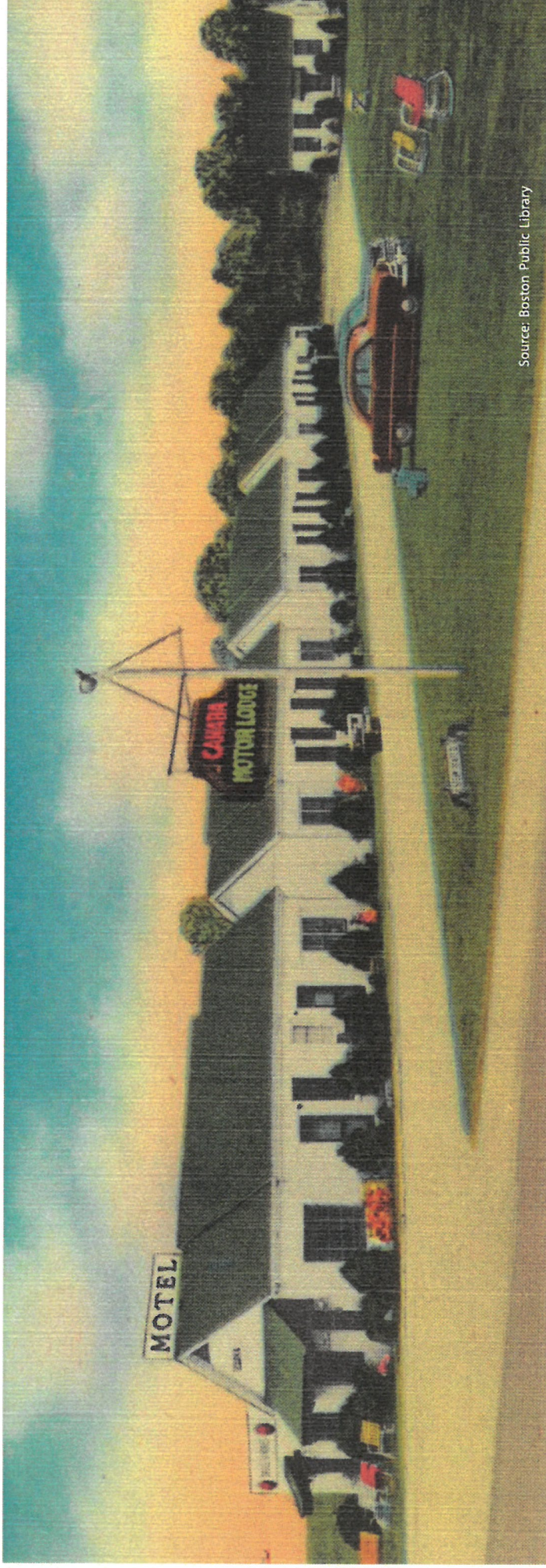
Some of the work of shaping the City of Forest Park's future will be done by residents, businesses, and nonprofits. However, the City of Forest Park's government and civic leadership will play the most important role in implementing the Comprehensive Plan's vision using these key tools:

- Regulation
- Capital spending
- Programs and staffing

The City provided multiple public engagement opportunities for the community to garner input on community issues and opportunities related to land use, transportation, housing, economic development and potential changes to the Future Land Use map and associated narrative, as well as potential work program items.

This document weaves the ideas, viewpoints, and thoughts of many diverse voices from the community into a common vision. The City of Forest Park's success in implementing this common vision will depend on strong leadership of the elected body and engaged citizens holding up the Community Work Program as the way forward.

Overall, the plan focuses on ways citizens and City officials in Forest Park can work together to make their City a better place for all to live, work and play for years to come.



Source: Boston Public Library

Context

Settled in the 1820s by farming families and railroad employees, the City of Forest Park has a long and storied history and was essential to the original growth of Atlanta as a rail hub. Forest Park first developed as a “wood and water stop” for the Macon and Western Railroad, which was later purchased by the Central Railroad and Banking Company of Georgia and extended into Atlanta. It earned itself the nickname “Stump Town,” due to the cutting down of trees to provide fuel for the passenger and freight trains going in and out of Atlanta, leaving only stumps behind.

From this modest rail stop, the City of Forest Park

officially incorporated in 1908 and grew significantly as commerce around the railroad flourished and Atlanta became a vibrant metropolis. Two major developments thereafter greatly impacted the City of Forest Park: the construction of what is now Hartsfield-Jackson Atlanta International Airport (ATL) and Fort Gillem. In 1925, the Atlanta Speedway was converted into an airfield that grew to become the world’s most travelled airport today and the major commercial hub of Delta Air Lines. Fort Gillem was founded in 1941 as a satellite installation of nearby Fort McPherson, taking advantage of the nearby air and rail infrastructure. Both developments have shaped the growth and development of the City of Forest Park in significant ways.

The airport attracted commercial and industrial developments into the City's western and northern areas, while both the airport and Fort Gillem are major job centers for the local workforce. The 1,465-acre Fort Gillem eventually annexed into the City in 1973 and remained active until 2011, when it closed, and negotiations began with the City of Forest Park for its purchase in 2012. ATL has expanded numerous times, building a fifth runway, the tallest control tower in the U.S., and the Maynard H. Jackson International Terminal in the early 2000s. It continues to be the state's largest economic driver and a global asset for the City of Forest Park. Similarly, the Ford Motor Company's Atlanta Assembly factory in nearby Hapeville was another major employer of the local workforce from 1947 to 2006.

So, the City of Forest Park began as a turn of the century railroad town, but much of its development was shaped largely by post-WWII suburban growth and the impacts of the auto and aviation industry to the west and a massive military installation to the east. Since the end of WWII, this growth resulted in Forest Park's emergence as a viable center of commerce and livlihood.

The 1990s and 2000s, however, brought significant shifts in the economy to Forest Park, with decline and closures of major employers, such as Eastern airlines in 1991, the Ford Atlanta Assembly in 2006, and Fort Gillem beginning in 2005 until its closing in 2011. The 2008 economic

recession further impacted the City's fortunes, only worsened by the countywide impact from the loss of public school accreditation in 2008. Even public transit ceased service in Clayton County in 2010, stranding residents without access to jobs and services.

Yet, Forest Park has persevered through these tough times by undertaking numerous planning efforts. In 2001, Forest Park was one of ten initial recipients of the Atlanta Regional Commission's (ARC) Livable Centers Initiative (LCI). This study focused on revitalizing the town center and preparing for proposed future commuter rail. After many years, the City began to implement this plan, and in 2014, Clayton County residents voted to join the MARTA system. MARTA is now conducting the Environmental Review process for the High Capacity Transit expansion planned for Clayton County by 2027. City officials and leaders are also actively involved with regional planning and coordination efforts, such as the Aerropolis Atlanta Alliance and Finding the Flint, to share opportunities and stimulate growth.

Today, the City of Forest Park is one of the largest cities in Clayton County with a diverse population of 19,707. With a renewed vision, this well-positioned City aims to write a new chapter in its history.

Community Input Opportunities

City representative and resident input was a crucial aspect of the development of the Comprehensive Plan update. The City of Forest Park provided public engagement opportunities throughout the planning process, all of which were advertised through local media outlets and City social media sites.

A Steering Committee, comprised of citizens, local business owners, elected officials, and City staff, guided the creation of the plan update, while two Public Meetings were held to allow broader citizen participation.

Both Public Meetings were held in the City of Forest Park's Community Center which allowed visitors to stop in and give valuable feedback to the planning team and City leadership.

Councilwoman and Mayor Pro Tem Latresa Wells served as the representative of the governing authority, while the City Manager, Angela Redding, and Financial Services Technician, Tiffanie Robinson, served as the local economic development practitioners.



Forest Park Comprehensive Plan Community Engagement

City Council Meetings

Monday February	Monday September	Monday November
5	17	5
Public Kick Off Meeting	Second Public Hearing	City Council Final Adoption

Steering Committee Meetings

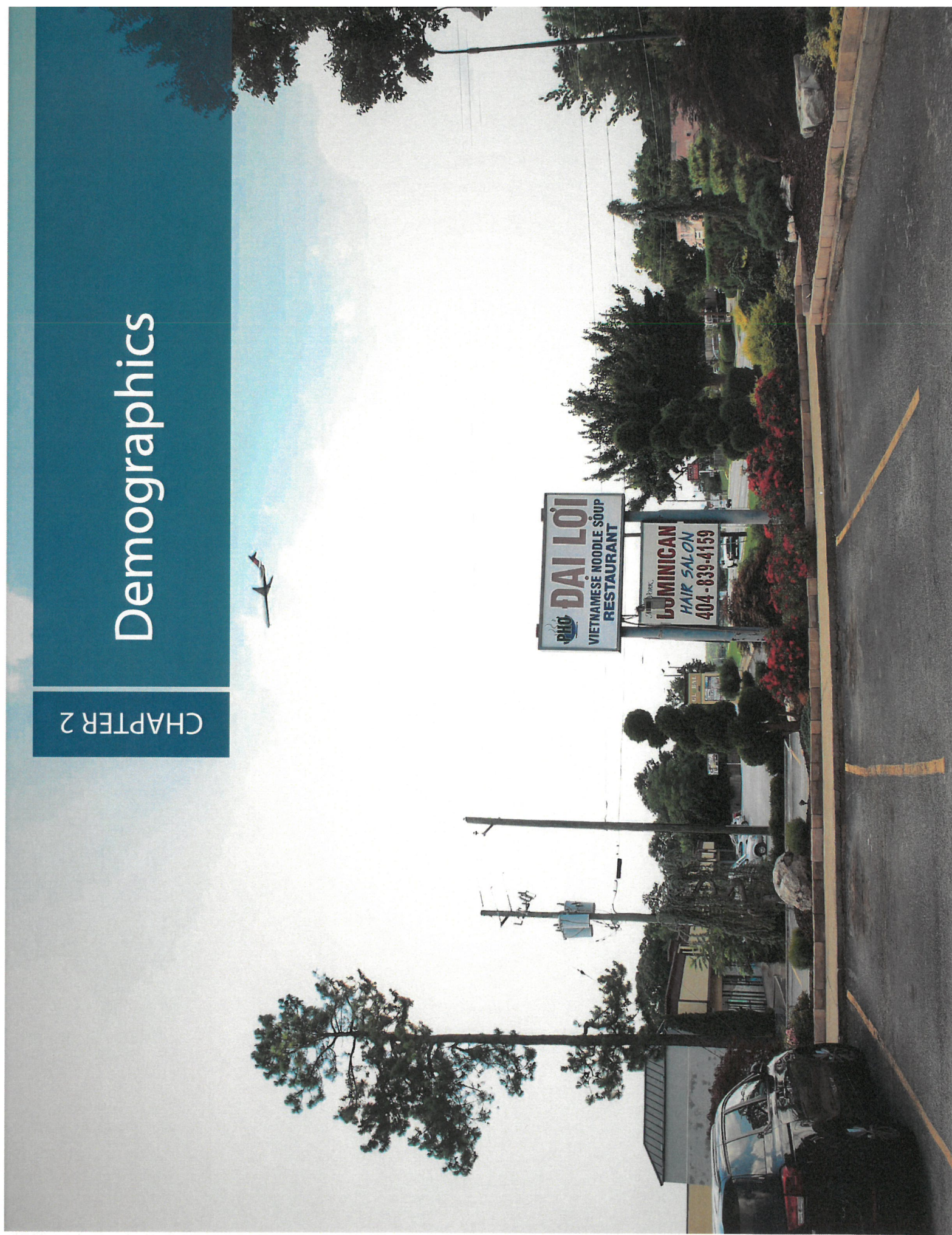
Thursday February	Wednesday May
15	23
Steering Committee Meeting	Steering Committee Meeting

Public Engagement

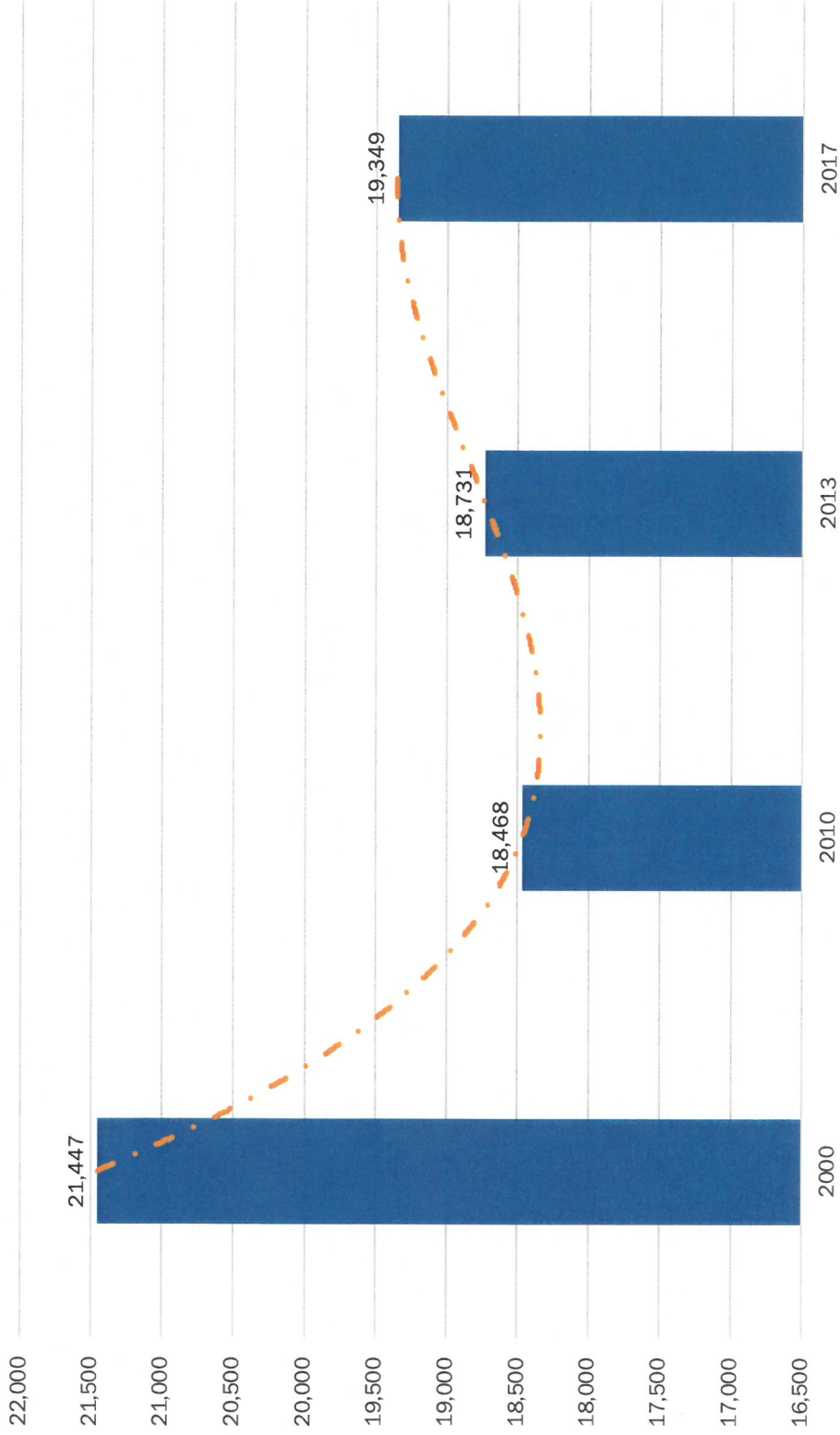
Wednesday March	Tuesday June
28	26
Public Open House	Public Open House

Final Adoption Deadline: October 31, 2018

Demographics



Population Change

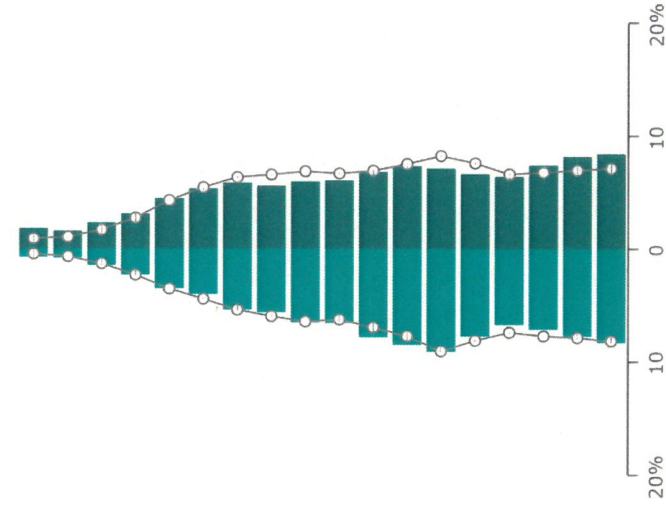


Source: U.S. Census, Esri Business Analyst Online

Forest Park saw a significant decrease in its population between 2000 and 2010. This is likely due to the gradual closing of major employment centers like Ford Motor Company's Atlanta Assembly factory and Fort Gillem, the impact of the Great Recession on jobs and housing, and the temporary loss of Clayton County Public School System accreditation. However, today, the City is the largest by population in Clayton County with 19,707 people, according to Esri forecasts for 2018. And, population forecasts predict steady growth for Forest Park in the future.

Age Distribution

Age Pyramid



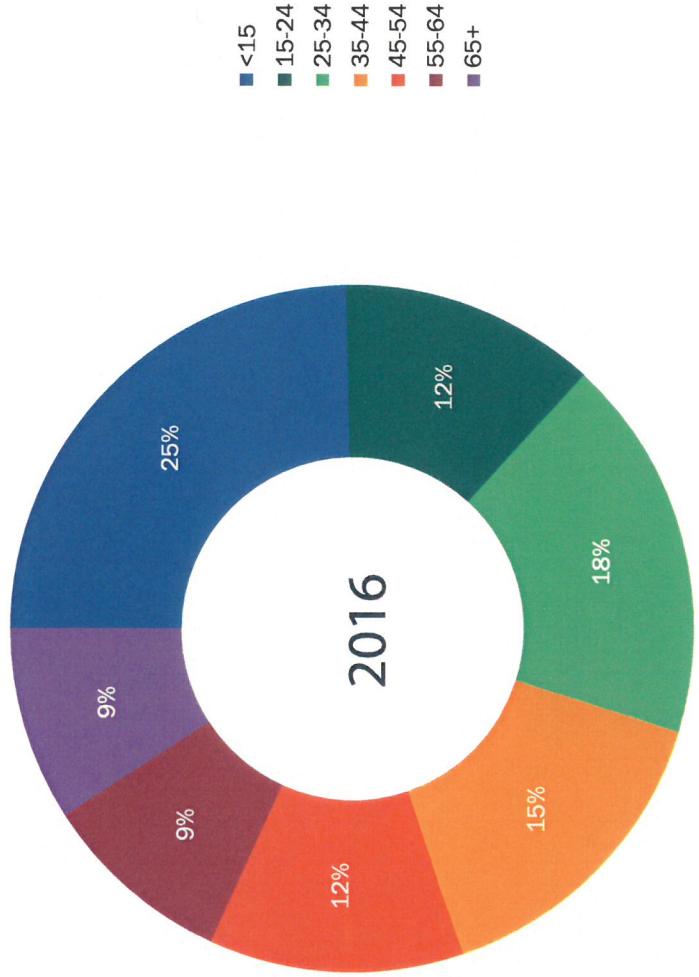
The largest group:
2018 Male Population
Age 25-29 (Esri)

The smallest group:
2018 Male Population
Age 85+ (Esri)

Dots show comparison to
Clayton County

Forest Park has a relatively equal age distribution across all age groups. The smallest age group is 55 years and older, while the largest age group is 15 years and younger. The 2018 median age is 33 years of age, according to Esri Business Analyst Online.

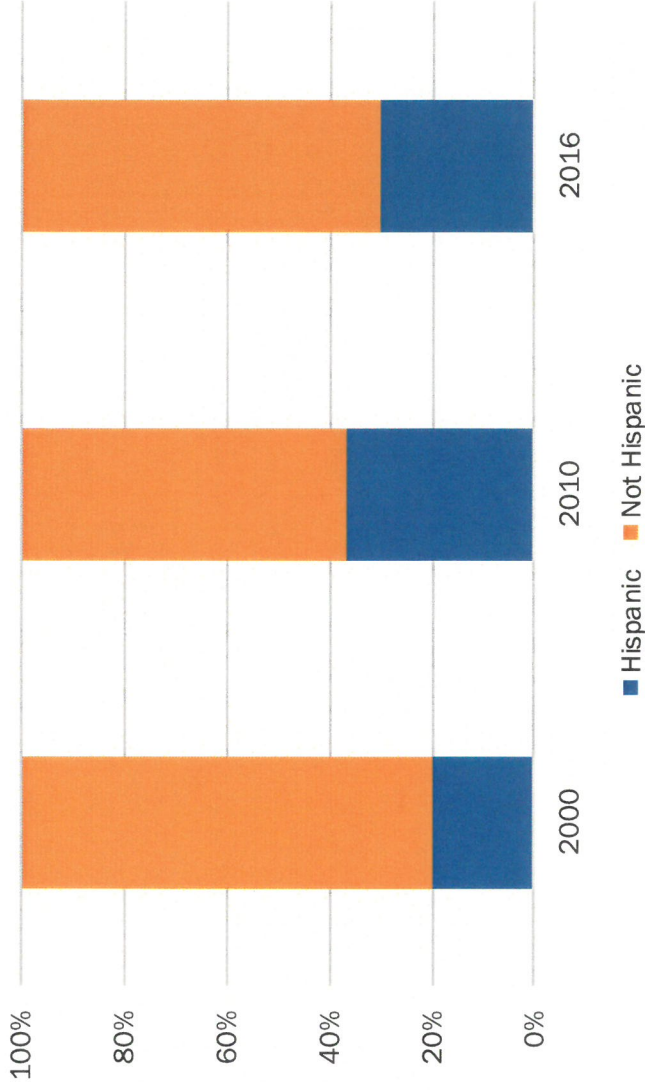
From 2000 to 2016, age distribution in Forest Park remained relatively unchanged, too. The largest change over time was in the 15-24 age group, which decreased by 6.1%. However, young people still make up a major portion of the population in the City.



Race & Ethnicity

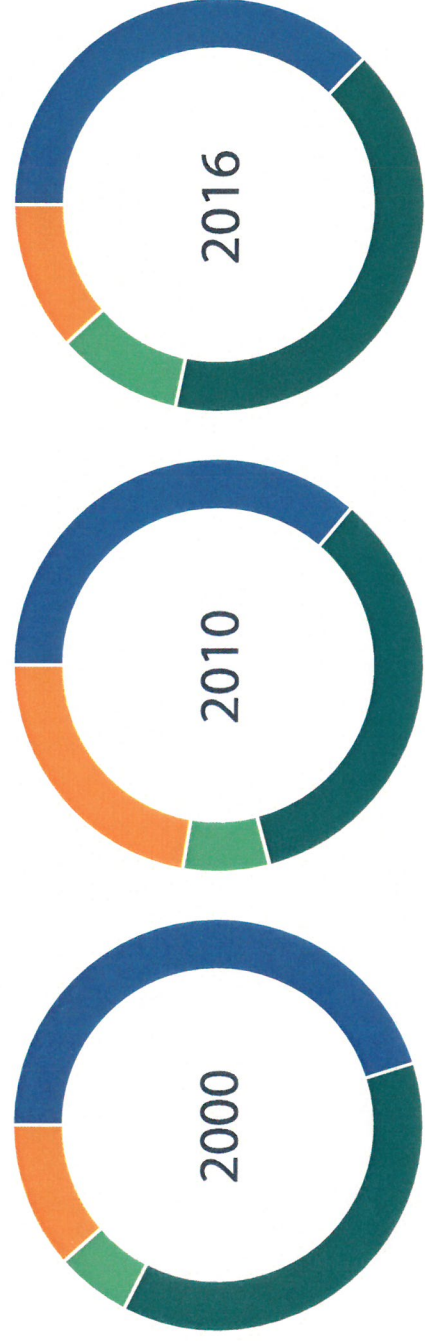
Forest Park is a multi-cultural, racially diverse City, and has grown increasingly diverse over time. Today, Whites make up 24.6% of the population, Blacks make up 43.7%, Asians make up 9.9%, and 21.2% identify as some other or two or more races. A large percentage of the population--32.2%-- also have Hispanic origins.

Individuals Who Identify as Hispanic



Source: U.S. Census, Esri Business Analyst Online

■ White ■ Black or African American ■ Asian ■ Other








Esri Business Analyst

Esri's Business Analyst is a web-based solution that applies GIS technology to extensive demographic, consumer spending, and business data to deliver on-demand analysis, presentation-ready reports and maps. The infographics below profile the City of Forest Park and provide a snapshot of some of the City's characteristics.

Tapestry Segmentation from Esri provides an accurate, detailed description of America's neighborhoods. Segmentation is based on the principle that people with similar tastes and lifestyles will seek others with the same tastes, like seeks like. This national comparative data helps us understand lifestyle choices, consumer preferences, habits and hobbies. It classifies 67 unique

segments based on demographic and socioeconomic characteristics. These are the top three in the City of Forest Park.

 <p>7D</p>	<p>Barrios Urbanos 2,039 households</p>	<p>31.9% of Households</p>
 <p>12C</p>	<p>Small Town Simplicity 1,355 households</p>	<p>21.2% of Households</p>
 <p>8G</p>	<p>Hardscrabble Road 936 households</p>	<p>14.6% of Households</p>

Esri Tapestry Segments

Family is central within these diverse communities. Hispanics make up a majority of residents within these neighborhoods. More than one in four residents are foreign born, bringing rich cultural traditions to these neighborhoods in the urban outskirts. Dominating this market are younger families with children or single-parent households with multiple generations living under the same roof. These households balance their budgets carefully but also indulge in the latest trends and purchase with an eye to brands. Most workers are employed in skilled positions across the manufacturing, construction, or retail trade sectors.

Small Town Simplicity includes young families and senior households that are bound by community ties. The lifestyle is down-to-earth and semirural, with television for entertainment and news, and emphasis on convenience for both young parents and senior citizens. Residents embark on pursuits including online computer games, scrapbooking, and rural activities like hunting and fishing. Since almost 1 in 4 households is below poverty level, residents also keep their finances simple - paying bills in person and avoiding debt.

Hardscrabble Road neighborhoods are in urbanized areas within central cities, with older housing, located chiefly in the Midwest and South. This slightly smaller market is primarily a family market, married couples (with and without children), and single parents. Younger, highly diverse (with higher proportions of black, multiracial, and Hispanic populations), and less educated, they work mainly in service, manufacturing, and retail trade industries. Unemployment is high (almost twice the US rate), and median household income is half the US median. Almost 1 in 3 households have income below the poverty level. Approximately 60% of householders are renters, living primarily in single-family homes, with a higher proportion of dwellings in 2-4 unit buildings. This market is struggling to get by.

Incomes

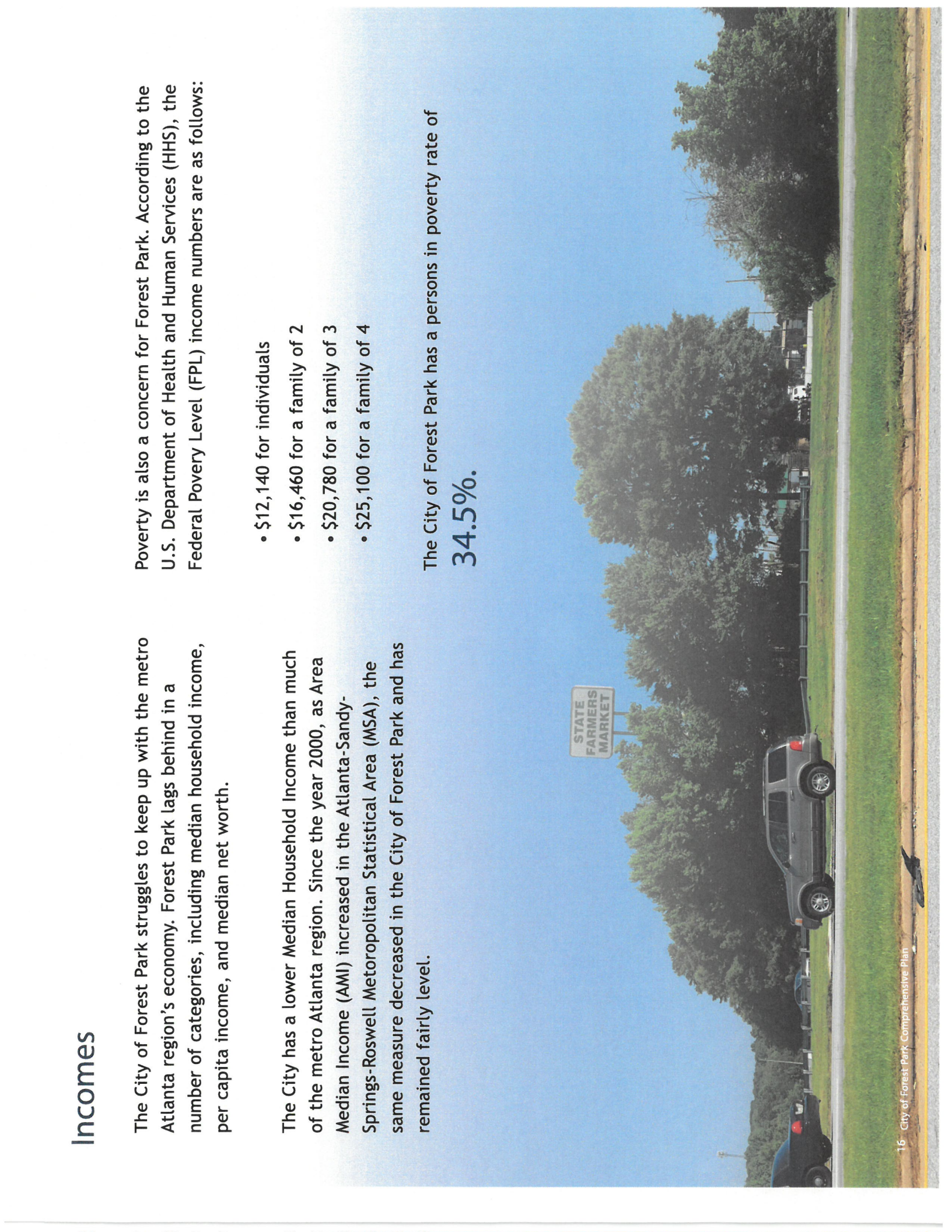
The City of Forest Park struggles to keep up with the metro Atlanta region's economy. Forest Park lags behind in a number of categories, including median household income, per capita income, and median net worth.

The City has a lower Median Household Income than much of the metro Atlanta region. Since the year 2000, as Area Median Income (AMI) increased in the Atlanta-Sandy-Springs-Roswell Metropolitan Statistical Area (MSA), the same measure decreased in the City of Forest Park and has remained fairly level.

Poverty is also a concern for Forest Park. According to the U.S. Department of Health and Human Services (HHS), the Federal Poverty Level (FPL) income numbers are as follows:

- \$12,140 for individuals
- \$16,460 for a family of 2
- \$20,780 for a family of 3
- \$25,100 for a family of 4

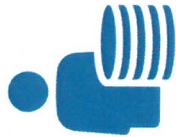
The City of Forest Park has a persons in poverty rate of **34.5%**.



INCOME



\$35,171

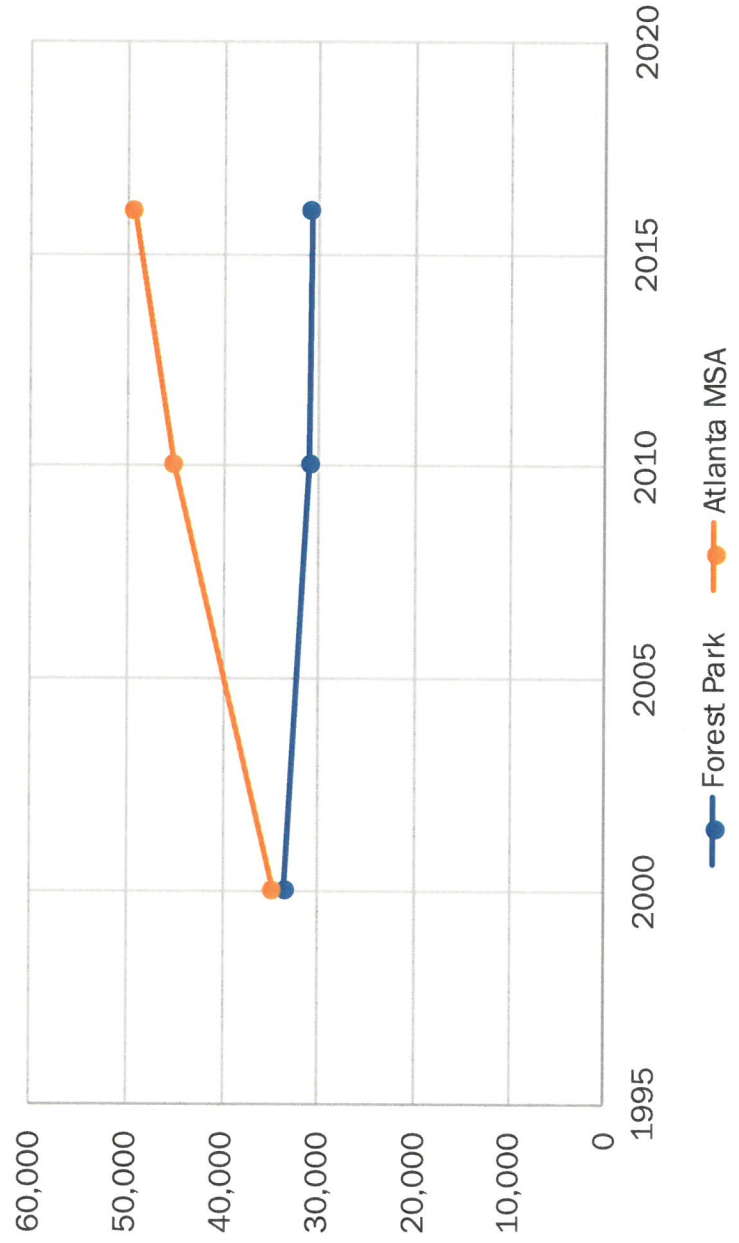


\$15,083



\$15,861

Area Median Income




ANNUAL HOUSEHOLD SPENDING

Income distribution is relatively balanced in Forest Park, although it is skewed towards lower incomes. Compared to the rest of the region, Forest Park has only a small percentage of higher income earning residents.



\$1,238
Apparel & Services



\$95
Computers & Hardware



\$1,971
Eating Out

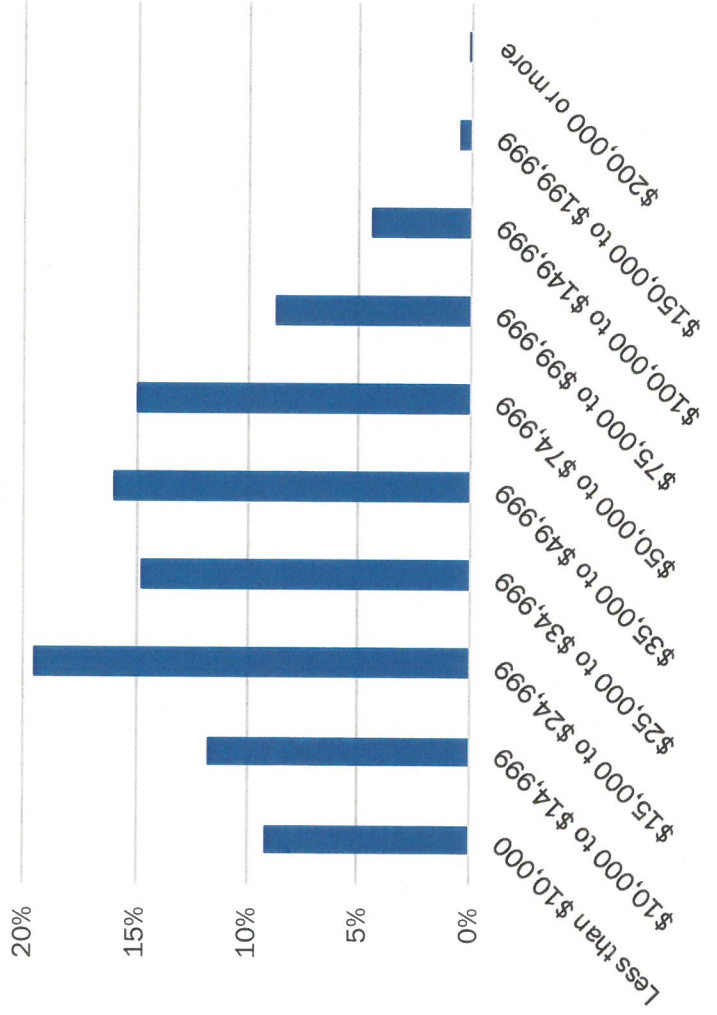


\$2,927
Groceries



\$3,136
Health Care

Income Distribution



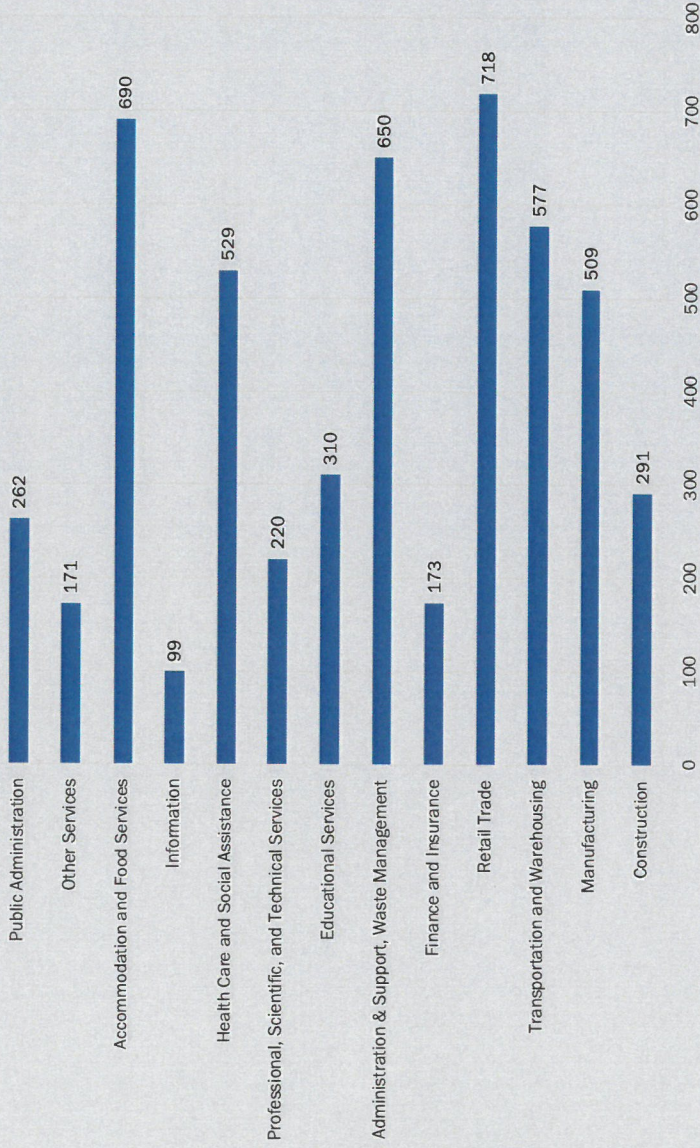
Jobs

Forest Park has a strong and diverse workforce. Resident Area Characteristics (RAC) describe the industry that residents of a certain area work in for a living. The vast majority of Forest Park residents work in the Accommodation and Food Services, Administration & Support, Waste Management, and Retail Trade, but spread their talents out fairly evenly across many industries.

The Gillem Logistics Center plans to generate new distribution and e-commerce logistics jobs for Forest Park in place of the roughly 1,500 lost after Fort Gillem closed in 2012.

Workplace Area Characteristics (WAC) describe the jobs that are available within a given study area. The jobs available in Forest Park are largely and disproportionately geared towards Transportation and Warehousing and Wholesale Trade. This is due to the presence of airport-related industries and the State Farmers Market.

WHAT JOBS DO FOREST PARK RESIDENTS DO?

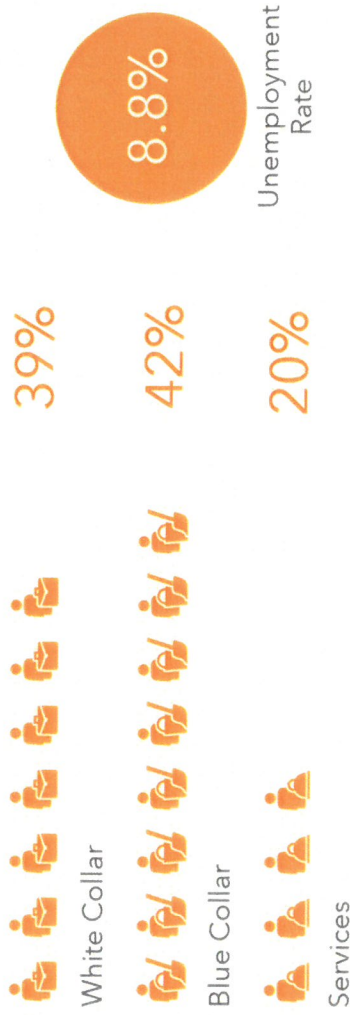


WHAT JOBS ARE AVAILABLE IN THE CITY OF FOREST PARK?



Blue Collar jobs are the predominant type of employment in the City of Forest Park. However, Forest Park has a higher percentage of Women- and Minority-owned businesses than much of the region.

EMPLOYMENT



Forest Park's unemployment rate is also higher than the rest of the metro Atlanta region at 8.8%.

Education

In the Atlanta MSA, almost 36% of people over the age of 25 have completed bachelor's degree or higher. The level of educational attainment in Forest Park is much lower, with 9.2% of people over the age of 25 in Forest Park having completed a bachelor's degree, but 67.3% of people over the age of 25 have earned a high school graduate degree.

EDUCATION



The level of educational attainment for the entire population is as follows: 31% of Forest Park residents are without a high school diploma, 35% have a GED, 24% have some college, and 11% have a degree in higher education.



Existing Plan Review



The City of Forest Park has undertaken and been part of many planning efforts in the past. It is important to always consider current planning processes within the context of previous planning efforts. The following list details planning projects previously completed for the City of Forest Park, or related to Forest Park:

Previous Plans

- Aerotropolis Atlanta Blueprint
- Atlanta State Farmers Market Master Plan
- City of Forest Park Comprehensive Plan 2005-2025
- City of Forest Park Livable Centers Initiative (LCI)
- City of Forest Park LCI Supplementals
- Clayton Connects
- Clayton County Strategic Economic Development Plan
- Forest Park Main Street Design Guidelines
- Fort Gillem Strategic Reuse Plan
- Tri-Cities Urban Redevelopment Plan (Forest Park, Lake City, Morrow)
- Urban Redevelopment Agency Park Presentation

The goals and work programs from these plans will be included in the appendix of this plan. The City of Forest Park should consider how these align and accomplish the goals of this plan.

Similarly, the City of Forest Park currently has a number of planning efforts underway today. It is important to consider these efforts, as well, as they should align in as many ways as possible. The following list details planning efforts currently underway for the City of Forest Park, or relating to Forest Park:

Current Plans

- AeroATL Greenway Study
- City of Morrow Comprehensive Plan
- City of Riverdale Comprehensive
- Clayton County CTP 2018 Update
- Finding the Flint
- House Resolution 1471 for the Study of the Revitalization of the Atlanta State Farmers Market
- MARTA High Capacity Transit Initiative
- Starr Park and Neighborhood Master Plan

The City of Forest Park should maintain involvement in all of these efforts to promote Forest Park's goals and assets throughout the development of new plans.

Helpful to achieving the goal

STRENGTHS

CHAPTER 4

Community Goals

Harmful to achieving the goal

WEAKNESSES

Internal origin - attributes of Forest Park

OPPORTUNITIES

THREATS

Social, Economic and Natural Environment

STRENGTHS

- Location access to all migrants
- Airport (water)
- Access 1-675 + 7585 1-285
- Transition
- Green
- Location

OPPORTUNITIES

- Food Tourism
- Jobs or growth
- Cultural
- Green Sustainable Economic Energy

WEAKNESSES

- Older Homes
- Income
- Resources for Business
- Assisting in/with marketing Business
- Lawyer/union of young family households

THREATS

- Homelessness
- Homelessness
- Homelessness

Vision Statement

The City of Forest Park will work with our residents and business community to foster pride and develop beautiful and affordable neighborhoods, a dynamic economy, and a healthy environment where all citizens can prosper.

The Comprehensive Plan Update 2018 is organized around a few major themes: economic development, housing, transportation, and preserving and regenerating the natural environment. A key element to this plan and that came out of the planning process is that all of these elements and themes are interrelated and interdependent. Each theme has goals and policies specific to it, but without the complete picture, there is no vision.

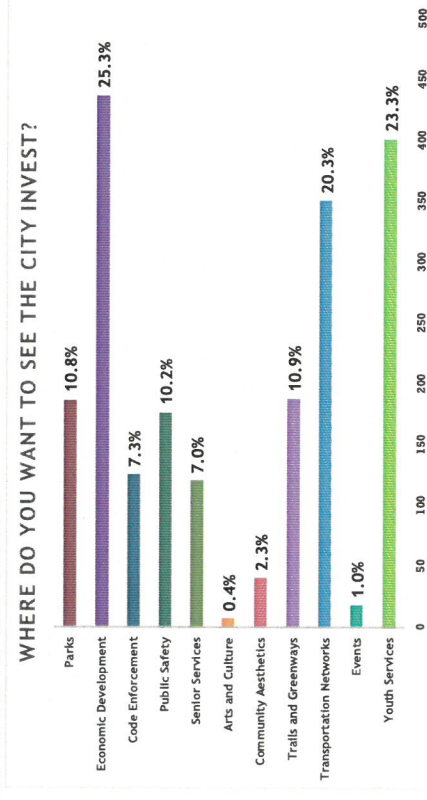
It is important to note, however, that many policies and strategies have overlapping impacts and sometimes competing interests. The community discussed the intertwined impacts of policy decisions, reflecting on how their choices have effects on more than just their area of expertise. It is this understanding of interrelated consequences that the Comprehensive Plan Update 2018 presents the community goals and implementation strategies. It aims to be simple and actionable.

The Steering Committee first reviewed demographic and economic data for the City of Forest Park. Then, it undertook a Strengths, Weaknesses, Opportunities and Threats analysis (SWOT) and discussed issues and

opportunities facing the City of Forest Park. This process developed a clear understanding of where the City is and where it must go.

Next, after public input on the vision statement from Forest Park's previous comprehensive plan, the Steering Committee helped craft and refine the new vision statement above. It reflects the true vision of Forest Park's aspirations and the character of its residents.

Finally, the Steering Committee and the public helped define, shape and prioritize goals for the City of Forest Park, which are laid out in this section. Through a back and forth process, the community defined how the City will achieve its vision.



Community Challenges

As the City looks ahead to the next 5 to 10 years, Forest Park will have to face some challenges, including:

- **Aging Population:** The City of Forest Park, like much of the region, is aging rapidly. With a low density housing stock and saturation of corridor commercial development, Forest Park must consider the needs of the aging population and create more affordable options that are better connected to the amenities it needs.
- **Encroaching Land Uses:** Forest Park has a lot of industrial commercial land uses near the airport in the northern and western part of the City. These land uses provide jobs, but prohibit high quality of life for residents.
- **Housing:** Forest Park has a tremendous asset in its neighborhoods and housing stock, but much of it is aging and in need of repairs. Absent landlords and high rental rates have led to intensified code enforcement, but this department is under-resourced, too. The City of Forest Park should look to assess what it can do to come up with innovative approaches to improving their housing challenges.
- **Walkability:** Forest Park is located right off two interstates and is bisected by two state highways. A commercial railroad also runs through the City. Having access to safe and connected pedestrian facilities, including sidewalks, parks, trails and greenways are a major concern for residents, and the City is working to connect key community assets.
- **Environmental Impacts of the Airport:** The airport is a major employment center, but there are real and harmful environmental impacts being located so close to it. Forest Park must work with its regional partners and the airport to address air, water, and noise impacts in the City and on its residents.
- **Poverty:** The City of Forest Park resident profile is skewed to the extreme, with high concentrations of residents falling at the lower end of the spectrum. Forest Park can reach beyond local government and work with the private sector and non-profits to improve conditions for the most at-risk residents.

Community Strengths

As the City prepares for the next 5 to 10 years, Forest Park offers a wealth of strengths to draw upon, including:

- **Strong Regional Location:** The City of Forest Park is strategically located near the world's busiest airport, Hartsfield-Jackson Atlanta International Airport, and the most significant economic driver of the State of Georgia.

- **Affordable Neighborhoods and Active**

Civic Spaces: The people of Forest Park have a long history of gathering together to enjoy opportunities for recreation, open and green space, and socializing. Places like the Forest Park Library, a local favorite Anne and Bill's Restaurant, and Starr Park are some of the City's best.

- **Jobs:** Forest Park has more jobs than residents. Due to its strong regional location and proximity to the airport, Forest Park is a top logistics, food and agri-business submarket for the region, especially for wholesale food distributors. The Fort Gillem Logistics Center redevelopment, Tradeport, and the State Farmers Market are major assets to Forest Park.

- **Diversity:** Forest Park is a diverse community with multiple foreign languages spoken, which is an asset the City should continue to cultivate. This makes Forest Park a food and culture destination. Jonesboro Road could be the Buford Highway of Clayton County.

- **Access:** Forest Park has good access to the surrounding counties by way of I-285, downtown Atlanta by way of I-75, and to the broader parts of the region by way of I-75 and I-675.

- **Potential:** With the MARTA expansion into Clayton County moving through its planning process, the Aerotropolis Atlanta Alliance supporting and coordinating local governments around the airport, and the Fort Gillem redevelopment continuing to build out, there has never been a brighter future for Forest Park. This presents a unique but limited window of opportunity for the City that should be leveraged to advance the goals of Forest Park.

Community Challenges

Aging Population, Environmental Impacts, Imbalance of Owner-to-Rental-Occupied Housing, Neighborhood Stagnation, Poor Walkability and Connectivity

Goals	Policies
<p>Mitigate the environmental impacts of Hartsfield-Jackson Atlanta International Airport (ATL) on Forest Park neighborhoods and community health</p>	<p>Work with regional partners, like Aerotropolis Atlanta Alliance and the City of Atlanta, to fund noise mitigation programs and flood mitigation land uses</p>
<p>Provide sufficient housing options for Forest Park’s aging population</p>	<p>Seek out partnerships with affordable housing developers to build senior housing that is accessible and connected to quality of life amenities</p>
<p>Prevent the encroachment of unwanted land uses into residential areas</p>	<p>Maintain appropriate buffer zones between residential land use and non-residential land use</p>
<p>Ensure neighborhood preservation and stabilization as the City evolves</p>	<p>Establish development guidelines for targeted neighborhood redevelopment areas to ensure a range of housing styles and price points</p>
<p>Undertake housing planning processes that promote and incentivize increased homeownership</p>	<p>Support the code enforcement department in developing new and innovative strategies for fighting absent landlords and abandoned property</p>
<p>Establish new and expand existing small-business services and programs that support entrepreneurs, especially for Forest Park youth, and that cater to Forest Park’s diverse population</p>	<p>Partner with regional organizations like WorkSource Aerotropolis, the Hartsfield Jackson International Airport, the State Farmers Market, Kroger, and Clayton State University to support local job seekers and provide workforce training programs</p>
<p>Meet State and Metropolitan North Georgia Water Planning District requirements for environmental protection and stormwater mitigation to help mitigate these impacts on Forest Park neighborhoods</p>	<p>Work with Clayton County, the Clayton County Water Authority and the Metropolitan North Georgia Water Planning District to ensure compliance with the State Part 5 criteria, the relevant requirements of the District’s 2017 Water Resource Management Plan and the MS-4 permit requirements</p>

Community Opportunities

Active public spaces, Diverse population, Growing employment center - Fort Gillem and the State Farmers Market, MARTA expansion, Regional Initiatives - Finding the Flint and Aerotropolis, Strategic location, Strong community pride and character

Goals	Policies
<p>Enhance community and civic space by preserving and regenerating natural environments</p>	<p>Develop trails and greenways that connect to regional amenities and align with County and regional greenspace initiatives</p>
<p>Promote Forest Park as an exceptional place to live, work and play by attracting people with a diverse range of incomes</p>	<p>Establish a formal marketing campaign to promote Forest Park as sets, such as its affordable housing stock, access to the airport and future MARTA rail line</p>
<p>Create a unique sense of place in the region</p>	<p>Work with regional partners like Aerotropolis Atlanta and Finding the Flint to implement greenway and blueway projects to improve connectivity for residents and visitors</p>
<p>Reinforce Forest Park’s strong community character through design and community events</p>	<p>Establish appropriate development guidelines for targeted redevelopment neighborhood</p>
<p>Leverage Atlanta State Farmers Market (ASFM) as a regional asset to ensure Forest Park’s commitment to the agri-business industry</p>	<p>Establish a partnership with the State Department of Agriculture and stakeholders of ASFM to improve connectivity to Forest Park and benefits to broader community</p>
<p>Coordinate and engage with MARTA to ensure the City of Forest Park is well positioned for high capacity transit</p>	<p>Continue to partner with MARTA, ARC, GDOT, and Clayton County to encourage swift and efficient planning and implementation of the Clayton County MARTA expansion</p>
<p>Leverage Fort Gillem development to ensure continued relationship with the City</p>	<p>Establish a partnership with Fort Gillem tenants to support City community development efforts</p>

Future Land Use

CHAPTER 5



Land Use Classifications

The Future Land Use Map geographically organizes future development the City of Forest Park desires to achieve in the future and is a graphic representation of goals and objectives of this Comprehensive Plan.

Zoning, development regulations, and infrastructure investment will need to evolve to accommodate future land use goals and principles. Decision-makers will also use the future land use descriptions as a policy guide for future rezoning decisions, and as a way to understand broader context around development proposals.

Future land uses provide descriptions regarding these planning elements:

- Desired infrastructure, economic objectives, housing types and building types
- Building form, massing, and style
- Desired use or mix of uses
- Goals to achieve the desired development types

As Forest Park is primarily built out, redevelopment will be key to any growth within the City.

Low Density Residential: includes single-family, detached residential development. This land use category includes large areas of the city which are already developed in single-family residential subdivisions, and includes those areas which are likely to develop in a similar manner over the next twenty years.



Medium Density Residential: includes single family detached, single family attached, duplex, triplex, townhouse and condominiums.



High Density Residential: includes single family detached, single family attached, duplex, triplex, townhouse, condominiums and multi-family apartments.



Commercial: includes retail or strip malls, auto-related businesses, funeral homes and restaurants.



Office/Professional: includes office and professional uses such as finance, insurance, real estate and medical offices.



Office/Business: includes more intensive office-oriented developments such as “office parks” and “business parks” that are directly accessible to the interstate highway system. All development should have the majority of building space allocated for office use.



Land Use Classifications

Mixed Use Office: allows for a mixture of office and residential uses in such a way as to foster a live-work environment. Professional offices (finance, insurance, real estate, medical) may locate at ground level with residential condominium or apartment units above. Includes single family detached, single family attached, duplex, triplex, townhouse, condominiums and multi-family apartments.



Mixed Use Commercial: allows for a mixture of commercial and residential uses in a “traditional urban” or “main street” fashion. Neighborhood-friendly retail commercial uses such as drugstores, flower shops, and small clothing stores may front on commercial streets with condominium-type residential units and/or offices located above or behind. Includes single family detached, single family attached, duplex, triplex, townhouse, condominiums and multi-family apartments.



Mixed Use Transit Village: Consistent with the Transit Village recommended by the Forest Park Livable Centers Initiative Plan, allows for a mixture of neighborhood-friendly commercial, office and residential uses in a vertical arrangement. All development should be pedestrian-oriented and should facilitate access to mass transit facilities.



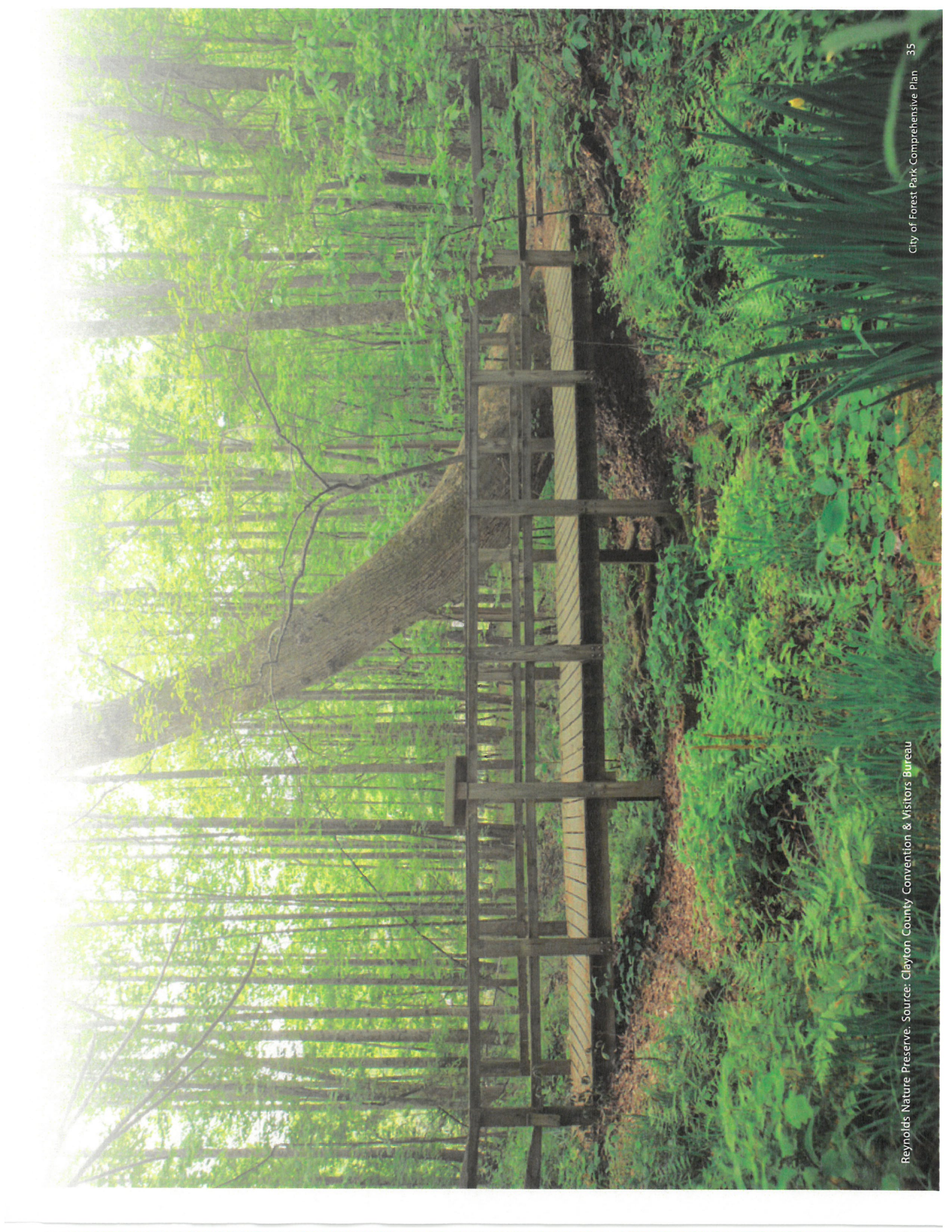
Institutional: includes churches, lodges, hospitals, clubs and community service buildings. This classification also includes public schools and buildings, fire stations, police stations, City buildings, and cemeteries.

Industrial: includes storage and warehousing facilities, technology related manufacturing with offices, auto repair, utility storage yards, structures which combine office and warehouse/distribution functions, truck terminals, and similar structures and other businesses that are manufacturers but do not necessarily conflict with commercial uses.

Transportation/Communication/Utilities: includes airports, water and sewer facilities, power stations, substations, water storage tanks, radio and television stations, limited access highways, and utility corridors.

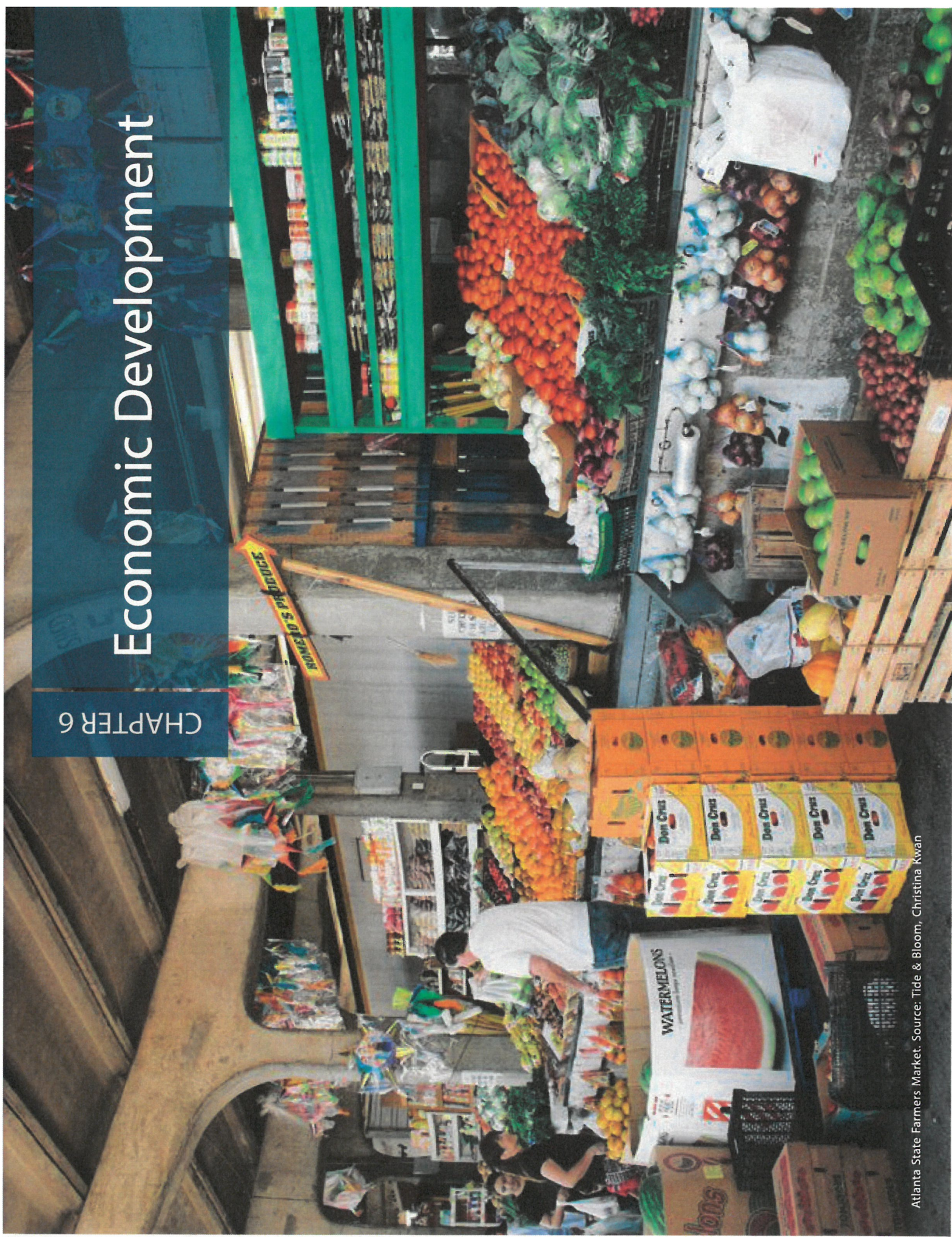


Parks/Open Space: includes land dedicated to active or passive recreational uses that are either publicly or privately owned and may include playgrounds, public parks, nature preserves, golf courses, reservations, recreation centers, and similar uses. All 100-year floodplain areas in Forest Park are included under the Parks/Open Space classification.



CHAPTER 6

Economic Development



Atlanta State Farmers Market. Source: Tide & Bloom, Christina Kwan

Regional Economic Competitiveness

Catlyst is the regional competitiveness strategy for the 10-county Metro Atlanta region. It serves as the Comprehensive Economic Development Strategy (CEDS) and was adopted in 2017. Its vision is to have a competitive economy and region that works for everyone, which aligns with the City of Forest Park's vision and will be the destination toward which all its economic development goals and initiatives navigate.

The Catlyst Strategy is built on Four Pillars that focus on the needs of individual residents in the metro region:

- **Engaged and Employed.** Everyone is able to thrive in a robust global economy.
- **Prepared and Productive.** Everyone is prepared to advance in a productive career and lifelong learning.
- **Healthy and Housed.** Everyone has options for a healthy lifestyle and quality affordable housing.
- **Connected and Resilient.** Everyone can connect to the people, places, and information needed to have a resilient, prosperous life.

The Strategic Framework for the implementation of the Catlyst Strategy includes an adaptable structure for regional partners to achieve their unique vision and goals.



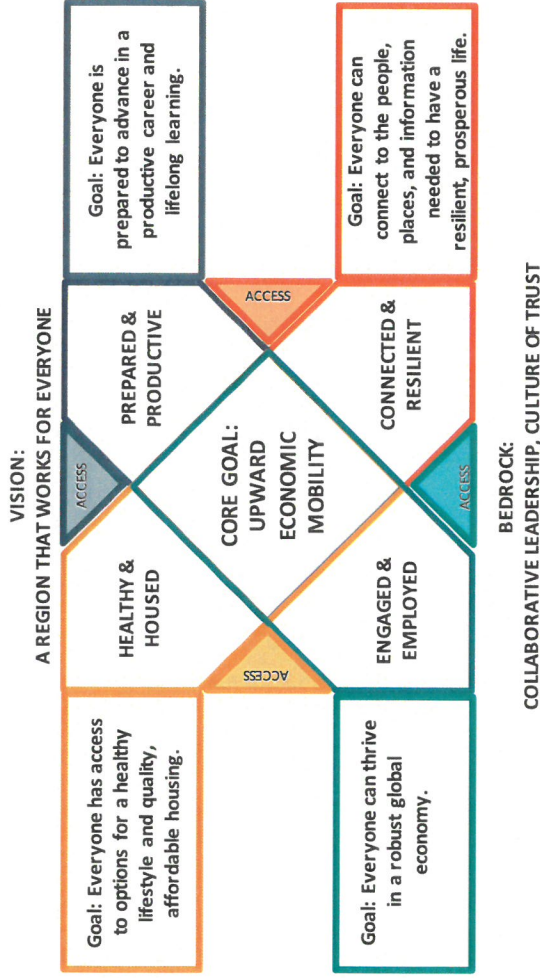
This list includes only the regional strategies that are particularly relevant for the City of Forest Park or those that have been expanded to fit within its vision.

Engaged and Employed

- Further amplify and activate Aerotropolis Atlanta, by promoting the Forest Park assets, such as Gillem Logistics Center, the Atlanta State Farmers Market, and the food and agri-business industry.
- Promote and expand resources available for entrepreneurs and small businesses.
- Establish and engage the community on City services.
- Expand programs that connect corporations and Minority and Women-Owned Small Business Entrepreneurs.

Prepared and Productive

- Support Learn4Life and replicate similar cradle-to-career initiatives throughout Forest Park.
- Raise awareness of viable STEM career tracks among K-12 students and their parents.
- Increase early childhood education funding and quality programming.
- Expand Forest Park's involvement in High Demand Career Initiative (HDCI), creating sector partnerships and



programming.

- Support the development of entrepreneurial thinking among Forest Park's youth.
- Increase Forest Park businesses' engagement in schools.
- Address gaps in education, workforce development, and social support offerings.

Healthy and Housed

- Facilitate a regional housing strategy that includes homeowner repair assistance.
- Build the capacity of nonprofits and other organizations dedicated to housing and workforce development.
- Expand resources to help Forest Park improve healthy, safe lifestyles for their residents.

Connected and Resilient

- Study and take action on the inheritance of poverty and its negative impacts.
- In a comprehensive regional approach, protect and connect future green spaces by working with Aerotropolis Atlanta and Finding the Flint.
- Where applicable, the City of Forest Park will work with the Finding the Flint effort to adopt the headwaters development principles as a framework for future development and redevelopment that enhances the quality of life for all residents.
- The City will participate when and where appropriate to leverage local effort with Finding the Flint to ensure a cohesive and well-coordinated approach to achieving the City's goals as well as supporting broader regional efforts.

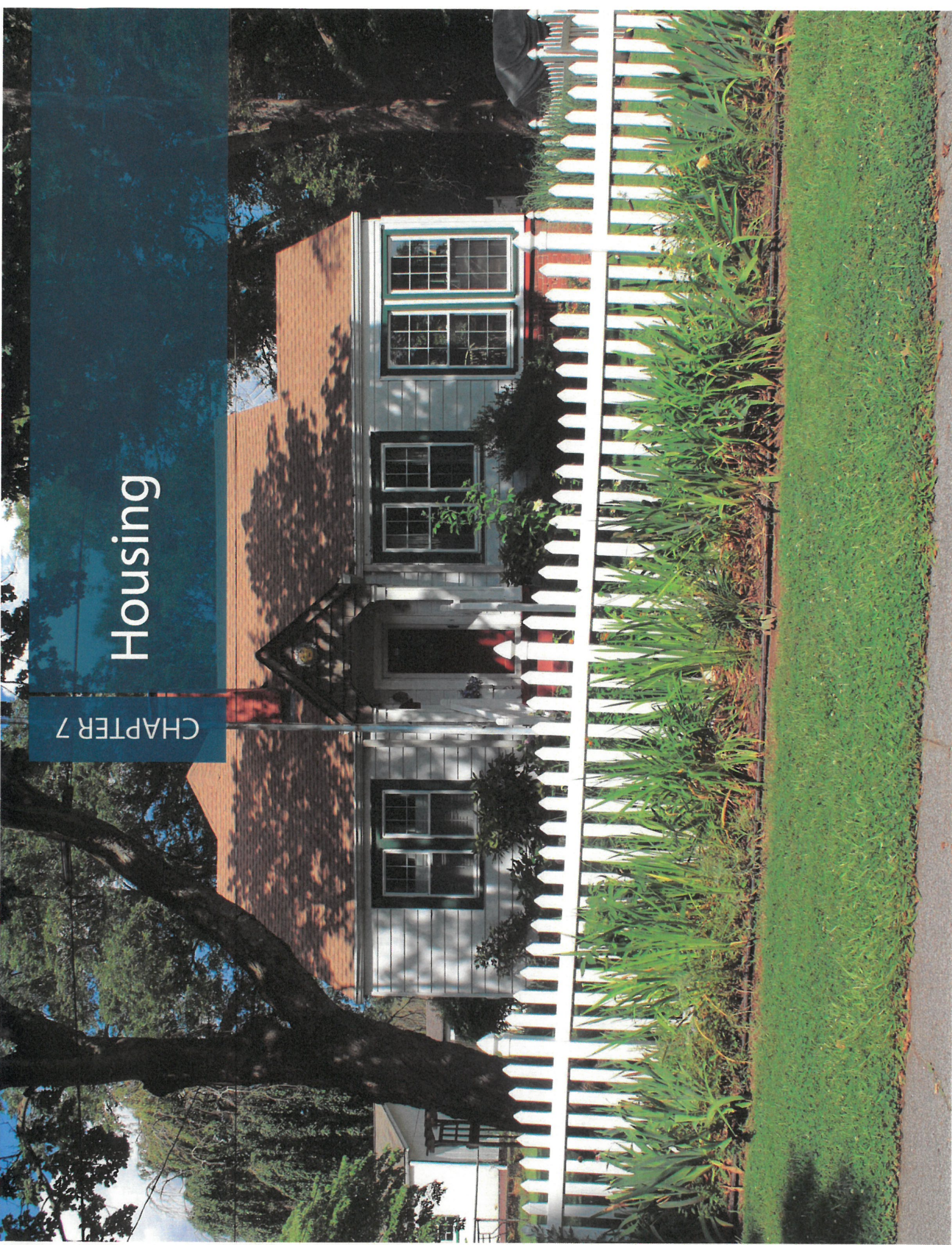
A Strategic Economic Development Plan was also prepared by Georgia Tech for Clayton County, the Development Authority of Clayton County, and the Clayton County Chamber of Commerce in 2013. The plan was facilitated by Georgia Tech Enterprise Innovation Institute, and was developed using a combination of stakeholder feedback, community engagement and technical analysis. The following recommendations were developed for advancing economic development in Clayton County.

The study took place over a nine-month period. Over 130 different data points were analyzed and hundreds of local stakeholders participated in the process. The process was directed by a Steering Committee that provided oversight and feedback.

Goals	Recommendations
Improve the internal and external image of Clayton County.	Development formal agreement and approach between cities and county to collectively shape a positive image of Clayton County.
Develop better and broader relationship between the private and public sector in Clayton County.	Elevate importance of retaining and expanding existing industry in Clayton County. Broaden number of people formally involved in the effort to visit, retain and expand existing industry
Create more opportunities for Clayton County residents to find and retain employment	Prioritize workforce development as a key economic development tool for improving family selfsufficiency and reducing unemployment.
Refine targeted industry sectors for business recruitment.	Target business sectors based on the Business Opportunities Assessment and broad community support.
Recognize the importance of entrepreneurship and small businesses in Clayton County.	Build upon existing activities that promote entrepreneurship and strengthen the small business community in Clayton County.
Grow the impact of Public Higher Education Institutions on Clayton County's economic development.	Develop a framework for engagement between Clayton State University, Atlanta Technical College and community/economic development organizations within Clayton County. Develop additional partnerships between Clayton State University and Atlanta Technical College.

Housing

CHAPTER 7



Housing is an important issue to the citizens of Forest Park Throughout the Comprehensive Planning process, the community identified concerns and potential solutions to housing challenges in the City of Forest Park. Overall, the community wants to see the City of Forest Park incentivize decent housing and support a suitable living environment for its residents, while focusing on housing as a way to expand economic opportunities for all.

The primary means to this end will be to extend and strengthen partnerships among all levels of government and the private sector, including for-profit and nonprofit organizations, to implement proven projects, programs and other efforts, such as home ownership and property maintenance initiatives, to address specific challenges.

The City of Forest Park should continue to implement the goals and work program of the current Clayton County Consolidated Housing Plan, as well as the 2018 update when released. This plan should provide the foundation of Forest Park’s understanding of the broad housing issues in Clayton

moderate-income renters and 75% of low-income cost burdened owner-occupied households are experiencing this type of burden. This indicates that severely cost burdened households are spending more than 50% of their monthly income on rent, mortgages, household utilities and taxes (pg 31).

The Consolidated Plan also reveals that African Americans in all income groups experienced a disproportionately greater need with regards to housing problems. The lower the income, the higher the possibility that their housing will have one or more housing problems (pg 33).

Finally, single-family detached homes continue to be the principal choice of housing in Clayton County, so the projected growth of the aging population indicates there will be a need for smaller low-maintenance residences such as condominiums, age-restricted multi-family retirement communities and assisted living facilities to fulfill the housing needs of the county’s aging population over time (pg 56).

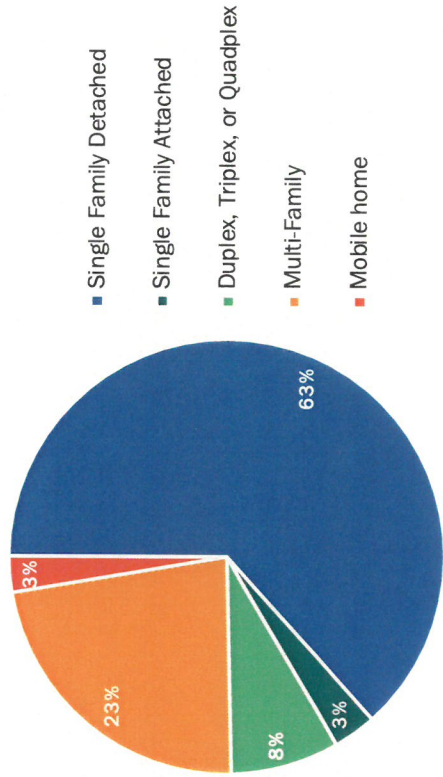
Housing in Clayton County

County and how to help the most at-risk populations. According to the Clayton County Consolidated Plan, the most common housing problem is the prevalence of extreme housing cost burdens. Over 90% of low- and

These key issues facing Clayton County are also some of the critical issues facing Forest Park. However, Forest Park faces additional and significant housing challenges that City leaders must address to accomplish the community’s vision laid out in this Comprehensive Plan.

Housing In Forest Park

Housing Type

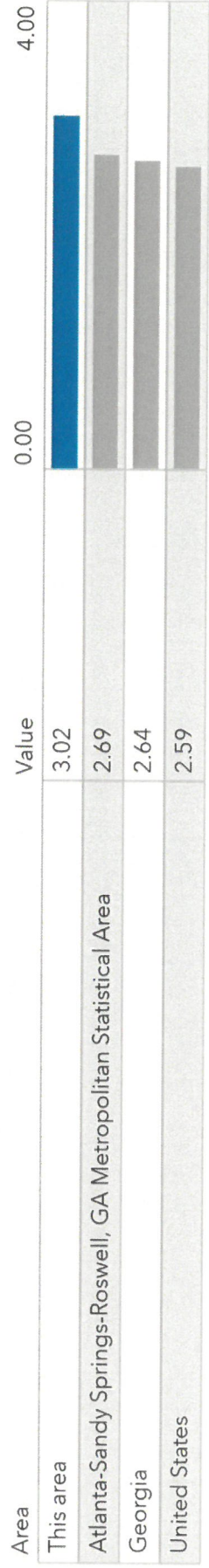


According to the American Community Survey 5-Year Estimate (2016) there are 7,576 housing units in Forest Park. 42.9% of housing units are owner-occupied and 57.1% of housing units are renter-occupied. The city has a high overall vacancy rate of 19.6%, most of which are rental units. Only 3.6% of owner-occupied units are vacant. Of the rental units that are available in the city, rents are still average with the median cost being around \$823 per month.

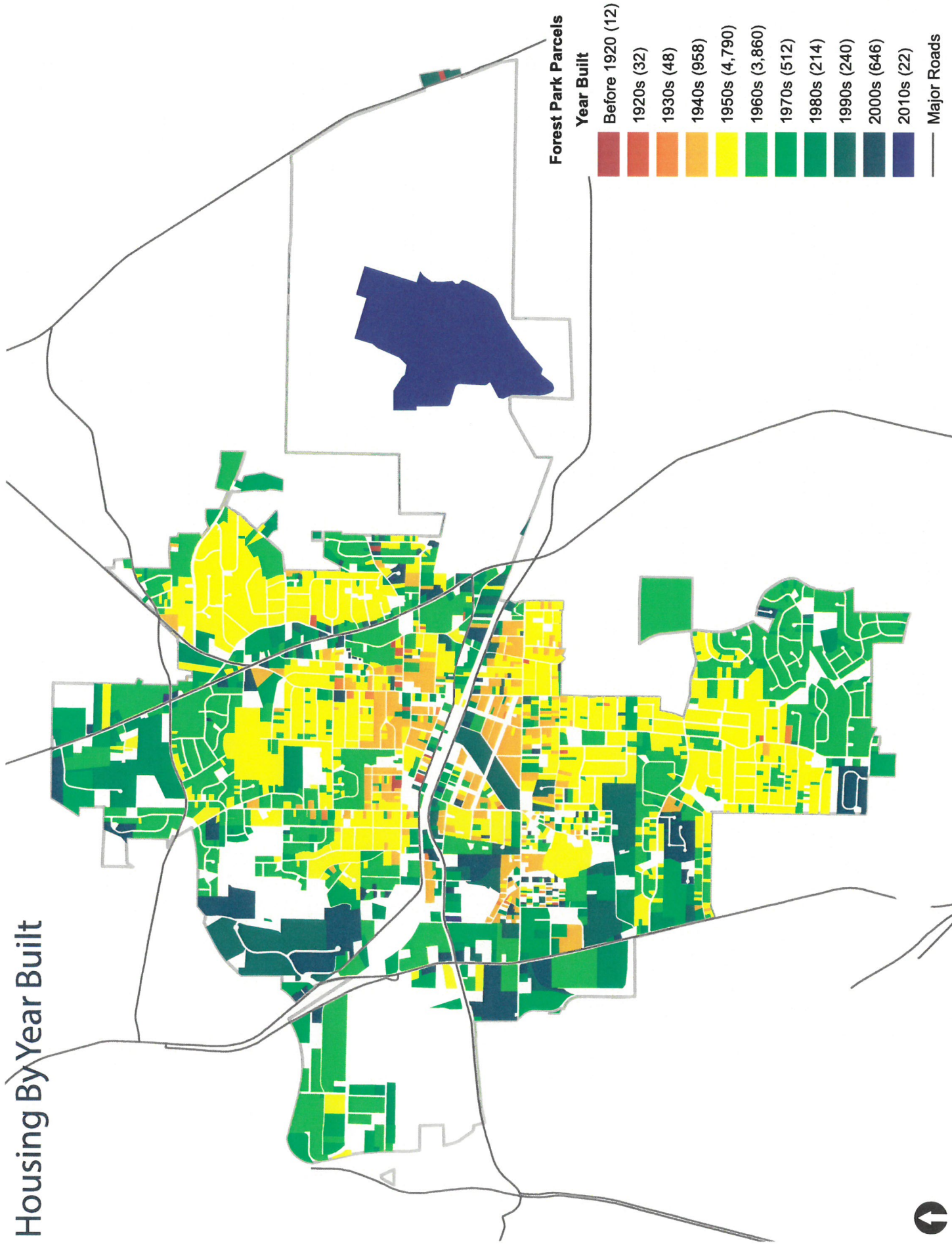
Single-family detached housing accounts for 65% of the housing unit types in the City of Forest Park, while 24% of housing units are multi-family. The majority of the city's housing, or 51%, was built before 1970. These post-war suburban homes create great neighborhoods for families and dominate the stock in Forest Park.

Average Household Size for this area

3.02 which is more than the average for United States



Housing By Year Built



Homes with Negative Equity

* Negative equity occurs when the value of an asset used to secure a loan is less than the outstanding balance on the loan.



Median Home Value

	2016 ACS	2018 Zillow Home Value Index
Forest Park	\$55,200	\$64,200
Atlanta MSA	\$197,700	\$190,400



Key Issues

- Majority single-family housing stock built between 1940-1950 surrounding the town center
- High rental and vacancy rates, and challenges with absent landlords
- Declining home values and subsequent high rate of negative equity
- The cost of renovation may exceed the value of homes or available rehab resources
- Striking a balance between code enforcement to protect health and safety and the reality of existing building conditions can be challenging
- As local homeowners age, there is a need for appropriate senior housing as well as a pipeline of purchasers for the family homes they are leaving behind
- Long-term flight of residents and capital from communities has created barriers to reinvestment
- Negative perceptions about community conditions might be constraining redevelopment potential

Key Strategies

- **Affirmative Marketing** - Efforts to showcase Forest Park's assets may help attract new residents and investment
- **Meeting the Needs of Aging Residents** - It is critical for Forest Park to address the housing needs of older adults
- **Rental Unit Monitoring and Regulation** - Effective municipal regulation, coupled with pro-active strategies and incentives, can improve rental housing quality and reduce problems
- **Approach to Rehabilitation** - Municipal rehab programs can help residents address issues of deferred property maintenance
- **Adaptive Reuse** - Opportunities exist to reimagine obsolete buildings as housing or other community amenities with specific guidelines identified
- **Utilize Demolition, Fast-Track, and Abandonment Authority**
 - More aggressive strategies may be needed when owners become unresponsive
- **Strategic Code Enforcement on Vacant Properties** - Code enforcement departments should create targeted intervention strategies based on property characteristics
- **Resource Targeting** - Targeting resources can increase their impact
- **Land Banking** - Land banks can be used as a strategic tool to acquire problem vacant properties and convert them into assets
- **Value of Housing Planning** - Planning can help communities address their unique set of assets and challenges

Transportation



A large, colorful mural depicting a city street scene. The scene includes a white bus on the left, a blue airplane flying in the sky, a black semi-truck with 'FPT' on its side, a white train with '977 008' on its side, and a white van on the right. Buildings of various colors and styles line the street. At the top of the mural, there is a sign for 'STATE Farmers Market', a sign for 'FORT GILLEM 1941', and the 'GILLEM LOGISTICS CENTER' logo. The slogan 'HERE WE GROW AGAIN' is written in the center. At the bottom, the slogan 'LIVE • WORK • PLAY' is written. In the top right corner of the mural, there is a circular logo for 'GO GEORGIA ARTS TRAIL' with the number '8' and the text 'JOHN C. GILLEM MUSEUM'. The phone number '770 380-0430' is also visible.

STATE
Farmers
Market

The City of Forest Park

HERE WE GROW AGAIN

FORT GILLEM
1941



GILLEM
LOGISTICS CENTER



LIVE • WORK • PLAY



770 380-0430

Clayton County Comprehensive Transportation Plan (CTP)

Clayton County's Comprehensive Transportation Plan (CTP) is a guide for the development of a multimodal transportation system that ensures safe and efficient movement of people and goods, supports mobility and accessibility for all citizens, protects natural, historic and cultural resources, and has community and regional support.

The plan intends to lay out a system that supports quality of life and economic development by providing improved public transportation, an expanded network of sidewalk and bicycle facilities, as well as roadway improvements that reduce congestion and provide access to employment, schools and other destinations.

Clayton County intends to strengthen the management and operation of this system through strategic investments that emphasize systems preservation and maintenance, provide improvements within financial constraints, and are planned and coordinated with officials at the municipal, County and regional levels.

This plan identifies goals and objectives that direct actions to meet the long-range transportation needs of Clayton County communities. It establishes the policy framework and defines community priorities toward the allocation of resources and implementation of projects.

The City of Forest Park will use the goals and objectives of this plan, as they align with and aim to achieve the community's vision.

Clayton County CTP Key Goals:

- **Enhance and maintain transportation system to meet existing and future needs**
- **Ensure the transportation system promotes and supports appropriate land use and development**
- **Encourage and promote safety and security**
- **Improve connectivity and accessibility**
- **Enhance mobility for all users of the transportation system**
- **Promote and support economic development and redevelopment**
- **Improve quality of life, preserve the environment, and protect neighborhood integrity**

Clayton County is working on an update to this plan in 2018. The findings and recommendations identified in the update should supplement the above goals.

MARTA Expansion into Clayton County

On November 4, 2014, voters in Clayton County approved a referendum to dedicate a one-cent sales tax for the expansion of Metropolitan Atlanta Rapid Transit Authority (MARTA) service to the County. Approval of the one-cent sales tax provides for the implementation of MARTA Bus and Mobility service, currently in operation, and future high capacity transit service in Clayton County.

MARTA anticipates the completion of the High Capacity Transit Initiative Study in 2018. An evaluation of multiple alternative routes has resulted in a recommendation that the Norfolk Southern / SR 54 Corridor be the Locally Preferred Alternative (LPA). This corridor runs right through Forest Park. The City of Forest Park must continue to work with MARTA as they move through environmental review and construction to anticipate needed land uses.



The NS/SR54 Corridor should move forward into the environmental phase

This Corridor:

- ✓ Makes the right connection to key activity centers
- ✓ Matches the needs identified by the public
- ✓ Has previous work on it that can be used to expedite the project

Continue to advance remaining corridors for arterial and bus rapid transit analysis

- ✓ Identify best way to feed service into NS/SR54 Corridor
- ✓ Maximize access to high capacity transit
- ✓ Develop countywide transit services to serve overall mobility needs and planned county growth
- ✓ Identify opportunities for arterial rapid transit and bus rapid transit

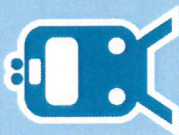




Clayton County Transit Initiative Fact Sheet Spring 2018

What is the Clayton County Transit Initiative?

An initiative to explore different transit alignments and technology opportunities to improve Clayton County's transportation mobility, accessibility, and connectivity to the metro Atlanta region.



Type:

- Exploring various transit alignments and technologies



Funding Source:

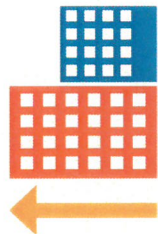
- Local/Federal (New Starts Program)



Service Areas:

- Clayton County and Southeast Fulton County

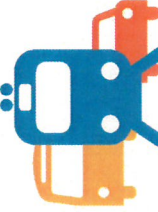
How will the project benefit Clayton County?



Increases Access to Employment and Educational Opportunities



Improves Regional Connectivity



Provides Alternative Transportation Options

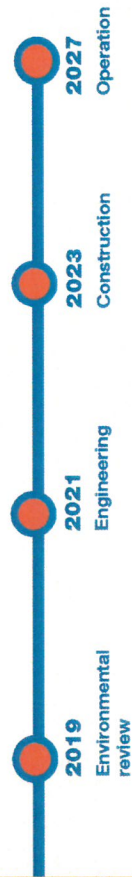


Supports Land Use and Economic Development Efforts

Project Schedule

We are Here

2018
Planning



This timeline is an estimate and is subject to change.

Contact Us
Tracie Hoberson
404.848.5023 | thoberson@ltismarta.com

On the Web
<http://www.ltismarta.com/clayton-corridor-overview.aspx>



Travel Time To Work

Forest Park residents and workers are dependent on a number of modes to access jobs, schools, and amenities. While most of Forest Park workers drive alone to work, a significant percentage rely on carpooling, while a those who take public transportation, walk or bike, are fewer.

TRANSPORTATION TO WORK



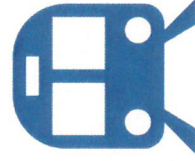
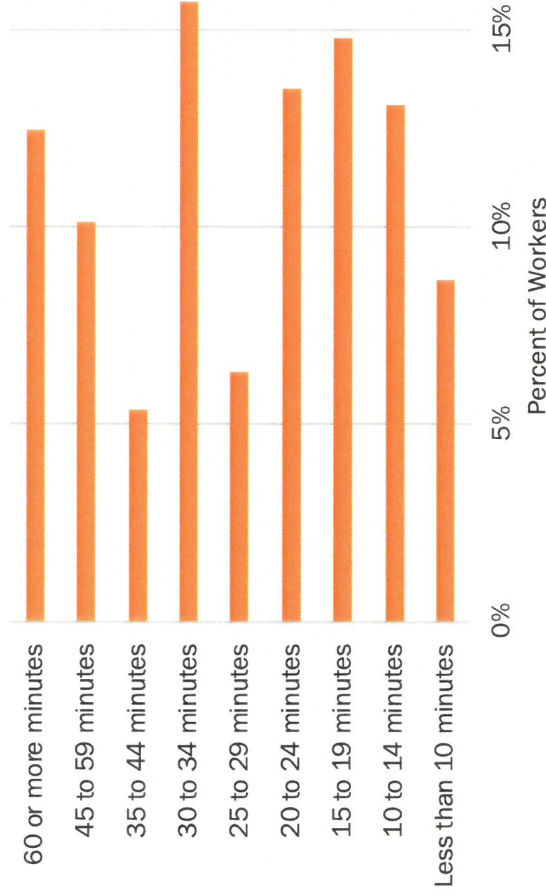
7,662



66.6%

ACS Workers Age 16+

Drove Alone to Work



3.2%

Took Public Transportation



2.0%

Walked to Work



19.3%

Carpooled



1.8%

Bike to Work

Inflow Outflow

DAYTIME POPULATION



43,443
Total Daytime
Population



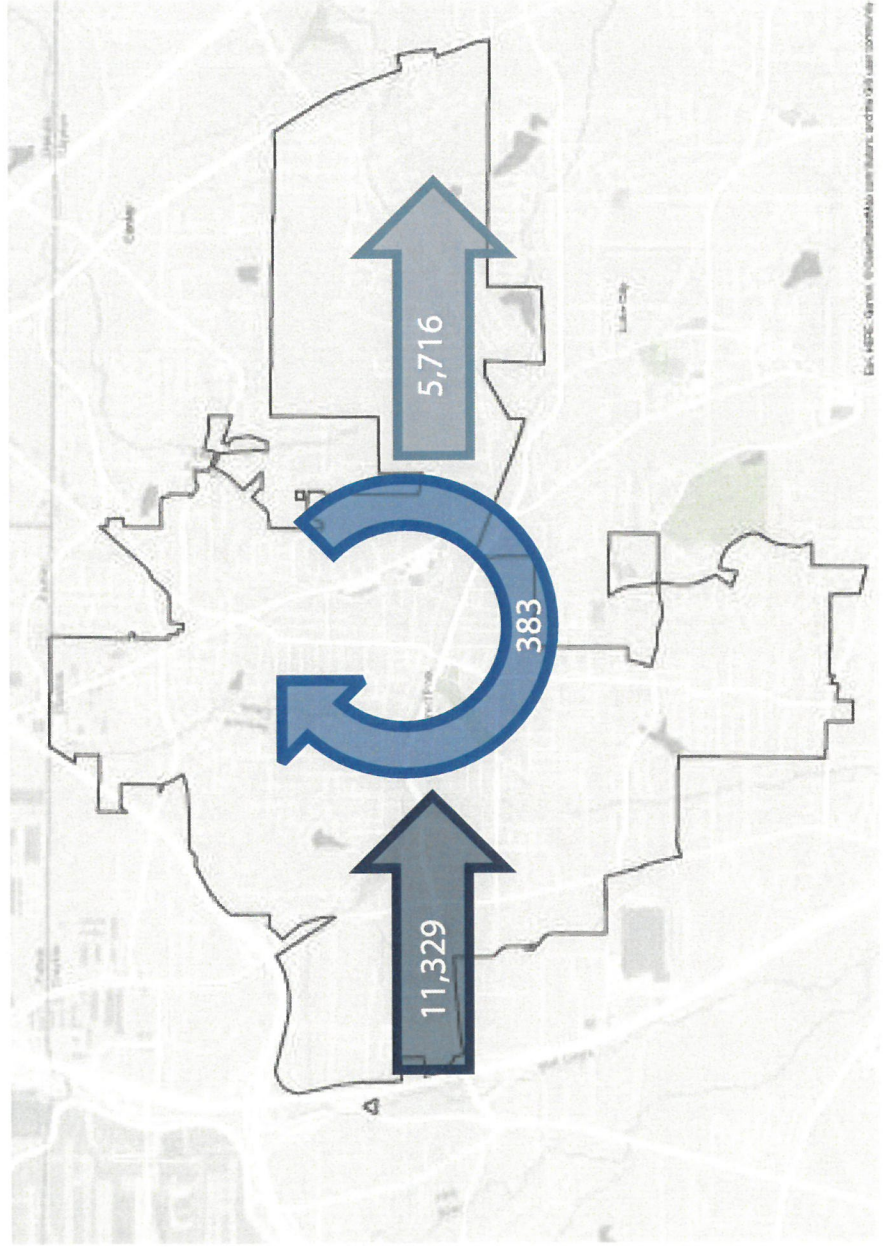
32,533
Workers



10,910
Residents

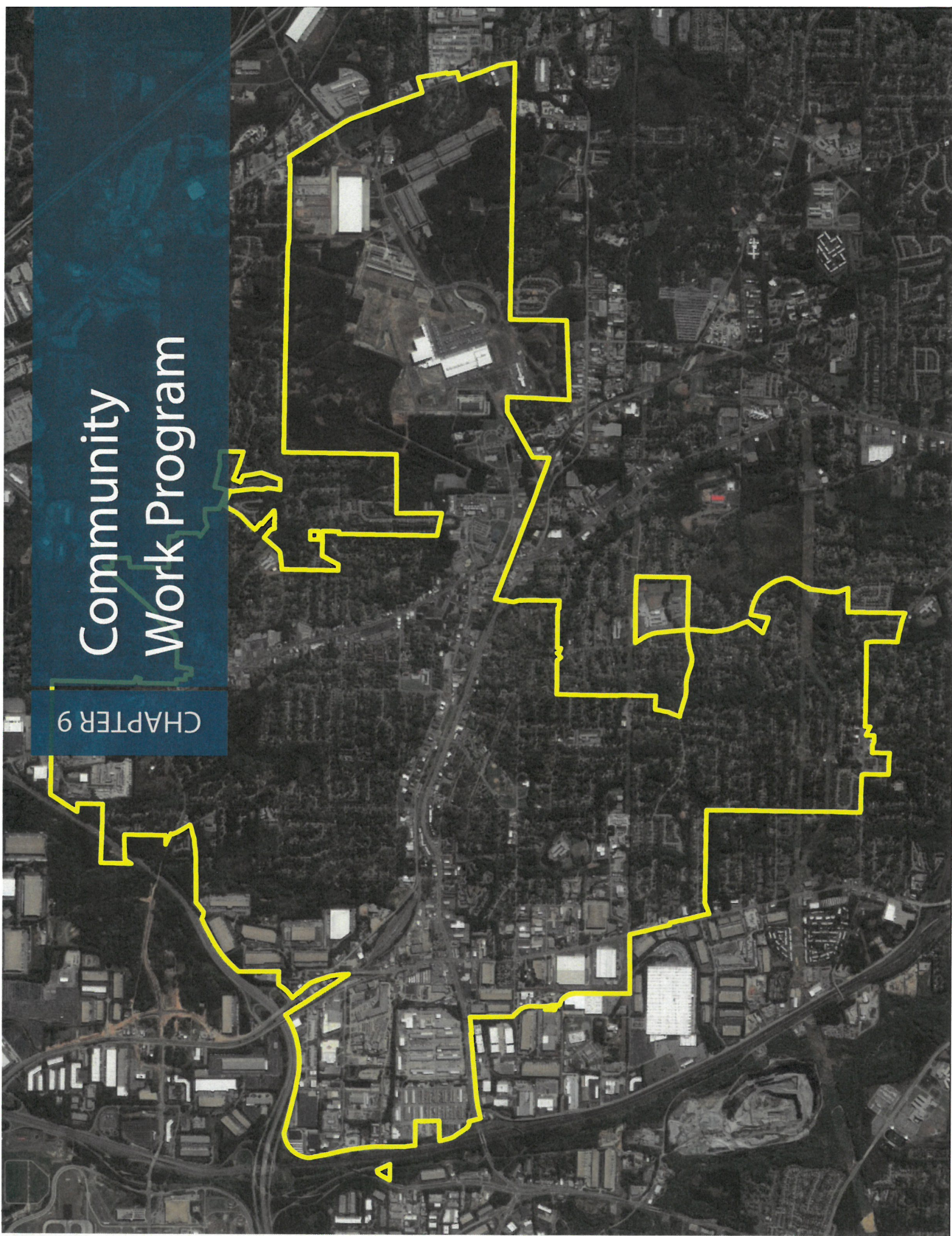
The City of Forest Park sees a large number of workers, about 11,329 people, commute into the City limits each day for work, while about 5,716 Forest Park residents commute out of the City for work.

The goal is to work with businesses and industries to hire locally along with the City offering improved housing options. These measures could help increase the locally employed numbers.



CHAPTER 9

Community Work Program



The following table is the City of Forest Park's report of plan accomplishments, which identifies the current status of each activity in the previous Community Work Program from the 2010 Comprehensive Plan.

City of Forest Park Report of Accomplishments

Project or Activity	Status of Project or Activity				Explanation for Postponed or Canceled Project or Activity
	Completed	Currently Underway	Postponed	Canceled	
Transportation					
Multi-Modal Transportation Center			✓		Postponed - will be part of larger regional transit effort
Bus Terminal			✓		Postponed - will be part of larger regional transit effort
Parking deck (Underground)			✓		Postponed - will be part of larger regional transit effort
Pedestrian Bridge			✓		Postponed - will be part of larger regional transit effort
LCI Main Street Pedestrian Project Phase II		✓			Underway - project completed 2021 contingent on funding
Transit Oriented Pedestrian Project, Sidewalks to Schools Phase I, II and III		✓			Underway - part of the project will link with the Starr Park and Aerotropolis greenway/bath effort
Bartlett Road Improvements			✓		Postponed - under evaluation
Community Facilities					
Purchase Bucket Truck	✓				Completed - this is an on-going routine function of government and will be removed from the Community Work Program
Purchase Lawn Maintenance Equipment	✓				Completed - this is an on-going routine function of government and will be removed from the Community Work Program
Purchase Fencing	✓				Completed - this is an on-going routine function of government and will be removed from the Community Work Program
Purchase Computer Software/Hardware				✓	Canceled - this is an on-going routine function of government and will be removed from the Community Work Program
Combine two facilities into one/Community Use			✓		Postponed - will be part of a public works project
Computerize Registration & Recreation System			✓		Postponed - bid specifications scheduled for FY2020
Replace Gymnasium Floor and Bleachers	✓				Completed - this is an on-going routine function of government and will be removed from the Community Work Program
Renovation of Community Buildings	✓				Completed - this is an on-going routine function of government and will be removed from the Community Work Program
Recreation Center Addition				✓	Canceled - new concept being considered as part of the Starr Park Master Plan phasing
GIS System Development and Implementation			✓		Postponed - due to staff capacity, project to resume in 2018-2019 and will be transferred to Planning Building and Zoning and will become a part of a comprehensive system
Expansion of Senior Center			✓		Postponed - new concept being considered as part of the Starr Park Master Plan phasing
Fire Department					
Purchase Two Fire Engines	✓				Completed - this is an on-going routine function of government and will be removed from the Community Work Program

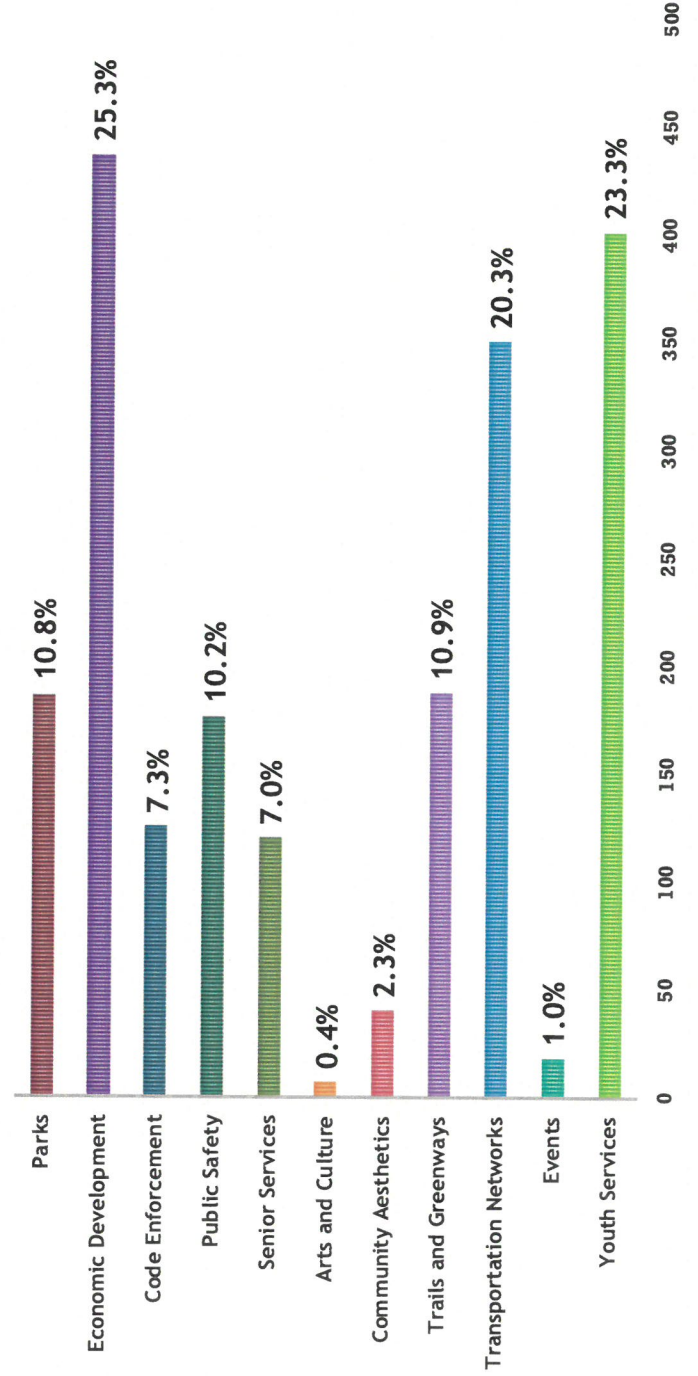
City of Forest Park Report of Accomplishments

Project or Activity	Status of Project or Activity				Explanation for Postponed or Canceled Project or Activity
	Completed	Currently Underway	Postponed	Canceled	
Purchase Rescue Unit				✓	Canceled - this is an on-going routine function of government and will be removed from the Community Work Program
Purchase Ambulance	✓				Completed - this is an on-going routine function of government and will be removed from the Community Work Program
Purchase Staff Vehicle	✓				Completed - this is an on-going routine function of government and will be removed from the Community Work Program
Police Department					
Purchase Police Vehicles (12)				✓	Canceled - this is an on-going routine function of government and will be removed from the Community Work Program
Computer Software/Hardware				✓	Canceled - this is an on-going routine function of government and will be removed from the Community Work Program
Radio Equipment (Portables)				✓	Canceled - this is an on-going routine function of government and will be removed from the Community Work Program
Police Station Improvements				✓	Canceled - this is an on-going routine function of government and will be removed from the Community Work Program
Mobile Data Terminals (10 per year)				✓	Canceled - this is an on-going routine function of government and will be removed from the Community Work Program
Vehicle GPS Units (20)				✓	Canceled - this is an on-going routine function of government and will be removed from the Community Work Program
Recreation and Leisure					
Purchase 28 Passenger bus – Senior Center		✓			Underway - recently funded 2018 and will be secured 2018-2019
Public Works					
Purchase Pickup Trucks (4)	✓				Completed - this is an on-going routine function of government and will be removed from the Community Work Program
Housing					
Conduct Neighborhood and Housing Analysis			✓		Postponed - due to staff capacity, partially addressed as part of the Starr Park Master Plan currently underway. The City will expand on the Master Plan recommendation as part of a neighborhood redevelopment effort to begin in 2019
Research Methods to Establish Infill Development Opportunities			✓		Postponed - due to staff capacity, project under evaluation and will become a part of the City's new property improvement program beginning in 2019
Economic Development					
Market Analysis of Retail and Services Industry			✓		Postponed - due to staff capacity, project to move forward 2019-2020
Land Use					
Establish Design Guidelines for the Jonesboro Road Corridor			✓		Postponed - due to staff capacity, project to move forward 2019-2020

Project or Activity	Status of Project or Activity			Explanation for Postponed or Canceled Project or Activity
	Completed	Currently Underway	Postponed	
Improve the Condition of Housing Located in the Southwest Region of Forest Park			✓	Postponed - due to staff capacity, project under evaluation and will become a part of the City's new property improvement program beginning in 2019
Planning, Building, and Zoning				
Complete Full Comprehensive Plan	✓			Completed - this is an on-going routine function of government and will be removed from the Community Work Program

The Community Work Program of the Comprehensive Plan lays out the specific activities the community plans to undertake during the next five years to address the priority Needs and Opportunities, identified Target Areas (if applicable), or to achieve portions of the Community Goals. To help solicit public input on issues and opportunities citizens of Forest Park would prioritize for the City, staff conducted a public workshop activity called “planning bucks”. This activity gives every participant the opportunity to allocate a set amount of planning bucks towards priority categories of their choice. The top three areas for investment are: Economic Development, Youth Services, and Transportation Networks. The next three top priorities are: Trails and Greenways, Parks, and Public Safety.

WHERE DO YOU WANT TO SEE THE CITY INVEST?



City of Forest Park Short-Term Community Work Program Update (2019-2023)

Item	Description	Fiscal Year(s)				Total Cost (if any)	Responsible Department or Agency
		18-19	19-20	20-21	21-22		
POPULATION							
P.1	Monitor regional and U.S. Census Bureau estimates of the City's population	✓	✓	✓	✓	Not applicable	Planning, Building and Zoning
P.2	Update population and functional population projections as needed to support annual updates of the Capital Improvement Element	✓	✓	✓	✓	Staff time	Planning, Building and Zoning
P.3	Prepare, implement, and revise as appropriate a community information plan and program	✓	✓	✓	✓	Staff time	Planning, Building and Zoning
HOUSING							
H.1	Maintain data on issuance of housing starts (building permits) for estimates of population and housing	✓	✓	✓	✓	Staff time	Planning, Building and Zoning
H.2	Conduct Neighborhood and Housing Analysis	✓	✓	✓	✓	Staff time	Planning, Building and Zoning
H.3	Initiate an on-going review of concentrated substandard housing units and use community development funds to help fund improvements	✓	✓	✓	✓	Staff time	Planning, Building and Zoning
H.4	Continue to enforce the standard housing code	✓	✓	✓	✓	Staff time	Planning, Building and Zoning
H.5	Establish and promote a housing rehabilitation program partnering with local County and Regional resources	✓	✓	✓	✓	Staff time	Planning, Building and Zoning
H.6	Monitor available county, state and federal housing programs and disseminate information to individuals and groups in need of such program resources	✓	✓	✓	✓	Staff time	Planning, Building and Zoning
H.7	Conduct Neighborhood and Housing Analysis	✓	✓	✓	✓	Staff Time	Planning, Building and Zoning
H.8	Research methods to establish Infill Development opportunities	✓	✓	✓	✓	Staff Time	Planning, Building and Zoning
H.9	Improve the Condition of Housing Located in the Southwest Region of Forest Park	✓	✓	✓	✓	Staff Time	Planning, Building and Zoning
ECONOMIC DEVELOPMENT							
ED.1	Provide information on available office space to all potential users or reference sources	✓	✓	✓	✓	Staff time	DDA, City Administration

City of Forest Park Short-Term Community Work Program Update (2019-2023)

Item	Description	Fiscal Year(s)					Total Cost (if any)	Responsible Department or Agency
		18-19	19-20	20-21	21-22	22-23		
ED.2	Continue to collaborate with the Urban Redevelopment Authority/Fort Gillem to attract world-class industry and business that support the City's develop goals	✓	✓	✓	✓	✓	Staff time	City Administration, City Council
ED.3	Work with other City departments to promote economic growth that will result in increasing the tax base	✓	✓	✓	✓	✓	Staff time	Downtown Development Authority (DDA), Urban Redevelopment Authority (URA)
ED.4	Identify and incorporate quality of life enhancements that make the area attractive to corporations	✓	✓	✓	✓	✓	Staff time	All Departments
ED.5	Collaborate with Aerropolis and the DDA to make the City more attractive to businesses and potential homeowners	✓	✓	✓	✓	✓	Staff time	Downtown Development Authority (DDA), Urban Redevelopment Authority (URA), Planning, Building and Zoning
ED.6	Complete signage to key attractions throughout the City	✓	✓	✓	✓	✓	Staff time	Public Works (in coordination with Aerropolis where applicable - Gateway Program)
ED.7	Guide small entrepreneurs to available forms of resources and assistance	✓	✓	✓	✓	✓	Staff time	City Manager's Office and DDA
ED.8	Communicate with businesses via electronic newsletter to keep them informed of developments in the City	✓	✓	✓	✓	✓	Staff time	City Manager's Office
ED.9	Stay involved in regional discussions	✓	✓	✓	✓	✓	Staff time	City Manager's Office, Planning, Building and Zoning
ED.10	Continue to effectively communicate the development process; advocate for streamlining where opportunities exist	✓	✓	✓	✓	✓	Staff time	Planning, Building and Zoning, City Manager's office, DDA
ED.11	Continue to enhance the first line of marketing to new and expanding businesses using the City website	✓	✓	✓	✓	✓	Staff time	City Manager's Office and DDA
ED.12	Administer and promote/market the Opportunity Zone to all existing and prospective businesses	✓	✓	✓	✓	✓	Staff time	City Manager's Office and DDA
ED.13	Solicit, plan and produce events in conjunction with organizations to offer a wide variety of affordable entertainment and leisure activities in a safe and attractive environment	✓	✓	✓	✓	✓	Staff time	City Manager's Office, Parks and Recreation and DDA
ED.14	Conduct a Market Analysis of Retail and Services Industry	✓	✓	✓	✓	✓	Staff Time/ Consultant	City Administration

City of Forest Park Short-Term Community Work Program Update (2019-2023)

Item	Description	Fiscal Year(s)					Total Cost (if any)	Responsible Department or Agency
		18-19	19-20	20-21	21-22	22-23		
ED.15	Maintain the City' current insurance services office (ISO) rating	✓	✓	✓	✓	✓	Staff time	City Administration
REDEVELOPMENT								
R.1	Pursue priority-based budgeting to accomplish redevelopment goals with targeted neighborhood redevelopment a priority	✓	✓	✓	✓	✓	Not applicable	City Manager, City Council
R.2	Establish and infill development program potential incentives to target developers with senior affordable housing specialization	✓	✓	✓	✓	✓	Staff time	City Manager, Planning Building and Zoning, DDA
R.3	Continue to collaborate with Clayton County Land Bank	✓	✓	✓	✓	✓	Staff time	City Administration, Planning Building and Zoning
R.4	Continue to collaborate with the State on the revitalization efforts of the State Farmers Market to ensure the broader goals of community connectivity and pedestrian accessibility are incorporated	✓	✓	✓	✓	✓	Staff time	City Manager, City Council and relevant departments
R.5	Continue to promote public facilities in redevelopment target areas	✓	✓	✓	✓	✓	Not applicable	City Administration and City Council
R.6	Implement recommendations of Starr Park Master Plan	✓	✓	✓	✓	✓	TBD cost to be phased	Parks and Recreation with City Departments
R.7	Support Downtown Development Authority, where needed	✓	✓	✓	✓	✓	TBD	City Council, City Manager
R.8	Seek funding for implementation of neighborhood redevelopment plans, and projects	✓	✓	✓	✓	✓	TBD	Planning, Building and Zoning
R.9	Assist where possible in improving access, ingress, and egress to outmoded retail centers and upgrade surrounding road networks	✓	✓	✓	✓	✓	TBD	Public Works
R.10	Promote existing retail space and the redevelopment of vacant retail space. Develop a greyfield strategy	✓	✓	✓	✓	✓	Staff time	DDA, City Administration
HOUSING & NEIGHBORHOODS								
H&N.1	Establish a Forest Park Pride program to include public education signage in English and Spanish for the Clean Sweep initiative	✓	✓	✓	✓	✓	Staff time	City Council, City Manager and Public Works
H&N.2	Develop design guidelines or overlay district for Starr Park neighborhood	✓	✓	✓	✓	✓	Staff time	Planning, Building and Zoning

City of Forest Park Short-Term Community Work Program Update (2019-2023)

Item	Description	Fiscal Year(s)					Total Cost (if any)	Responsible Department or Agency
		18-19	19-20	20-21	21-22	22-23		
H&N.3	Implement a targeted rental and abandoned property registration and monitoring program	✓	✓	✓	✓	✓	Staff time	City Administration, City Council, Planning, Building and Zoning
H&N.4	Identify a Senior Housing opportunity and recruit a developer	✓	✓	✓			Staff time	City Council, City Manager, Planning Building and Zoning
H&N.5	Encourage neighborhood "self-help" activities	✓	✓	✓	✓	✓	Staff time	City Administration, City Council
URBAN DESIGN								
UD.1	Implement a gateway master plan for major entrances to the City that incorporates various recommendations of adopted design guidelines including Aerotropolis	✓	✓	✓	✓	✓	TBD	Public Works, Planning, Building and Zoning
UD.2	Develop a Placemaking strategy to include Jonesboro Road (like WeloveBuHi) as a food and cultural destination, Starr Park - wellness and recreation destination, Main Street -retail and restaurants	✓	✓	✓	✓	✓	TBD	City Administration, Planning, Building and Zoning
UD.3	Continue to apply for federal and state funding to enhance the streetscapes of road corridors in the City	✓	✓	✓	✓	✓	Staff time	Public Works, Planning, Building and Zoning
LAND USE								
LU.1	Further develop, refine, and implement land use recommendations for "character areas"	✓	✓	✓	✓	✓	Staff time	Planning, Building and Zoning
LU.2	Update City Land Use and Zoning Maps	✓	✓				Staff time	Planning, Building and Zoning with Public Works
LU.3	Implement GIS platform updates and establish on-going program	✓	✓	✓	✓	✓	Staff time	Planning, Building and Zoning
LU.4	Periodically report as may be needed on conformance with regional development plan	✓	✓	✓	✓	✓	Staff time	Planning, Building and Zoning
LU.5	Identify funding and conduct Zoning Audit and Code Update	✓	✓	✓	✓		Staff time, \$70,000 Audit	Planning, Building and Zoning, City Administration
LU.6	Establish Design Guidelines for the Jonesboro Road Corridor		✓	✓			Staff Time	Planning, Building and Zoning
COMMUNITY FACILITIES								
CF.1	Implement the master plan for Starr Park	✓	✓	✓	✓	✓	cost to be phased	Parks & Recreation with appropriate Departments
CF.2	Implement a connectivity plan that addresses- Forest Parkway, Jonesboro Road, Aerotropolis Greenway, Starr Park and Clayton County network	✓	✓	✓	✓		cost to be phased	City Administration, Planning, Building and Zoning and Public Works

City of Forest Park Short-Term Community Work Program Update (2019-2023)

Item	Description	Fiscal Year(s)					Total Cost (if any)	Responsible Department or Agency
		18-19	19-20	20-21	21-22	22-23		
CF.3	Periodically review and modify sanitation rates and fees to reflect the actual costs of service provision and to further divisions goals	✓	✓	✓	✓	✓	Staff time	Public Works
CF.4	Prepare, adopt, and periodically revise as appropriate a municipal policy for use of City-owned buildings and grounds by private, non-profit, and other government users	✓	✓	✓	✓	✓	Staff time	Administration, Public Works and Parks and Recreation
CF.5	Implement and maintain a customer service policy and action plan in each of the City's departments, with a consistent level of service throughout the departments	✓	✓	✓	✓	✓	Staff time	HR lead with various departments
CF.6	Monitor the provision of municipal services and their ability to meet the diversifying needs of the City's population	✓	✓	✓	✓	✓	Staff time	Administration; various departments
CF.7	Continue and enhance community-based policing, including Neighborhood Watch and other appropriate programs of the Crime Prevention Unit by seeking special grant funds and ensuring program responsibilities are assigned to specific staff	✓	✓	✓	✓	✓	\$20,000 annually	Police
CF.8	Maintain the City's current Insurance Services Office (ISO) rating	✓	✓	✓	✓	✓		Fire & Rescue
CF.9	Continue programs of recognition to all public safety staff for the jobs they accomplish as a combination department of full-time and part-time employees	✓	✓	✓	✓	✓	Staff time	Fire & Rescue, Police, City Council
CF.10	Continue to prioritize road resurfacing projects, continue drainage maintenance projects, and sidewalk repair projects according to most urgent need	✓	✓	✓	✓	✓		Public Works
CF.11	Investigate the need for traffic calming, pedestrian safety elements and integrate traffic calming projects as may be appropriate in the City's capital plan	✓	✓	✓	✓	✓	Staff time	Public Works
CF.12	Develop a program incorporating landscaping / streetscaping and green infrastructure into all major road projects to improve water quality provide greater community identity and safety	✓	✓	✓	✓	✓	Staff time	Public Works, Planning Building and Zoning

City of Forest Park Short-Term Community Work Program Update (2019-2023)

Item	Description	Fiscal Year(s)					Total Cost (if any)	Responsible Department or Agency
		18-19	19-20	20-21	21-22	22-23		
CF.13	Annually program and implement improvements needed to maintain and upgrade the storm water management system in compliance with the MS4 NPDES Permit	✓	✓	✓	✓	✓	Staff time	Public Works
CF.14	Continue to monitor the conditions of municipally owned facilities; schedule improvements to such facilities and grounds as appropriate	✓	✓	✓	✓	✓	Staff time	Public Works, Recreation and Parks
CF.15	Prepare, implement, and revise as appropriate a community information plan and programs	✓	✓	✓	✓	✓		City Administration
CF.16	Continually review and revise the disaster preparedness and emergency management plans in conjunction with Clayton County	✓	✓	✓	✓	✓	Staff time	Various departments
CF.17	Update and review the technology needs for the Mayor and City Council to have electronic agendas and meeting documentation for laptops or tablets		✓	✓	✓	✓	TBD	City Administration
CF.18	Periodically update the City's Consolidated Action Plan (5-year) for HUD as needed	✓			✓		Staff time	City Administration, Planning Building and Zoning
CF.19	Periodically update the City's Annual Action Plan for HUD as needed	✓		✓	✓	✓	Staff time	Planning, Building and Zoning and City Administration
CF.20	Expand the Senior Center and Combine two facilities into one/Community Use		✓	✓	✓	✓	TBD	City Administration, Parks and Recreation and Public Works
CF.21	Implement the computerized registration & recreation system		✓	✓	✓	✓	Staff Time	Parks and Recreation with City Departments
PUBLIC WORKS/TRANSPORTATION								
PW.1	Work with MARTA to locate facilities and provide enhanced routes within the City. Shelters and trash bins are priority for 2019-2020.				✓		TBD	Public Works, Planning, Building and Zoning, City Administration
PW.2	Use TSPLOST funds for transportation improvements including system improvements described in the Comprehensive Plan		✓		✓	✓	Staff time	Public Works
PW.3	Continue to collaborate with MARTA, Clayton County and other appropriate entities to develop the Multi-Modal Transportation Center on Forest Parkway			✓	✓	✓	TBD	Public Works, Planning, Building and Zoning, City Administration
PW.4	Identify and develop a Bus Terminal			✓	✓	✓	TBD	Public Works, Planning, Building and Zoning, City Administration
PW.5	Develop a parking deck (Underground)			✓	✓	✓	TBD	Public Works

City of Forest Park Short-Term Community Work Program Update (2019-2023)

Item	Description	Fiscal Year(s)					Total Cost (if any)	Responsible Department or Agency
		18-19	19-20	20-21	21-22	22-23		
PW.6	Determine the feasibility of a pedestrian bridge over Forest Parkway tied to the proposed transit center		✓	✓	✓	✓	TBD	Public Works, Planning, Building and Zoning, City Administration working with the State and MARTA
PW.7	Continue to prioritize road resurfacing projects, continue drainage maintenance projects and sidewalk repair projects according to most urgent need and implement transportation system improvements as described in the Comprehensive Plan	✓	✓	✓	✓	✓	TBD - Phased	Public Works
PW.8	Bartlett Road Improvements	✓	✓				Staff time	Public Works
INTERGOVERNMENTAL COORDINATION								
IC.1	Periodically revisit and update intergovernmental service agreements	✓	✓				Staff time	City Administration
IC.2	Revisit agreement with Clayton County Animal Control Services to ensure mutual benefit and greater coordination	✓					Staff time	City Administration, Planning, Building and Zoning
IC.3	Monitor legislative changes of adjacent jurisdictions (Lake City, Morrow, Clayton County) for their impact on Forest Park	✓	✓	✓	✓	✓	Staff time	Administration
IC.4	Periodically revisit and revise the intergovernmental land use dispute resolution process	✓	✓				Staff time	Administration

CHAPTER 10

Appendices



Appendix A: Community Engagement

Public Hearing Agendas



AGENDA

REGULAR MEETING OF MAYOR AND COUNCIL OF FEBRUARY 5, 2018

- 6:00 P.M. Work Session
- Call to Order
 - Mayor Butler
 - City Manager's Report
 - Angela Redding
 - Atlanta Regional Commission Presentation - Comprehensive Plan
 - Discussion of pay raises for Mayor & Council
 - Discussion of a Resolution in support of The City of Stockbridge
 - Executive Session for Personnel, Litigation, and Real Estate
 - Adjournment
- I. Call to Order – 6:10 p.m.
 - II. Invocation
 - III. Pledge of Allegiance
 - IV. Roll Call
 - V. Comment Period
 - VI. Approval of Minutes
 1. Work Session of Mayor & Council of January 2, 2018
 2. Regular Meeting of Mayor & Council of January 2, 2018
 3. Special Called Meeting of Mayor & Council of January 9, 2018
 4. Work Session of Mayor & Council of January 16, 2018
 5. Regular Meeting of Mayor & Council of January 16, 2018

VII. recess for Public Hearing



MINUTES

WORK SESSION OF MAYOR AND COUNCIL OF FEBRUARY 5, 2018

The Work Session of Mayor and Council of February 5, 2018, was called to order by Mayor Angelique Butler at 6:00 p.m.

Present: Mayor Angelique Butler, Councilmembers Kimberly James, Sandra Bagley, Allan Means, Datouze Antoine, and Latrea Wells.

Also present were: City Manager
 Angela Redding
 Chief Eddie Buckholts
 Colonel Tommy Orr
 Major Jamie Reynolds
 Jeff Eadie
 Christopher Terrell
 Darren Duke
 Elaine Corley
 David Newberry
 Michael Williams

Ms. Redding stated that the Atlanta Journal Constitution published an article in the December 31, 2017 issue in regards to Clayton County becoming a residential region to Clayton County. Ms. Redding stated that Mr. Robert Herrig, Atlanta Regional Commission, will be making a presentation on the Comprehensive Plan which is due October, 2018.

Mr. Herrig gave an update on the Comprehensive Plan. The process allows you to develop a vision for your city looking at the future for 25 years out. The City developed a plan back in 2005, did an update in 2010 and you're due for an update now. It allows you to create this vision for the City and then you can go back and make changes to accomplish that vision. It provides you with plenty of opportunity to receive citizen input with concerns they have, opportunities that they want to see take place, and laying

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out a plan for prioritizing the goals and making them happen. Steering committees will be formed and then public meetings will be held to allow them our draft ideas and the opportunity to change it, if we need to, and hopefully adopt it before the October deadline and give to DCA. The top three goals are: 1. Safety and Security, 2. Economic Development, 3. Quality of Life. There are also other opt-in elements. The opportunities for engaging the public are: two public meetings, open houses, on-line surveys, and a public website posted with the draft plan. The meeting will be held on February 15, 2018, at 6pm, and one (1) public meeting, steering committee meeting, another public meeting and we can add others if necessary.

Ms. Redding publicly thanked the Public Safety and Public Works employees for their hard work during the snow storm.

Mr. Early gave recognition to the Public Works employees who worked through our recent inclement snow weather. Mr. Early commended the Public Works employees for their work during the storm.

Chief Buckholts gave an update on working with FEMA and discussed the smoke detector campaign.

Major Reynolds gave an update on the storm damage from the recent inclement snow storm and IRMA.

Councilman Antoine discussed a twenty percent (20%) pay raise for Mayor & Council. Councilman Antoine stated that would help us because the community work is increasing and increasing another job has been, it was unable to leave and increase to the level of the other employees. Councilman Antoine stated that we don't want to wait for disaster to happen for us to be able to do our job. Councilman Antoine stated that he's been on the Council the second longest and had a raise since he's been here and we need money to help our constituents.

Councilwoman Bagley stated that our needs over passed by the needs of our constituents, the residents, the business owners, and employees of the City. Councilwoman Bagley stated that she would like to see a 3% increase get a pay increase for our City employees which was frowned upon. She stated that she also has more than one (1) job

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CITY OF FOREST PARK MAYOR & CITY COUNCIL AGENDA REGULAR MEETING SEPTEMBER 17, 2018

AGENDA ITEMS

1. Review of the Draft Comprehensive Plan
SUMMARY AND BACKGROUND: The Forest Park Comprehensive Plan Update is in a draft form for review purposes. It is being presented to the Board for review and comments. ARC will forward a copy of the draft to the State Dept and comments. ARC will forward a copy of the draft to the State Dept and comments. ARC will forward a copy of the draft to the State Dept and comments. ARC will forward a copy of the draft to the State Dept and comments. ARC will forward a copy of the draft to the State Dept and comments.

Request for Massage Establishment – Finery Luxury Massage Spa LLC, 4146 Jonesboro Road. No exception noted

SUMMARY AND BACKGROUND: Mr. Pablo A Cruz is requesting a business license to operate Finery Luxury Massage Spa which will be located at 4146 Jonesboro Road. The services provided in connection with this business will be a massage. Mr. Cruz will be the business operator and will employ employees who will be required to submit to the City. These employees will be required to submit to the City. These employees will be required to submit to the City. These employees will be required to submit to the City.

Request for Massage Establishment – Finery Luxury Massage Spa LLC, 4146 Jonesboro Road. No exception noted

SUMMARY AND BACKGROUND: The Chickadee Christian Academy has requested use of Forest Park Recreation and Leisure Services Center for the use of Forest Park Indoor Pool for the month of September, October 15, 2018 through January 20, 2019; to conduct an investigation required regarding Mr. Cruz has not met the requirements of city code 9-2 as it relates to Massage Establishments.

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CITY OF FOREST PARK MAYOR & CITY COUNCIL AGENDA REGULAR MEETING SEPTEMBER 17, 2018

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Steering Committee Agendas and Attendance Sheets



City of Forest Park Comprehensive Plan
Steering Committee Meeting
Forest Park City Hall
February 15, 2018

AGENDA

1. Welcome and Introduction
2. Comprehensive Plan Update Process
3. Data and Demographics
4. Issues and Opportunities
5. Schedule
6. Questions and Next Steps

atlantaregional.org
779 Peachtree St., N.E., Suite 1050
Atlanta, Georgia 30309



City of Forest Park Comprehensive Plan Update
Steering Committee Meeting
Sign In Sheet
Thursday, February 15, 6:00 p.m.

Name	Email Address
Virginia Julia	
SPARKLE K. ADAMS	
Kira JOHNS	
DARRELL MOORE	
KAREN SPOONER WILLIAMS	
LAWRENCE FOLSON	
Shelia R. Hartsfield	
Robin Kemp	
ESTEE BEASLEY	
Angela Reziding	
LATRISA WELLS	
Felicia Davis	



City of Forest Park Comprehensive Plan Update
Steering Committee Meeting
Sign In Sheet
Thursday, February 15, 6:00 p.m.

Name	Email Address
Anthony Salgado	



City of Forest Park Comprehensive Plan
Steering Committee Meeting
Forest Park City Hall
May 23, 2018

AGENDA

1. Welcome
2. Recap of Public Meeting
 - a. Review of Opportunities Review
 - b. Discussion of Agency Strengths & Weaknesses
3. Transportation Recommendations
4. Economic Development Strategy
5. Future Land Use
 - a. Future Land Use
6. Questions and Next Steps

atlantaregional.org
779 Peachtree St., N.E., Suite 1050
Atlanta, Georgia 30309



City of Forest Park Comprehensive Plan Update
Steering Committee Meeting
Sign In Sheet
Wednesday, May 23, 2018, 6:00 p.m.

Name	Email Address
Felicia Davis	
Rhonda Wright	
Hilmar Robinson	
Anthony Salgado	
Team Agriculture	
ESTEE BEASLEY	
Latrisa Wells	
Sparkle K. Adams	

Public Meetings Agendas, Attendance Sheets and Public Notices



City of Forest Park Comprehensive Plan Update
Public Open House #1
Wednesday, March 28, 2018



City of Forest Park Comprehensive Plan Update
Public Open House #3
Tuesday, June 26, 2018

Open House Activities

The activities for this open house are designed to engage the community and gather feedback to inform the Comprehensive Plan Update. There will be additional opportunities for public feedback and comment throughout this process. The deadline to have the Comprehensive Plan Update completed is July 30, 2018.

- Tell Us Where You Are From** - Please place a dot on your home or business, so we can have a sense of the geographic representation from throughout the community.
- Data and Demographics** - Information is presented as a snapshot of current population, housing, income and employment characteristics. Some trends for the future are also included. ESRI's Tapestry Segmentation profile for Forest Park is also presented.
- What is the Vision** - This activity states the current comprehensive plan vision. Do you support it? Do you have any suggestions for changes to the vision?
- Community and Activities** - This activity will be used to identify areas of social attention within the community. Please state where you want to see community assets preserved and where you want to see change.
- Issues and Opportunities** - These boards summarize some of the issues and opportunities identified in the 2016 partial update of the City's Comp Plan. Please tell us if you still agree with these issues and opportunities or not. If you have thought on other issues and opportunities, please provide your thoughts.
- Future Land Use** - This map displays the Future Land Use map adopted by the city. Would you support the map? Take a stick of paper and mark your Future Land Use map with sticky notes to indicate areas you would like to see changed. Use sticky notes to identify whether the policy is still relevant to community needs. Use sticky notes to make suggestions for changes to existing text, or comments on new issues.

**Staff from both ARC and the City of Forest Park will be available to answer any questions you have. There is no formal presentation, and activities can be completed at your leisure.



City of Forest Park Comprehensive Plan Update
Public Open House #3
Tuesday, June 26, 2018

Open House Activities

The activities for this open house are designed to engage the community and gather feedback to inform the Comprehensive Plan Update. There will be additional opportunities for public feedback and comment throughout this process. The deadline to have the Comprehensive Plan Update completed is October 31, 2018.

- Data and Demographics** - Information is presented as a snapshot of current population, housing, income and employment characteristics. Some trends for the future are also included.
- Housing Stock** - This activity looks at the age and type of housing in Forest Park. This activity is meant to get community feedback on policies the city can adopt to promote adequate housing to its residents. Feel free to react on the board with sticky notes or on the handouts provided.
- Future Land Use** - This map displays the Future Land Use map adopted by the city. Would you support the map? Take a stick of paper and mark your Future Land Use map with sticky notes to indicate areas you would like to see changed. Use sticky notes to identify whether the policy is still relevant to community needs. Use sticky notes to make suggestions for changes to existing text, or comments on new issues.
- Future Land Use** - This map displays the Future Land Use map adopted by the city. Would you support the map? Take a stick of paper and mark your Future Land Use map with sticky notes to indicate areas you would like to see changed. Use sticky notes to identify whether the policy is still relevant to community needs. Use sticky notes to make suggestions for changes to existing text, or comments on new issues.
- Planning Boards - City City Budgeting** If you were in control of the city's budget, how would you spend the money? Take a stick of paper and mark your City City Budgeting board with sticky notes to indicate areas you would like to see changed. Use sticky notes to identify whether the policy is still relevant to community needs. Use sticky notes to make suggestions for changes to existing text, or comments on new issues.

**Staff from both ARC and the City of Forest Park will be available to answer any questions you have. There is no formal presentation, and activities can be completed at your leisure.



Community Planning Session June 26th

Please join the City of Forest Park and your neighbors to help envision the future of the City.

Come share your ideas

We want your input on current city-wide planning effort, the vision for Starr Park and the surrounding neighborhood.

Tuesday, June 26th
11:30am - 1:00 pm - Lunchtime Session
5:00pm - 7:00 pm - Evening Session
Light refreshments will be provided

Main Street Community Center
696 Main Street
Forest Park, GA 30297



FOREST PARK COMPREHENSIVE PLAN PUBLIC OPEN HOUSE
WEDNESDAY, MARCH 28
5:00 - 7:00 P.M.

The Leonard Hartsfield, Sr. Community Center
895 Leavelle Road
Forest Park, GA 30297

This meeting is open to the public. Drop in at your convenience. There is no formal presentation.





City of Forest Park
Office of Building, Planning and Zoning
755 Forest Parkway
Forest Park, GA 30297
404.603.2300

PUBLIC MEETING NOTICE

COMMUNITY WORK SESSION

Citizens and business owners are encouraged to attend a community work session hosted by the City of Forest Park on Tuesday, June 26, 2018 at the Forest Park Community Center located at 696 Main Street, Forest Park, GA 30297. Two sessions are scheduled:

11:30am - 1:00pm
Evening Session - 5:00pm - 7:00pm

City of Forest Park
Office of Building, Planning and Zoning
755 Forest Parkway
Forest Park, GA 30297
404.603.2300

SESIÓN DE PLANIFICACIÓN COMUNITARIA JUNIO 26

ÚNETE A CITY OF FOREST PARK Y TUS VECINOS Y AYUDA A REALIZAR LA VISIÓN DEL FUTURO DE LA CIUDAD.

VENGA Y COMPARTE SUS IDEAS

Necesitamos su opinión de los esfuerzos actual de planificación en toda la ciudad, la visión de Starr Park y los vecindarios cercanos.

Martes, Junio 26
11:30am - 1:00pm - Sesión de Almuerzo
5:00pm - 7:00pm - Sesión Nocturna
Se servirán refrescos

Main Street Community Center
696 Main Street
Forest Park, GA 30297





City of Forest Park Comprehensive Plan Update
Public Hearing #1
Sign-In Sheet
Wednesday, March 28, 2018

Name	Email Address
CARL EVANS	
Lucy Duke	
TIFFANIE REYNOLDS	
Karen Bowler Williams	
Touge R. Carter	
Skylar Gavel	
Late Gavel	
Janet K. Adams	
Sharon Dairway	
ANN KEITH	
TINA KEITH	
Jeremy Sheehan	
JOHN MURPHY	
Lucy Stenbridge	
Frank Stenbridge	

Forest Park Comprehensive Plan and Starr Park Master Plan
Community Planning Sessions
June 26th - Session 1
11:30 am - 1:00 pm
IF YOU WANT TO RECEIVE UPDATES PLEASE PROVIDE: (NAME & ADDRESS)

PRINT NAME	EMAIL ADDRESS
1 Sidney Lurick	
2 Catherine & Smith	
3 Abbey Jones	
4 CARL EVANS	
5 KAREN BOWLER WILLIAMS	
6	
7	
8	
9	
10	

Forest Park Comprehensive Plan and Starr Park Master Plan
Community Planning Sessions
June 26th - Session 1
11:30 am - 1:00 pm
IF YOU WANT TO RECEIVE UPDATES PLEASE PROVIDE: (NAME & ADDRESS)

PRINT NAME	EMAIL ADDRESS
1 ELAINE COOPER	
2 Kim Thompson	
3 Victoria Williams	
4	
5	
6	
7	
8	
9	
10	

Forest Park Comprehensive Plan and Starr Park Master Plan
Community Planning Sessions
June 26th - Session 2
5:00 pm - 7:00 pm
IF YOU WANT TO RECEIVE UPDATES PLEASE PROVIDE: (NAME & ADDRESS)

PRINT NAME	EMAIL ADDRESS
1 JAW CRIDER	
2 Patricia Ann Johnson	
3 Kenneth Fleming	
4	
5	
6	
7	
8	
9	
10	

Forest Park Comprehensive Plan and Starr Park Master Plan
Community Planning Sessions
June 26th - Session 2
5:00 pm - 7:00 pm
IF YOU WANT TO RECEIVE UPDATES PLEASE PROVIDE: (NAME & ADDRESS)

PRINT NAME	EMAIL ADDRESS
1 JAW CRIDER	
2 Tiffanie Reynolds	
3 Lucy Duke	
4 DARLE DUKE	
5 Anthony Salgado	
6 Rodney Finch	
7 Frank Stenbridge	
8	
9	
10	



Forest Park Comprehensive Plan Update
Steering Committee Meeting #1

Does this sound like Forest Park? Why or why not?

Yes
- some plans, what kind of plan update every 5 yrs

1. What did you hear that surprised you?
Increase not working out

2. What did you hear that is not "news"?
ETIMES.

3. What did you hear that you are not sure of?
Health data.

4. Opportunities or potential challenges?
The rules to increase RODE/home ownership.

5. Additional stats or other stories that you would like to share?
more detail on BEMO-DATS.



Forest Park Comprehensive Plan Update
Steering Committee Meeting #1

Does this sound like Forest Park? Why or why not?

1. What did you hear that surprised you?
Many who are young, young families, not as diverse as we considered.

2. What did you hear that is not "news"?
That our citizens are more diverse. This can't be overlooked.

3. What did you hear that you are not sure of?
The housing choices are not as diverse as we are. I'm not sure how we as citizens can bridge the gap. We need to address issues around it, not only.

4. Opportunities or potential challenges?
The housing choices are not as diverse as we are. I'm not sure how we as citizens can bridge the gap. We need to address issues around it, not only.

5. Additional stats or other stories that you would like to share?
The housing choices are not as diverse as we are. I'm not sure how we as citizens can bridge the gap. We need to address issues around it, not only.



Forest Park Comprehensive Plan Update
Steering Committee Meeting #1

Does this sound like Forest Park? Why or why not?

Yes pretty much

1. What did you hear that surprised you?
That 20% of Clayton County are food insecure or food would cause a crisis.

2. What did you hear that is not "news"?
Population decline + slow increase

3. What did you hear that you are not sure of?
The job breakdown is inconsistent with the people that I know. More about people than I thought

4. Opportunities or potential challenges?
F.P. has enormous potential to increase manufacturing business and to become a most desired location with an improved housing stock, and other attractions that appeal to more people.

5. Additional stats or other stories that you would like to share?
There is a serious race issue in Forest Park that is deep and historical.



Forest Park Comprehensive Plan Update
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Forest Park Comprehensive Plan Update
Steering Committee Meeting #1

Does this sound like Forest Park? Why or why not?

I'm not sure because I do not live here.

1. What did you hear that surprised you?
At the business center where people work every day. Also, I heard that not all of the people that live in the community because they have jobs outside the city.

2. What did you hear that is not "news"?
I heard that there is not a lot of diversity when it comes to the public meetings. It's not a surprise because it's a problem that we are trying to address in our community.

3. What did you hear that you are not sure of?
I'm not familiar with the City of Forest Park so I'm not sure of what the major problems are because it could be multiple things.

4. Opportunities or potential challenges?
Potential challenges are getting the word out to everyone in the community and getting a lot of people to participate and help make the city a better place.

5. Additional stats or other stories that you would like to share?
When I live around Forest Park, I see a mix of people that are from other cities. Everything is unattractive about the area. I see a lot of people that are from other cities. I see a lot of people that are from other cities. I see a lot of people that are from other cities.



Forest Park Comprehensive Plan Update
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Forest Park Comprehensive Plan Update
Steering Committee Meeting #1

Does this sound like Forest Park? Very early on, we have in the year five plan which calls for changes to be made in the year five plan. The city has a little more, however.

1. What did you hear that surprised you?
A topic of our program to expand planning committee representation that reflects the city's demographics.

2. What did you hear that is not "new"?
Participate and cooperative and flexible driving away participation from citizens. Most of it is the program being implemented. Community initiatives. What you heard that you are not sure of.

I am very uncomfortable that the majority of our Latino and African American are not represented and that we have not provided much of our opportunities - produced individuals. We want to be an opportunity to potential challenges. We have the chance to make Forest Park a desirable place to live, as opposed to a dumping ground for industry and that speculation.

3. Additional uses or other stories that you would like to share?
We MUST start addressing how to get FF residents into the job-training pipeline. The city should take an active role in helping adults find grants/scholarships/apprenticeships. We are helping adults find grants/scholarships/apprenticeships. We are helping adults find grants/scholarships/apprenticeships. We are helping adults find grants/scholarships/apprenticeships.

Environmental contamination and noise but also do it impacts the potential for high-tech/IT jobs by creating internet service providers.

We also need to identify regulatory acts and administrative programs. Development very quickly. We have had historic preservation opportunities and we need to attract professional, working class to get the economy going, especially downtown.

We must address our environmental damage and consider sustainable alternatives.

Looking forward, we should hold P+T with ATBE practitioners. To many targets.

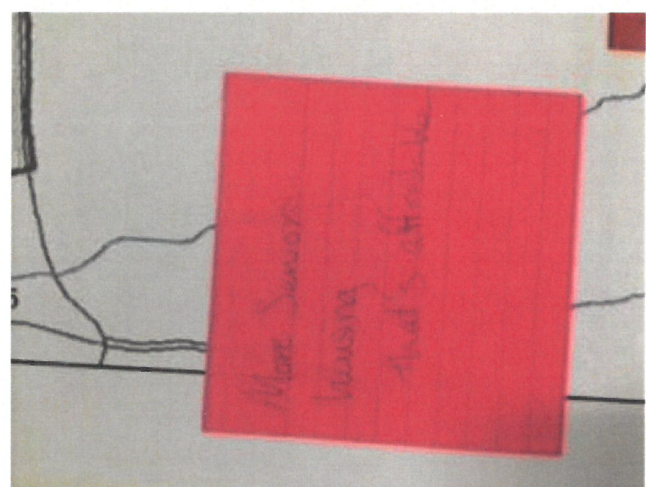
Also in recreation centers, I would like to see some facilities other than sports fields. More outdoor game room and parking activity room. More history/heritage people should be able to do fun stuff. I see. No more at some to be sleeping outside because they have to.

4) Having safe sidewalks allow children to move freely through their community and access to things such as the local library - the ice center. When considering and any major transportation change, it is important to address here. We want or cycle places. People need to feel confident in their community. Because many of the people are ever increasingly antisocial with increasing technology, having safe areas for people to commute and be social with each other would be beneficial.

This Issue Is Still Relevant.	This Issue Is Less Relevant Now.
<p>Economic Development</p> <p>Promote educational and training facilities such as those offered at the Fort Valley College which are additive to the changing needs of the business community.</p> <p>Provide for the retail and service needs of the local population and those working in the area.</p> <p>Promote commercial, industrial, and office uses along Interstate Highway corridors.</p> <p>Encourage expansion and supporting businesses focused around existing employment zones, and Hartfield Jackson Atlanta International Airport.</p> <p>Promote mixed use redevelopment of Forest Park's Main Street Corridor.</p> <p>Support the Farmer's Market Market by improving the circulation, signage, and aesthetics of the facility.</p> <p>Sponsor events at the Farmer's Market, such as festivals, conventions, and cooking exhibitions.</p> <p>Encourage mixed-use redevelopment of the city's Main Street Corridor.</p> <p>Implement strategic improvements along the Main Street corridor in order to improve the pedestrian environment.</p> <p>Coordinate the redevelopment of Forest Park Main Street redevelopment of Fort Glenn.</p>	<p>Encourage mixed-use redevelopment of the city's Main Street Corridor.</p>



COMMUNITY ASSETS
What is Forest Park's greatest asset? What would you like to preserve in Forest Park? How would you convince someone to move to Forest Park? Use markers, dots and sticky notes to identify the greatest places in our community.



Appendix B: Action Items from Other Relevant Plans

SHORT TERM WORK PROGRAM 2010 - 2014

Project or Activity	2010	2011	2012	2013	2014	Responsible Party	Cost Estimate	Funding Source
Adopt Street Center District and Design Guidelines	X					Planning, Stds. & Engineering	100,000	City
Fort Gresham Overlay Zoning	X					Planning, Stds. & Engineering	150,000	City
AMR Transit Transportation Center	X					Planning, Stds. & Engineering	3.4 Million	MARTA/OST
Bus Terminal and North Lake Drive redesign	X					Planning, Stds. & Engineering	3.1 Million	MARTA/OST
Zoning (see) Unimproved	X					Planning, Stds. & Engineering	12.7 Million	MARTA/OST
Towne Mall over Protection Bridge	X					Planning, Stds. & Engineering	700,000	MARTA/OST
US Bank West Pedestrian Project (Pedestrian Access Office)	X					Public Works	2.4 Million	SPLOST
COStar Street Pedestrian Project Phase II	X					Public Works	2.5 Million	SPLOST
Transit Oriented Pedestrian Project (Sidewalk to Schools Phase I) and B	X					Public Works	2.3 Million	SPLOST
Expansion of City Hall and Parking Garage	X					Public Works	600,000	SPLOST
Road Replacement on the intersection of Energy	X					Recreation & Leisure	180,000	COAG
Construction for the intersection of Energy	X					Recreation & Leisure	270,000	COAG
Construction of New Recreation Building	X					Recreation & Leisure	11.0 Million	SPLOST
Developing Plan, outline, Master Plan	X					Recreation & Leisure	2,000	City
Comprehensive Rejuvenation & Rejuvenation System	X					Recreation & Leisure	24,000	City
Purchase 28 Fourplex Unit - Junior Center	X					Recreation & Leisure	44,000	COAG

Short Term Work Program

35



CHAPTER 6: IMPLEMENTATION

Table 6.0 Five Year Implementation Plan

Description	2008	2009	2010	2011	2012	2013	2014	Total Project	Responsible Party	Funding Source	Local Match
Contract 1 mile multi-use trail	\$400,000							\$400,000	City	City	\$400,000
Acquire site and fill	\$1,800,000							\$1,800,000	CAROL STATE	N/A	
Contract trail to airport	\$2,000,000							\$2,000,000	City	Local TIP	
Acquire site and fill connecting multi street and city hall	\$250,000							\$250,000	City	SPLOST	
Forest Parkway Street	\$900,000							\$900,000	City	TIP/Local	
Total	\$2,950,000							\$2,950,000			

HOUSING PROJECTS INITIATIVES

Description	Cost	Year	Responsible Party	Funding Source
Annual zoning ordinance to allow residential units over retail businesses	\$2,500	2002	City	City
Home ownership	\$5,000,000	2001	City	City
Total	\$25,000,500			

Other Local Initiatives

Description	Cost	Year	Responsible Party	Funding Source
Submit LA application to expand area to 100 acres	\$1,000,000	2001	City	City
Acquire site and fill	\$10,000,000	2002	City	City
Provide structural design barriers for new developments in Transit Village area	\$10,000,000	2002	City	City
Acquire site and fill for 110 acres	\$1,500,000	2002	City	MARTA/Local
Provide utilities, engineering and demolition costs	\$100,000	2002	City	City
Apply for allocation through for future TIP	\$20,000	2002	City	City
Contract greens on Main Street	\$20,000	2002	City	City
Total	\$24,280,000			

Tri-Cities Urban Redevelopment Plan (Forest Park, Lake City, Morrow) Key Recommendations:

- Encourage use of the Georgia Job Tax Credit Program to promote economic development in the Tri-Cities Area
- Create an Opportunity Zone to expand eligibility for the Job Tax Credit to facilitate redevelopment of the most blighted properties within the URA
- Promote regional development
- Develop a cohesive regional identity by creating a single regional logo, common signage, and highlighting the regional opportunities and amenities
- Select sites for new multimodal transit stations for a new mass transit system that will serve the area and better connect it to regional and national transportation centers such as MARTA and Hartsfield-Jackson
- Conduct regional Marketing and Branding
- Stimulate and diversify Tri-Cities' economy
- Improve walkability, biking, and regional transportation infrastructure
- Promote mixed-use and higher density housing units

Summary of Key Recommendations

In developing six overarching recommendations for the advancement of economic development in Clayton County, the Georgia Tech team considered the following four characteristics as essential elements needed to move each goal forward.

1. Broad base of community support
2. Data analysis pointing to existing gaps/needs
3. Tied to long-term community goals
4. Impacts economic development, as defined for this strategic planning effort (see below)

"Activities that lead to the creation of strong, stable jobs that increase the average wage and household income of families in Clayton County, and that lead towards a diversified and stable economy within the community"

	Long-Term Goals	Recommendations
VII.	Improve the internal and external image of Clayton County.	Develop formal agreement and approach between cities and county to collectively shape a positive image for Clayton County (separate from marketing for business recruitment).
VIII.	Develop better and broader relationship between the private and public sector in Clayton County.	Elevate importance of retaining and expanding existing industry in Clayton County. Broaden number of people formally involved in the effort to visit, retain and expand existing industry.
IX.	Create more opportunities for Clayton County residents to find and retain employment.	Prioritize workforce development as a key economic development tool for improving family self-sufficiency and reducing unemployment.
X.	Refine targeted industry sectors for business recruitment (action steps forthcoming).	Target business sectors based on the <i>Business Opportunities Assessment</i> and broad community support.
XI.	Recognize the importance of entrepreneurship and small businesses in Clayton County.	Build upon existing activities that promote entrepreneurship and strengthen the small business community in Clayton County.
XII.	Grow the impact of Public Higher Education institutions on Clayton County's economic development.	Develop a framework for engagement between Clayton State University, Atlanta Technical College and community/economic development organizations within Clayton County. Develop additional partnerships between Clayton State University and Atlanta Technical College.

