### **COMPREHENSIVE ANNUAL FINANCIAL REPORT**

FOR THE FISCAL YEAR ENDED June 30, 2015





Prepared By: Finance Department City of Forest Park, Georgia

### COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2015

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INTRODUCTORY SECTION





745 Forest Parkway Forest Park, Georgia 30297 www.forestparkga.org Al Wiggins, City Manager (404) 366-4720

February 17, 2016

### To the Honorable Mayor, members of the City Council and the Citizens of Forest Park:

State law requires that all general-purpose local governments publish within six (6) months of the close of each fiscal year a complete set of financial statements presented in conformity with accounting principles generally accepted in the United States of America (GAAP) and audited in accordance with auditing standards generally accepted in the United States of America by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of the City of Forest Park for the fiscal year ended June 30, 2015.

The comprehensive annual financial report consists of management's representations concerning the finances of the City of Forest Park. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City of Forest Park has established a comprehensive internal control framework that is designed both to protect the City's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City of Forest Park's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City of Forest Park's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The City of Forest Park's basic financial statements have been audited by Mauldin & Jenkins, LLC, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City of Forest Park for the fiscal year ended June 30, 2015, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the City of Forest Park's basic financial statements for the fiscal year ended June 30, 2015, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the City of Forest Park was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in the City of Forest Park's separately issued Single Audit Report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The City of Forest Park's MD&A can be found immediately following the report of the independent auditor.

### Profile of the Government

The City, incorporated in 1908, is located approximately nine minutes and seven miles south of Atlanta's downtown business district. The City enjoys access to Interstate Highways I-75 and I-285, and Hartsfield-Jackson International Airport. The City of Forest Park currently occupies a land area of 9.3 square miles and serves a population of approximately 21,000 based on the latest census. The City is empowered to levy a property tax on both real and personal properties located within its boundaries.

The City operates under the Council-Manager form of government. Policymaking and legislative authority are vested in the governing Council, which consists of a mayor and a fivemember council. The governing Council is responsible for, among other things, passing ordinances, adopting the budget, appointing committees and hiring the City Manager and the City's attorney. The City Manager is responsible for carrying out the policies and ordinances of the governing Council and overseeing the day-to-day operations of the City. The Council is elected on a non-partisan basis. Councilmembers are elected to four-year staggered terms with three councilpersons elected every two years. The mayor is elected for a four-year term. All Councilmembers are elected from their districts, while the Mayor is elected at large.

The financial reporting entity (the "City") includes all the funds of the primary government (i.e. the City of Forest Park, Georgia as legally defined), as well as its component units. Component units are legally separate entities for which the primary government is financially accountable. The City provides a full range of services, including police and fire protection; sanitation services; the construction and maintenance of highways, streets, and infrastructure; and recreational activities and cultural events.

The annual budget serves as the foundation for the City of Forest Park's financial planning and control. All departments of the City of Forest Park are required to submit requests for appropriation to the City Manager by mid-March of each year. The City Manager uses these requests as the starting point for developing a proposed budget. The City Manager then presents this proposed budget to the Council for review by mid-May. The Council is required to hold public hearings on the proposed budget and to adopt a final budget by June 30, the close of the City of Forest Park's fiscal year. The appropriated budget is prepared by fund, function (e.g. public safety), and department (e.g., police).

Budget-to-actual comparisons are provided in this report for each individual governmental fund for which an appropriated budget has been adopted. For the General Fund, this comparison is presented as part of the basic financial statements for the governmental funds. For governmental funds other than the General Fund, with appropriated annual budgets, this comparison is presented in the combining and individual fund statements and schedules section of this report.

### **Factors Affecting Financial Condition**

The information presented in the financial statements is best understood when it is considered from the broader perspective of the specific environment within which the City of Forest Park operates.

### Local Economy

The economic outlook for this area remains positive, as the state and national economies improve. Many companies continue to discover that the southside of Atlanta provides much opportunity to build and maintain businesses. The City of Forest Park is located on the southside, in Clayton County. Because of the City of Forest Park's proximity to the City of Atlanta, the City is not dependent on a single industry or entity for any substantial portion of its revenue. The area has a wide variety of businesses and industries. The City of Forest Park has among other businesses: a K-Mart apparel warehouse, Ozark Automotive Distributors (O'Reilly Auto Parts) facility, the Clorox Company, Georgia Power, Bell South, and Ralcorp Frozen Bakery Products (formerly Sara Lee Bakery Group). The City also projects substantial growth from the future development of the Fort Gillem property. Transfer of the majority of the property from the Department of Defense was completed in June 2014. A senior citizen assisted living community is located in the City limits and a senior citizen community center was built by the City with funds from local and federal grants. Phase I of the Main Street Project has been completed. Phase II of the project is in the Design / Engineering phase.

The City of Forest Park continued to experience growth and investment during fiscal year 2015, as indicated by the following areas now under construction or recently completed:

- Kroger Atlanta distribution center construction, building "A" \$80,835,000.
- ♦ Kroger Atlanta distribution center construction, building "B" \$36,622,000.
- ♦ Kroger Atlanta distribution center construction, other buildings \$5,642,000.
- ♦ Georgia Power Interior renovations, roof replacement, truck shed \$1,193,000.
- ♦ BRC Southside, d/b/a Shady Oaks Office Park roof replacement \$503,213.
- ♦ Fokker Aerostructures interior remodeling \$987,788.
- ♦ Viatech interior remodeling \$259,000.
- ♦ BRC Southside, d/b/a Parkway Village roof replacement \$194,339.
- El Bravos Restaurant interior remodeling \$180,000
- ♦ Ralcorp remove and replace cooler ceiling \$153,000.
- ♦ Frontera Imports roof replacement \$115,459.
- Chick-Fil-A dual order point installation \$100,000.
- ♦ J.B. Hunt storage building construction \$100,000.
- Various other projects totaling \$813,638.

The activity reflects the continuing recovery of the economy and the construction industry. The City of Forest Park continues to experience modest growth from construction and improvements to existing structures.

The unemployment rate for Clayton County is 7.5% for August 2015 compared with 9.8% at August 2014. The August 2015 unemployment rate for Metro Atlanta is 5.6%, the State of Georgia is 5.9%, and the U.S. rate is 5.1%. The decrease in unemployment from 2014 to 2015 reflects the continuance of economic recovery for the State of Georgia and Clayton County.

### Long-term Financial Planning. Current and Future Initiatives

### Main Street Phase II

Main Street Phase II is a continuation of the streetscape project on Main Street. The project will consist of constructing brick paver handicap accessible sidewalks, landscaping, bicycle racks, trash receptacles, benches, and decorative pedestrian lighting on Main Street. Phase II continues on Main Street between the eastern end of Phase I Streetscape Improvements eastward to Jonesboro Road and on Coutney Drive to Jonesboro Road. Main Street Phase II is currently in the Design / Engineering phase.

### Main Street Redevelopment

A conceptual master plan developed by Cooper Carry for the Main Street redevelopment project has been approved by the Mayor and City Council. The master plan includes mixed-use commercial/residential, which allows for a mixture of commercial, retail and residential uses in a traditional main street fashion, mixed use office/residential, which allows for a mixture of professional office and residential uses. The master plan also includes mixed use transit village, which allows for a mixture of neighborhood-friendly commercial and retail, office and residential uses in a vertical arrangement with homes over shops and other uses, and is consistent with the transit village as recommended by the Forest Park Livable Centers Initiative Plan. Cooper Carry developed design guidelines which communicate to potential developers, investors and residents the vision for the community, and address specific architectural and specific design components. Planning efforts are being coordinated with the Main Street Redevelopment Plan and Fort Gillem Reuse Plan to project a seamless continuity of compatible land uses and development. The City of Forest Park has established Main Street and Fort Gillem as its first Redevelopment Area and Tax Allocation District.

### **Community Development Block Grant Projects**

The City of Forest Park has received the following in Community Block Grant Funds for fiscal years 2013-2015:

- 2013 West Street Project \$75,000
- 2014 Neighborhood Stabilization Officer \$46,490
- 2014 West Street Project \$100,000
- 2015 West Street Project \$150,000

The Neighborhood Stabilization Officer will aid in the implementation of the Quality of Life Program (QOL) facilitated by the Code Enforcement Division. The design/engineering phase of the West Street project has been completed. The next phase of the West Street project is Right-of-Way acquisition.

The Office of the City Manager will continue to seek grant funding for projects that will improve the quality of life for the residents and businesses in Forest Park.

### Fort Gillem

Fort Gillem is a 1427 acre military installation which was approved for closure on September 15, 2011. The Fort is home of the First U.S. Army, the Army and Air Force Exchange Service Distribution Center, and other entities, including organizations from the Active Component, Reserve Component, Georgia Army National Guard, and other Department of Defense and federal agencies. The Army will retain approximately 250 acres for use by the Criminal Investigation Laboratory and Reserve units, the Gillem Enclave.

The Forest Park/Fort Gillem Local Redevelopment Authority (FP/FG LRA) created by the Mayor and City Council is the entity responsible for developing a Comprehensive Reuse Plan for Fort Gillem. The FP/FG LRA continues to accomplish planning in three phases: Phase I – Visioning and Market Analysis; Phase II – Outreach and Comprehensive Reuse Planning; and Phase III – Property Conveyance and Redevelopment.

The Forest Park/Fort Gillem Local Redevelopment Authority submitted to the Army, Department of Defense, and U.S. Department of Housing and Urban Development (HUD) a Strategic Reuse Plan for Fort Gillem and a Homeless Assistance Application on August 6, 2007. HUD approved the Reuse Plan and Homeless Assistance Application on September 12, 2008.

The FP/FG LRA continues Phase III- Property Conveyance and Redevelopment. A Master Developer has been selected to assist in preparing an Economic Development Conveyance application and in identifying Developments of Regional Impact entitlements. The LRA completed the Operating Plan for Fort Gillem in December 2008 and a Business Plan for Fort Gillem in September 2009.

On October 5, 2009, the Mayor and Council adopted an ordinance that created the Forest Park/Fort Gillem Implementation LRA (ILRA). The ILRA was recognized by OEA on October 30, 2009 as the sole entity responsible for continued planning and redevelopment. In January, 2010, the ILRA submitted to the Army its EDC Application and a letter proposing a disposition strategy for the remaining property. After extensive negotiatons and discussions, the ILRA and Army met in October 2011 to discuss and refine the application and to negotiate the property that will be transferred to the ILRA by EDC. In January 2012, the ILRA and Army signed a Deal Points Term Sheet whereby the ILRA would purchase all 1168 acres for \$30 million, \$15 million of which would be paid at initial closing and the balance over seven years in installments. In October 2012, the Army advised that the ILA had submitted an approvable EDC Application. Final negotiations over a future guaranty of payment and other provisions that would be included in the initial Quitclaim Deed, MOA, Guaranty Letter and Intergovernmental Agreement with the City of Forest Park were finalized the first quarter of calendar year 2014. Also in the first quarter of 2014, the City Council created the Urban Redevelopment Agency of the City of Forest Park URA) which was recognized by OEA as the "ILRA" going forward. A "Gillem ZoningDistrict" has been approved and implemented. The Boundary Survey work has been completed. On June 11, 2014, the Army transferred 770 acres to the URA. The URA immediately transferred 253 acres to Kroger which will complete the development of a 1.2 million square foot regional distribution center by late October 2015. In March 2015, the Forest Park Development Partners exercised their option to purchase approximately 50 acres that will be developed into an 850,000 square foot distribution center oening in mid-2016. The Army continues environmental remediation on the remaining 398 acres and plans to transfer up to 150 additional acres through the FOST process in early to mid-2016. The ILRA/URA is funded by OEA grants and City of Forest Park matching funds. The 2009-2010 OEA grant was \$945,257 (\$848,480 in Federal funds). The 2010-2011 OEA grant was \$390,931 (\$351,005 in Federal funds). The 2011-2012

OEA grant was \$348,231 (\$312,305 in Federal funds). The 2012-2013 OEA grant was \$606,520 (\$544,685 in Federal funds). The 2013-extended to 2015 grant is \$1,244,596 (\$1,118,355 in Federal funds.) The 2014-2015 grant was \$626,436 (\$561,196 in Federal funds.) The final 2015-2016 grant is \$485,525 (\$434,306 in Federal funds.)

The LRA estimates that the \$482.5 million on and off-site redevelopment of Fort Gillem will take 15-20 years. The site will include 300-350,000 square feet of office space and 8 million square feet of industrial warehouse space. The project is expected to generate an estimated 2,500 – 3,000 permanent jobs and over 4,000 construction jobs. The project will more than double real property taxes for the City.

The Governing Body of the City of Forest Park is already authorized to be a Georgia Redevelopment Authority and created a Tax Allocation District, effective December 31, 2008, that includes Fort Gillem. The TAD will produce over \$80 million in taxes that will directly benefit this and the Main Street revitalization projects.

### **Impact of Financial Policies on Financial Statements**

The following policy has been adopted by the City Council during fiscal year 2011 in order to address the implications of the Governmental Accounting Standards Board (GASB) Statement No. 54, *Fund Balance Reporting and Governmental Fund Definitions*. The policy is created in consideration of unanticipated events that could adversely affect the financial condition of the City and jeopardize the continuation of necessary public services. This policy will ensure that the City maintains adequate fund balances and reserves in order to:

- Provide sufficient cash flow for daily financial needs,
- Secure and maintain investment grade bond ratings,
- Offset significant economic downturns or revenue shortfalls, and
- Provide funds for unforeseen expenditures related to emergencies.

The City's cash and investment management policy is to minimize credit and market risks while maintaining a competitive yield on its deposits. As of June 30, 2015, all of the City's bank deposits were insured or collateralized. The City's investment objectives in order of priority are:

- Safety of principal,
- Maintenance of adequate liquidity,
- Return on investment, and
- Legality.

The City of Forest Park maintains a partially self-insured Workers' Compensation program. A third party administrator conducts investigations, handles claims payments, and loss reporting.

The City's safety committee meets on a regular basis to review all claims for property damage and employee injuries and make a determination on whether the accident was chargeable to the employee. Disciplinary action can be taken based on the number of chargeable accidents to an employee. The City's goal is to protect the employee welfare and continue to reduce the City's general liability as well as Workers' Compensation liability.

### Awards

The City intends to submit this report to the Government Finance Officers Association (GFOA) for its consideration for awarding the Certificate of Achievement for Excellence in Financial Reporting. We believe that the report meets the Certificate of Achievement Program's requirements for the highest standards in government accounting and financial reporting. In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized comprehensive annual financial report, whose contents conform to program standards. Such CAFR must satisfy both generally accepted accounting principles and applicable legal requirements.

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Forest Park for its comprehensive annual financial report for the fiscal year ended June 30, 2014. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of State and local government financial reports.

A Certificate of Achievement is valid for a period of one year only. The City of Forest Park has been awarded the Certificate of Achievement for every submission of its CAFR for the past 35 consecutive years. We believe our current report continues to conform to the Certificate of Achievement program requirements, and are submitting it to the GFOA.

### Acknowledgements

The preparation of this report could not have been accomplished without the efficient and dedicated services of the entire staff of the Finance Department. Each member of the department has our sincere appreciation for the contributions made in the preparation of this report. Without the leadership and support of the governing body of the City, preparation of this report would not have been possible.

Sincerely,

Al Wiggins City Manager

-Bandenburg

Mike Blandenburg Finance Director



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

### City of Forest Park Georgia

For its Comprehensive Annual Financial Report for the Fiscal Year Ended

June 30, 2014

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Executive Director/CEO

### **PRINCIPAL OFFICIALS**

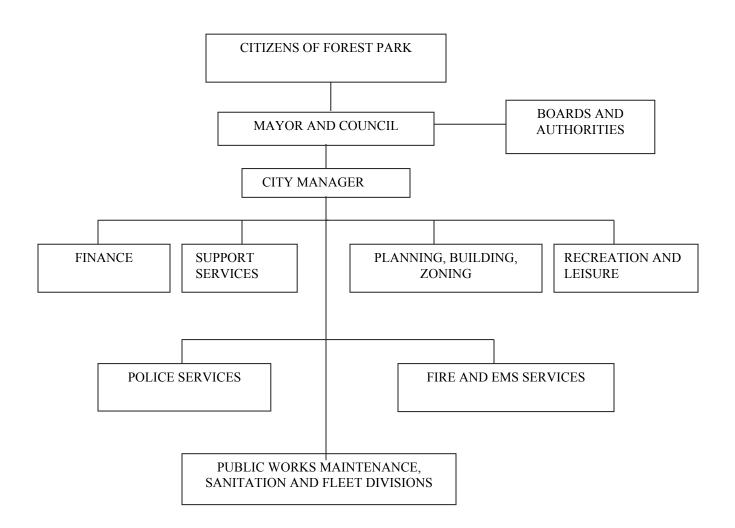
### June 30, 2015

### ELECTED OFFICIALS

David Lockhart	Mayor
Tommy Smith	Council Member (Ward 1)
Dabouze Antoine	Council Member (Ward 2)
Maudie McCord	Mayor Pro-tem (Ward 3)
Latresa Akins	Council Member (Ward 4)
Linda Lord	Council Member (Ward 5)
APPOINTED ADMINISTRATIVE OFFIC	IALS
City Manager	Al Wiggins
Director of Finance	Mike Blandenburg
Director of Police Services	L. Dwayne Hobbs
Director of Fire Services	John E. Buckholts, Jr.
Director of Public Works	Jeff Eady
Director of Planning, Building and Zoning	Al Wiggins
Director of Recreation and Leisure	Elaine Corley
Director of Support Services	Christine Terrell
City Attorney	Steve Fincher
Municipal Court Judge	Ronald Freeman

### **ORGANIZATIONAL CHART**

June 30, 2015



### FINANCIAL SECTION



### **INDEPENDENT AUDITOR'S REPORT**

Honorable Mayor and Members of the City Council City of Forest Park, Georgia

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the **City of Forest Park, Georgia (the "City")** as of and for the fiscal year ended June 30, 2015, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Forest Park, Georgia as of June 30, 2015, and the respective changes in financial position and, where applicable, cash flows thereof, and the budgetary comparison for the General Fund for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

### Other Matters

### Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Schedule of Funding Progress (on pages 4 through 11 and page 47, respectively) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The combining and individual nonmajor fund financial statements and schedules and the schedule of projects constructed with special purpose local option sales tax proceeds (as required by the Official Code of Georgia Annotated 48-8-121), as well as the introductory and statistical sections, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

### Other Information (Continued)

The combining and individual nonmajor fund financial statements and schedules and the schedule of projects constructed with special purpose local option sales tax proceeds are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing the reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and schedules and the schedule of projects constructed with special purpose local option sales tax proceeds are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated February 17, 2016, on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting over financial reporting the City's internal control over financial reporting standards in considering the City's internal control over financial reports.

Mauldin & Jenluns, LLC

Atlanta, Georgia February 17, 2016

### City of Forest Park, Georgia Management's Discussion and Analysis For the Fiscal Year Ended June 30, 2015

As management of the City of Forest Park, Georgia (the "City"), we offer readers of the City's financial statements this narrative overview and analysis of the financial activities of the City for the fiscal year ended June 30, 2015. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal.

### **Financial Highlights**

- The assets of the City exceeded its liabilities at the close of the most recent fiscal year by \$34,722,580 (net position).
- The City had a decrease in net position of \$3,049,433 compared to an increase of \$8,071,154 in the prior fiscal year. The primary contributor to the decrease was due to the one-time transaction that occurred during the prior year whereby the Urban Redevelopment Agency (URA) Fund acquired and subsequently sold a large portion of Fort Gillem. In the current fiscal year, the URA had much lower sales of the remaining tracts of land and furthermore, incurred other redevelopment costs associated with Fort Gillem.
- As of the close of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$6,931,447. This represents a decrease from the prior fiscal year of \$619,875. The decrease can be attributed primarily to the net of the increase in the SPLOST Fund and decrease in the General Fund.
- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$1,174,628 or 5.4 percent of total General Fund expenditures. In the prior fiscal year, unassigned fund balance was \$2,104,703 or 9.5 percent of General Fund expenditures.

### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the City's basic financial statements. The City's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements**. The government-wide financial statements are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business. The statement of net position presents information on all of the City's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The *Statement of Activities* presents information showing how the City's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the City include general government, public safety, public works, culture and recreation, housing and development, judicial, and redevelopment and planning. The City's business-type activities consist of a Sanitation Fund used to account for the collection of solid waste from residents and businesses, a Local Redevelopment Authority Fund used to account for fees collected from tenants of rental property owned by the City and for property acquisitions and redevelopment of property throughout the City, and an Urban Redevelopment Agency Fund used to account for the property acquisitions of Fort Gillem from the United States Army and subsequent sale of these properties to development and third parties to implement the urban development plan for the area.

**Fund financial statements**. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other State and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into two categories: governmental funds and proprietary funds.

**Governmental funds**. *Governmental funds* are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. As shown on page 14, such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the City's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City maintains nine (9) individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund and SPLOST Capital Projects Fund. Data from the other seven (7) governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The City adopts an annual appropriated budget for its General Fund, SPLOST Fund, and all special revenue funds. A budgetary comparison statement has been provided for each fund to demonstrate compliance with this budget.

**Proprietary funds**. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements, as shown on page 18. The City uses enterprise funds to account for its trash pickup services and used to account for fees collected from tenants of rental property owned by the City (Local Redevelopment Authority) and to account for property acquisitions and redevelopment of property throughout the City and on the Fort Gillem property.

**Notes to the financial statements**. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements and begin on page 21.

**Required supplementary information.** In addition to the basic financial statements and accompanying notes, this report presents the schedule of funding progress as required supplementary information on page 47 of this report.

**Combining and individual fund statements and schedules.** In addition to the basic financial statements and accompanying notes, this report also presents combining and individual fund statements and schedules. This section can be found on pages 48-59 of this report.

**Statistical section.** In addition to the basic financial statements and accompanying notes, this report also presents various supplementary and statistical information such as 10 year presentation of revenues, expenditures and tax rates. The statistical section can be found on pages 60-80 of this report.

### **Government-wide Financial Analysis**

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. For the City, assets exceeded liabilities by \$34,722,580 at the close of the most recent fiscal year. Table 1 below is a summary of the City's net position.

### Net Position

		ernm tiviti	ental es	Business-type Activities				 Total Primary Government		
	2014		2015		2014		2015	2014		2015
Current and other assets	\$ 9,646,017	\$	8,591,620	\$	34,400,614	\$	26,107,348	\$ 44,046,631	\$	34,698,968
Capital assets	18,255,607		19,437,658		8,001,214		14,685,778	26,256,821		34,123,436
Total assets	 27,901,624		28,029,278		42,401,828		40,793,126	 70,303,452		68,822,404
Current liabilities	2,200,851		2,039,421		816,809		2,281,318	3,017,660		4,320,739
Long term liabilities	2,737,934		2,800,886		26,775,845		26,978,199	29,513,779		29,779,085
Total liabilities	 4,938,785		4,840,307		27,592,654		29,259,517	 32,531,439		34,099,824
Net position:										
Net investment in capital assets	17,669,695		18,964,221		8,001,214		14,685,778	25,670,909		33,649,999
Restricted	5,242,867		5,615,883		-		-	5,242,867		5,615,883
Unrestricted	50,277		(1,391,133)		6,807,960		(3,152,169)	6,858,237		(4,543,302)
Total net position	\$ 22,962,839	\$	23,188,971	\$	14,809,174	\$	11,533,609	\$ 37,772,013	\$	34,722,580

By far, the largest portion of the City's net position (\$33,649,999 or 97%) reflects its investment in capital assets, net of related debt (e.g., land, buildings, machinery, and equipment, net of related debt-capital leases). The City uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending.

### **Governmental activities**

Governmental activities resulted in an increase in net position of \$226,132. The increase is primarily due to excess revenues over expenses.

### **Business-type activities**

Business-type activities resulted in a decrease in net position of \$3,275,565. The decrease is primarily due to the activity in the Urban Redevelopment Agency Fund. In the prior year, concurrently with the acquisition of a significant amount of the property Fort Gillem, the URA sold a large portion of the property to a third party for the development of a distribution center. In the current year, there was no such large sale of property and thus the URA reported a significant decline in revenues. This decline in revenues, combined with on-going costs related to the redevelopment of remaining URA-owned land led to the decrease in net position for the current fiscal year.

### Table 2 Changes in net position

Changes in het position		vernn Activi	nental ties	 Busi Ac	ness- tiviti		 Total Gove	Prin ernm	•
	2014		2015	 2014		2015	 2014		2015
Revenues:									
Charges for services	\$ 4,224,419	\$	4,427,469	\$ 24,958,187	\$	3,475,724	\$ 29,182,606	\$	7,903,193
Operating grants and									
Contributions	1,136,655		820,913	-		-	1,136,655		820,913
Capital grants and									
Contributions	4,506,932		3,820,567	-		450,000	4,506,932		4,270,567
General revenues:									
Property taxes	6,833,432		6,334,235	-		-	6,833,432		6,334,235
Sales taxes	4,770,385		4,991,349	-		-	4,770,385		4,991,349
Hotel/motel taxes	54,297		55,296	-		-	54,297		55,296
Franchise taxes	1,323,377		1,373,128	-		-	1,323,377		1,373,128
Insurance taxes	957,003		996,067	-		-	957,003		996,067
Alcoholic beverage tax	350,268		354,862	-		-	350,268		354,862
Motor vehicle tax	1,216,563		948,874	-		-	1,216,563		948,874
Business taxes	810,737		996,669	-		-	810,737		996,669
Other taxes	103,843		163,544	-		-	103,843		163,544
Interest income	6,775		3,775	-		5,482	6,775		9,257
Gain on the sale of capital assets	-		10,259	-		-	-		10,259
Miscellaneous revenue	48,988		55,259	20		39,206	49,008		94,465
Total revenues	26,343,674		25,352,266	 24,958,207		3,970,412	 51,301,881		29,322,678
Expenses:									
General government	2,855,909		2,863,828	-		-	2,855,909		2,863,828
Public safety	15,756,330		15,451,710	-		-	15,756,330		15,451,710
Culture and recreation	1,353,806		1,353,839	-		-	1,353,806		1,353,839
Housing and development	769,672		730,914	-		-	769,672		730,914
Public works	3,196,689		3,358,782	_		_	3,196,689		3,358,782
Redevelopment and planning	1,260,977		1,241,205	15,471,082		5,087,610	16,732,059		6,328,815
Judicial	140,667		134,087	10,471,002		5,007,010	140,667		134,087
Tourism and economic development	29,944		31,098	-		-	29,944		31,098
Interest paid on long-term debt	16,055		13,582	-		-	29,944 16,055		13,582
	10,055		13,302	0.070.500		0 405 450			
Sanitation	25,380,049		25,179,045	 2,379,596		2,105,456	 2,379,596		2,105,456 32,372,111
Total expenses	25,360,049		25,179,045	 17,000,070		7,193,000	 43,230,727		32,372,111
Increase (decrease) in net position									
before transfers	963,625		173,221	7,107,529		(3,222,654)	8,071,154		(3,049,433)
Transfers	500,000		52,911	(500,000)		(52,911)	-		-
Change in net position	1,463,625		226,132	6,607,529		(3,275,565)	8,071,154		(3,049,433)
Net position beginning of fiscal year	21,499,214	_	22,962,839	 8,201,645		14,809,174	 29,700,859	_	37,772,013
Net position end of fiscal year	\$ 22,962,839	\$	23,188,971	\$ 14,809,174	\$	11,533,609	\$ 37,772,013	\$	34,722,580

### **Governmental activities**

Overall governmental activities revenues decreased \$991,408 or 3.7% primarily as a result of decreased operating and capital grants activities. Overall governmental activities expenses decreased \$201,004 or .79%.

### Business-type activities.

Business-type activities resulted in a decrease in revenues of \$20,987,795 and a decrease in expenses of \$10,657,612. The decrease is primarily due to the prior fiscal year including the purchase of the majority of the Fort Gillem property from the Army, and the immediate sale of a portion of the property to Kroger.

### Financial Analysis of the Government's Funds

As noted earlier, the City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. Table 3 below compares governmental fund revenues and expenditures for 2014 and 2015.

Governmental Funds

		Governi	nental F	unas
		2014		2015
Revenues: Taxes	\$	10 054 047	æ	16 402 442
	Φ	16,254,647	\$	16,403,442
Licenses and permits		208,726		616,160
Intergovernmental revenues		5,642,165		4,637,977
Fines and forfeitures		2,582,055		2,228,634
Charges for services		1,433,638		1,582,675
Interest income		8,197		7,278
Other		48,988		55,259
Total revenues		26,178,416		25,531,425
Expenditures:				
General government		2,620,594		2,650,559
Public safety		15,056,084		14,487,546
Public works		2,721,928		2,857,706
Culture and recreation		1,232,398		1,223,129
Housing and development		753,559		725,130
Judicial		139,163		132,884
Redevelopment and planning		1,090,659		771,673
Tourism and economic development		29,944		31,098
Capital outlay		2,993,008		3,553,304
Debt service				
Principal		110,536		112,475
Interest		18,452		16,055
Total expenditures		26,766,325		26,561,559
		(507.000)		(1.000,104)
Deficiency of revenues under expenditures		(587,909)		(1,030,134)
Other financing sources (uses) Proceeds from sale of capital assets				10,259
Transfers in		608,628		402,859
Transfers out		(108,628)		(2,859)
Total other financing sources (uses)		500,000		410,259
Total other infancing sources (uses)		500,000		410,239
Net change in fund balances		(87,909)		(619,875)
Fund balances, beginning of fiscal year		7,639,231		7,551,322
Fund balances, end of fiscal year	\$	7,551,322	\$	6,931,447

### Table 3 Governmental Revenues, Expenditures, and Changes in Fund Balances

**Governmental funds**. The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

The combined fund balances for all governmental funds is \$6,931,447 which is a decrease of \$619,875 from the prior fiscal year. The most notable revenue change is the decrease in Intergovernmental revenues. The most notable expenditure changes are the decrease of public safety and increase of capital outlay.

A detail of the governmental funds can be found on pages 14 and 15 of the Comprehensive Annual Financial Report. The General Fund is the central operating fund of the City. For 2015, this fund had \$1,344,158 of expenditures over revenues compared to expenditures over revenues of \$2,205,522 in the prior fiscal year. The deficiency of revenues under expenditures can be primarily attributed to decreased fines and forfeitures and property tax revenues.

The SPLOST Capital Projects Fund is used to account for the proceeds of a sales tax levied in Clayton County, which will be used by the City for the exclusive purpose of capital outlay projects. As of fiscal year end, this fund had a fund balance of \$4,184,310.

**Proprietary funds**. The City's proprietary funds provide the same type of information found in the governmentwide financial statements, but in more detail. The City has a Sanitation Fund which operates much like a private business. As discussed in previous paragraphs, most of the operations of the Sanitation Fund have been transferred to a private company. Operating revenues decreased from \$2,778,338 in the prior fiscal year to \$2,300,605 in the current fiscal year, which represents a 17.2% decrease. Operating expenses decreased from \$2,379,596 in the prior fiscal year to \$2,105,456 in the current fiscal year, which represents an 11.5% decrease. The Local Redevelopment Authority Fund is used to account for the City's property acquisitions and redevelopment of property throughout the City. Net position increased from \$7,993,327 at prior fiscal year end to \$8,138,660 in net position at current fiscal year end. As discussed previously, during fiscal year 2014, the City created the Urban Redevelopment Agency to account for the property acquisitions of Fort Gillem from the United States Army and subsequent sale of these properties to developers and third parties to implement the urban development plan for the area. As of June 30, 2014, the Urban Redevelopment Agency Fund reported operating revenues, operating expenses, and operating income of \$22,093,933, \$13,943,763, and \$8,150,170, respectively, and incurred interest expense of \$1,444,374 on debt incurred during the month of June 2014. As of June 30, 2015, the Fund reported operating revenues, operating expenses and operating loss of \$1,071,561, \$3,713,494 and \$ (2,641,933), respectively, and incurred interest expense of \$1,029,596 on debt.

### **General Fund Budgetary Highlights**

A comparison of General Fund actual expenditures compared to budget can be found on page 17 of the Comprehensive Annual Financial Report. General Fund revenues were \$2,455,308 less than budgeted. This was partially offset by expenditures of \$1,522,191 less than budgeted. Significant components of the net variance of actual compared to budget are discussed below:

### **Revenues:**

*Tax revenues* collected were \$1,822,712 less than budgeted, due substantially to property tax collections of \$1,648,369 less than budgeted and sales tax collections of \$328,651 less than budgeted.

*Fines and forfeitures* collected were \$977,444 less than budgeted, due primarily to a decrease in the number of traffic violations. Total traffic violations for 2013 were 19,414, for 2014 were 12,336 and for 2015 were 11,460. The decrease is a direct result of a shortage of patrol officers during the entire fiscal year.

*Charges for services* were \$162,130 less than budgeted, due primarily to the budget amount for ambulance fees based on a projected increase in rates, and the rates being increased only during part of the fiscal year.

*Licenses and permits* were \$362,960 more than budgeted, due primarily to permits fees revenue from Kroger related to construction of a regional distribution center on part of the Fort Gillem property.

*Intergovernmental revenues* were \$134,157 more than budgeted, due to revenue from the Georgia Department of Transportation to assist with paving of roadways. The revenue was not budgeted.

### Expenditures:

Significant variances of actual expenditures as compared to budget are discussed below:

*Public safety* – *Police* expenditures were \$1,274,573 below budget, due primarily to salaries and benefits paid being less than budgeted amounts. The Police Department operated with a shortage of patrol officers during the entire fiscal year.

*Public safety – Fire* expenditures were \$268,154 more than budget, due primarily to actual personnel costs exceeding the budget amounts.

*Public safety* – *E911* expenditures were \$116,355 below budget primarily as a result of actual salaries and benefits paid being less than budgeted amounts.

*Public works* expenditures were \$147,954 below budget, primarily due to actual personnel costs being less than budgeted amounts.

*Culture and recreation services* were \$150,689 below budget, due primarily to actual expenditures for salaries and benefits being less than projected. Also, landscaping and parks maintenance costs to third parties were less than budgeted.

Explanations of significant budgetary variances between the original budget and the final amended budget are discussed below:

### Expenditures:

*Public safety* – *Police* budget was increased by \$73,438 to provide a salary supplement for all employees of the department. The salary supplement was provided to all City employees.

*Public safety* – *Fire* budget was increased by \$42,838 to provide a salary supplement for all employees of the department. The salary supplement was provided to all City employees.

*Public works* – budget was increased by \$37,594 to provide a salary supplement for all employees of the department. The salary supplement was provided to all City employees.

### Capital Asset and Debt Administration

**Capital assets**. The City's investment in capital assets for its governmental and business type activities as of June 30, 2015, amounts to \$34,123,436 (net of accumulated depreciation). This investment in capital assets includes land, buildings and system, improvements, machinery and equipment, park facilities, roads, highways, and bridges. Table 4 below summarizes capital assets of the City.

		ernmen tivities:			ness-f ctivitie	••	_		Primai ernmen	•
	2014	_	2015	2014		2015		2014	_	2015
Land	\$ 3,228,589	\$	2,881,500	\$ 8,001,214	\$	8,217,727	\$	11,229,803	\$	11,099,227
Construction in progress	1,709,789		1,059,088	-		6,457,051		1,709,789		7,516,139
Buildings and improvements	3,621,350		5,056,638	-		-		3,621,350		5,056,638
Autos and trucks and other equipment	4,049,115		4,654,698	-		11,000		4,049,115		4,665,698
Infrastructure	 5,646,764		5,785,734	 -		-		5,646,764		5,785,734
Total	\$ 18,255,607	\$	19,437,658	\$ 8,001,214	\$	14,685,778	\$	26,256,821	\$	34,123,436

The City's total investment in capital assets increased from \$26,256,821 in 2014 to \$34,123,436 in 2015. Additional information on the City's capital assets can be found at Note 6 on pages 35 and 36 of this report.

**Long-term debt**. The City's long-term debt can be found in Note 7 on pages 37 through 39 of this report. In June of 2014, the Urban Redevelopment Agency of the City of Forest Park used a combination of revenue bonds and a note payable to finance the acquisition of Fort Gillem property.

### Economic Factors and Next Fiscal Year's Budgets and Rates

The City had a decline in its financial condition in 2015, after improving its financial condition in 2014. The decrease in net position is \$3,049,433 in fiscal year 2015, compared to an increase in net position of \$8,071,154 in the prior fiscal year. The City plans to improve its financial condition as a result of the following:

- After transfer of sanitation operations to a private operator, the fund has reported operating income for several years. Operating income of \$195,149 has been reported for 2015, and operating income is projected again for 2016.
- Tax revenues for 2016 are projected to increase from 2015. While the millage rate will remain the same at 14.743 for 2016, planned development of the Fort Gillem area is expected to generate increased property values and assessments for the City. Also, the overall tax digest for the City reflected approximately a four percent increase in property values for 2015.
- Also, planned revitalization and development of commercial areas would increase property tax and business license revenues.

All of these factors were considered in preparing the City's fiscal year 2016 budget.

### **Requests for Information**

This financial report is designed to provide a general overview of the City's finances for all those with an interest in the City's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Mike Blandenburg, Director of Finance, City of Forest Park, 745 Forest Parkway, Forest Park, Georgia 30297.

### STATEMENT OF NET POSITION JUNE 30, 2015

	P	rimary Governme	nt
	Governmental	Business-type	
ASSETS	Activities	Activities	Total
Current assets:			
Cash and cash equivalents	\$ 6,822,896	\$ 8,602,950	\$ 15,425,846
Investments	¢ 0,022,000 5,766	1,001,821	1,007,587
Taxes receivable, net of allowance	1,023,164	-	1,023,164
Accounts receivable, net of allowance		74,731	74,731
Internal balances	(322,528)	322,528	-
Other receivables	174,605	-	174,605
Due from other governments	793,162	-	793,162
Restricted cash and cash equivalents	-	764,453	764,453
Prepaid items	94,555	176,891	271,446
Land held for resale	-	15,163,974	15,163,974
Total current assets	8,591,620	26,107,348	34,698,968
Noncurrent assets:	i		
Capital assets:			
Non-depreciable	3,940,588	14,674,778	18,615,366
Depreciable, net of accumulated depreciation	15,497,070	11,000	15,508,070
Total noncurrent assets	19,437,658	14,685,778	34,123,436
Total assets	28,029,278	40,793,126	68,822,404
LIABILITIES			
Current liabilities:			
Accounts payable	696,652	1,565,952	2,262,604
Accrued liabilities	493,255	194,641	687,896
Unearned revenue	-	507,109	507,109
Customers deposits	-	3,836	3,836
Claims payable due within one year	112,901	-	112,901
Capital leases payable due within one year	112,712	-	112,712
Compensated absences due within one year	623,901	9,780	633,681
Total current liabilities	2,039,421	2,281,318	4,320,739
Noncurrent liabilities:			
Capital leases payable due in more than one year	360,725	-	360,725
Compensated absences due in more than one year	599,400	9,258	608,658
Revenue bonds payable due in more than one year	-	16,130,000	16,130,000
Notes payable, net due in more than one year	-	10,838,941	10,838,941
Net OPEB obligation	1,840,761	-	1,840,761
Total noncurrent liabilities	2,800,886	26,978,199	29,779,085
Total liabilities	4,840,307	29,259,517	34,099,824
NET POSITION			
Net investment in capital assets	18,964,221	14,685,778	33,649,999
Restricted for capital construction	4,192,745	-	4,192,745
Restricted for law enforcement activities	1,295,746	-	1,295,746
Restricted for public safety activities	20,730	-	20,730
Restricted for tourism and economic development	106,662	-	106,662
Unrestricted	(1,391,133)	(3,152,169)	(4,543,302)
Total net position	\$ 23,188,971	\$ 11,533,609	\$ 34,722,580

## STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2015

					C	Changes in Net Position	anu n
			Program Revenues			<b>Primary Government</b>	
		Charges for	Operating Grants and	Capital Grants and	Governmental	Business-type	
Functions/Programs	Expenses	Services	Contributions	Contributions	Activities	Activities	Total
Primary government:							
Governmental activities:							
General government	\$ 2,863,828	\$ 616,160	۰ ج	\$ 504,696	\$ (1,742,972)	\$ '	
Public safety	15,451,710	3,585,768		1,612,726	(10,253,216)	•	(10,253,216)
Public works	3,358,782	'	134,157	429,948	(2,794,677)		(2,794,677)
Culture and recreation	1,353,839	225,541		1,214,215	85,917		85,917
Housing and development	730,914			'	(730,914)		(730,914)
Redevelopment and planning	1,241,205	'	686,756	58,982	(495,467)		(495,467)
Judicial	134,087			'	(134,087)		(134,087)
Tourism and economic development	31,098			'	(31,098)		(31,098)
Interest paid on long-term debt	13,582				(13,582)		(13,582)
Total governmental activities	25,179,045	4,427,469	820,913	3,820,567	(16,110,096)		(16,110,096)
Business-type activities:							
Sanitation	2,105,456	2,300,605				195,149	195,149
Local Redevelopment Authority	344,520	103,558				(240,962)	(240,962)
Urban Redevelopment Agency	4,743,090	1,071,561		450,000	'	(3,221,529)	(3,221,529)
Total business-type activities	7,193,066	3,475,724	'	450,000	'	(3,267,342)	(3,267,342)
5							
Total primary government	\$ 32,372,111	\$ 7,903,193	\$ 820,913	\$ 4,270,567	(16,110,096)	(3,267,342)	(19,377,438)
	General revenues:						
	Property taxes				6,334,235		6,334,235
	Sales taxes				4,991,349		4,991,349
	Franchise taxes				1,373,128		1,373,128
	Insurance premium taxes	m taxes			996,067		996,067
	Alcoholic beverage taxes	e taxes			354,862		354,862
	Motor vehicle taxes	SS			948,874		948,874
	Business taxes				996,669		996,669
	Hotel/motel taxes				55,296		55,296
	Other taxes				163,544	'	163,544
	Unrestricted investment earnings	stment earnings			3,775	5,482	9,257
	Gain on the sale of capital assets	of capital assets			10,259		10,259
	Miscellaneous revenue	enue			55,259	39,206	94,465
	Transfers				52,911	(52,911)	
	Total general re	Total general revenues and transfers	S		16,336,228	(8,223)	16,328,005
	Change in net position	et position			226,132	(3,275,565)	(3,049,433)
	Net position, beginning of fiscal year	ng of fiscal year			22,962,839	14,809,174	37,772,013

### BALANCE SHEET GOVERNMENTAL FUNDS JUNE 30, 2015

ASSETS	 General Fund	 SPLOST Fund	Nonmajor overnmental Funds	Go	Total overnmental Funds
Cash and cash equivalents	\$ 1,130,262	\$ 3,872,932	\$ 1,819,702	\$	6,822,896
Investments	5,766	-	-		5,766
Taxes receivable, net of allowance	1,018,087	-	5,077		1,023,164
Other receivables	115,796	13,500	45,309		174,605
Due from other governments	-	544,017	249,145		793,162
Due from other funds	321,806	-	-		321,806
Prepaid items	 -	 -	 94,555		94,555
Total assets	\$ 2,591,717	\$ 4,430,449	\$ 2,213,788	\$	9,235,954
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES					
LIABILITIES					
Accounts payable	\$ 411,374	\$ 218,861	\$ 66,417	\$	696,652
Accrued liabilities	477,844	-	1,829		479,673
Due to other funds	 44,023	 27,278	 573,033		644,334
Total liabilities	 933,241	 246,139	 641,279		1,820,659
DEFERRED INFLOWS OF RESOURCES					
Unavailable revenues - property taxes	 483,848	 -	 -		483,848
FUND BALANCES Fund balances: Nonspendable:					
Prepaid items Restricted for:	-	-	94,555		94,555
Capital construction	-	4,184,310	8,435		4,192,745
Law enforcement activities	-	-	1,295,746		1,295,746
Tourism and economic development	-	-	106,662		106,662
Public safety operations	-	-	20,730		20,730
Committed for:					
Redevelopment and planning	-	-	215,676		215,676
Unassigned (deficits)	 1,174,628	 -	 (169,295)		1,005,333
Total fund balances	 1,174,628	 4,184,310	 1,572,509		6,931,447
Total liabilities, deferred inflows of resources, and fund balances	\$ 2,591,717	\$ 4,430,449	\$ 2,213,788		

 Amounts reported for governmental activities in the statement of net position are different because:
 Capital assets used in governmental activities are not current financial

 resources and, therefore, are not reported in the funds.
 19,437,658

 Some receivables are not available to pay for current-period expenditures
 483,848

 Long-term liabilities are not due and payable in the current period
 (3,663,982)

 Net positon of governmental activities
 \$ 23,188,971

### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2015

	General SPLOS Fund Fund		SPLOST Fund	Nonmajor vernmental Funds	Total Governmental Funds			
Revenues								
Taxes	\$	16,289,038	\$	-	\$ 114,404	\$	16,403,442	
Fines and forfeitures		2,132,556		-	96,078		2,228,634	
Charges for services		1,277,154		-	305,521		1,582,675	
Licenses and permits		616,160		-	-		616,160	
Intergovernmental		134,157		3,746,310	757,510		4,637,977	
Interest income		1,250		3,503	2,525		7,278	
Miscellaneous		52,611		2,648	 -	55,259		
Total revenues		20,502,926		3,752,461	 1,276,038		25,531,425	
Expenditures								
Current:								
General government		2,650,309		-	250		2,650,559	
Public safety		14,257,926		-	229,620		14,487,546	
Public works		2,857,706		-	-		2,857,706	
Culture and recreation		1,223,129		-	-		1,223,129	
Housing and development		725,130		-	-		725,130	
Judicial		132,884		-	-		132,884	
Redevelopment and planning		-		-	771,673		771,673	
Tourism and economic development		-		-	31,098		31,098	
Capital outlay:					50.004		50.004	
Public safety		-		-	53,381		53,381	
Public works		-		-	26,363		26,363	
Redevelopment and planning		-		3,473,560	-		3,473,560	
Debt service:				22.075	70 500		440 475	
Principal		-		33,975	78,500		112,475	
Interest and fiscal charges		-		2 507 525	 16,055		16,055	
Total expenditures		21,847,084		3,507,535	 1,206,940		26,561,559	
Excess (deficiency) of revenues								
over (under) expenditures		(1,344,158)		244,926	 69,098		(1,030,134)	
Other financing sources (uses):								
Transfers in		402,859		-	-		402,859	
Transfers out		-		-	(2,859)		(2,859)	
Proceeds from the sale of capital assets		10,259		-	 -		10,259	
Total other financing sources (uses)		413,118			 (2,859)		410,259	
Net change in fund balance		(931,040)		244,926	66,239		(619,875)	
Fund balances, beginning of fiscal year		2,105,668		3,939,384	 1,506,270		7,551,322	
Fund balances, end of fiscal year	\$	1,174,628	\$	4,184,310	\$ 1,572,509	\$	6,931,447	

### RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE FISCAL YEAR ENDED JUNE 30, 2015

Amounts reported for governmental activities in the statement of activities are different because:	
Net change in fund balances - total governmental funds.	\$ (619,875)
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlay exceeded depreciation expense in the current period.	1,529,140
In the statement of activities, only the gain or loss on the disposal of capital assets is reported. However, in the governmental funds, the proceeds from the sale increase financial resources. Thus, the change in net position differs from the change in fund balance by the net book value of the assets disposed.	(347,089)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.	(189,418)
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. This amount is the total of current year principal payments on the City's capital leases.	112,475
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.	 (259,101)
Change in net position - governmental activities.	\$ 226,132

### GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2015

	Bu	ıdget		Variance With
	Original	Final	Actual	Final Budget
Revenues				
Taxes	\$ 18,111,750	\$ 18,111,750	\$ 16,289,038	\$ (1,822,712)
Fines and forfeitures	3,110,000	3,110,000	2,132,556	(977,444)
Charges for services	1,439,284	1,439,284	1,277,154	(162,130)
Licenses and permits	253,200	253,200	616,160	362,960
Intergovernmental	-	-	134,157	134,157
Interest	10,000	10,000	1,250	(8,750)
Miscellaneous	34,000	34,000	52,611	18,611
Total revenues	22,958,234	22,958,234	20,502,926	(2,455,308)
Expenditures				
Current:				
General government:				
General administration	1,841,764	1,852,129	1,913,091	(60,962)
Legislative	469,289	469,289	406,914	62,375
Executive	325,650	328,272	330,304	(2,032)
Total general government	2,636,703	2,649,690	2,650,309	(619)
Judicial:				
Municipal court	132,927	132,927	132,884	43
Total judicial	132,927	132,927	132,884	43
Public safety:				
Police	8,922,591	8,996,029	7,721,456	1,274,573
Fire	3,688,727	3,731,565	3,999,719	(268,154)
EMS	1,729,746	1,747,232	1,800,630	(53,398)
E911	568,406	577,149	460,794	116,355
Animal control	113,926	115,675	112,052	3,623
Emergency management	169,737	171,486	163,275	8,211
Total public safety	15,193,133	15,339,136	14,257,926	1,081,210
Public works	2,968,066	3,005,660	2,857,706	147,954
Culture and recreation	1,361,578	1,373,818	1,223,129	150,689
Housing and development: Planning and zoning	860,176	868,044	725,130	142,914
Total expenditures	23,152,583	23,369,275	21,847,084	1,522,191
Deficiency of revenues under expenditures	(194,349)	(411,041)	(1,344,158)	(933,117)
	(104,040)	(+11,0+1)	(1,044,100)	(000,117)
Other financing sources Transfers in	194,349	194,349	402,859	208,510
Proceeds from the sale of capital assets	134,043	134,543	10,259	-
Total other financing sources	194,349	194,349	413,118	10,259 218,769
Net change in fund balances	-	(216,692)	(931,040)	(714,348)
Fund balances, beginning of fiscal year	2,105,668	2,105,668	2,105,668	
	\$ 2,105,668	\$ 1,888,976	\$ 1,174,628	\$ (714,348)

### STATEMENT OF NET POSITION PROPRIETARY FUNDS JUNE 30, 2015

	Business-type Activities - Enterprise Funds									
ASSETS	Sanitation Fund			Local Redevelopment Authority Fund		Urban Redevelopment Agency Fund		Total Enterprise Funds		
Current assets:										
Cash	\$	749,790	\$	123,279	\$	7,729,881	\$	8,602,950		
Investments		-		-		1,001,821		1,001,821		
Accounts receivable, net of allowance		73,731		1,000		-		74,731		
Due from other funds		-		44,023		303,505		347,528		
Restricted cash		-		-		764,453		764,453		
Prepaid items		-		-	176,891			176,891		
Land held for resale				-	15,163,974			15,163,974		
Total current assets		823,521		168,302		25,140,525		26,132,348		
Noncurrent assets:										
Capital assets:										
Non-depreciable		34,853		7,966,361		6,673,564		14,674,778		
Depreciable, net of accumulated depreciation		-		11,000		-		11,000		
Total noncurrent assets		34,853		7,977,361		6,673,564		14,685,778		
Total assets		858,374		8,145,663		31,814,089		40,818,126		
LIABILITIES										
Current liabilities:										
Accounts payable		212,110		7,003		1,346,839		1,565,952		
Accrued liabilities		1,081		-		193,560		194,641		
Compensated absences payable		9,780		-		-		9,780		
Customer deposits		3,836		-		-		3,836		
Unearned revenue		507,109		-		-		507,109		
Due to other funds		-		-		25,000		25,000		
Total current liabilities		733,916		7,003		1,565,399		2,306,318		
Noncurrent liabilities:										
Revenue bonds payable		-		-		16,130,000		16,130,000		
Notes payable		-		-		10,838,941		10,838,941		
Compensated absences payable		9,258		-		-		9,258		
Total noncurrent liabilities		9,258		-		26,968,941		26,978,199		
Total liabilities		743,174		7,003		28,534,340		29,284,517		
NET POSITION										
Investment in capital assets		34,853		7,977,361		6,673,564		14,685,778		
Unrestricted		80,347		161,299		(3,393,815)		(3,152,169)		
Total net position	\$	115,200	\$	8,138,660	\$	3,279,749	\$	11,533,609		

### STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2015

	Business-type Activities - Enterprise Funds							
	Sanitation Fund			Local Redevelopment Authority Fund		Urban Redevelopment Agency Fund		tal Enterprise Funds
OPERATING REVENUE	•	0 000 005	•	400 550	•	4 074 504	•	0 475 704
Charges for sales and services	\$	2,300,605	\$	103,558	\$	1,071,561	\$	3,475,724
Miscellaneous revenue		-		39,206		-		39,206
Total operating revenues		2,300,605		142,764		1,071,561		3,514,930
OPERATING EXPENSES								
Cost of sales and services		1,805,233		18,773		1,696,301		3,520,307
Personnel services		262,660		-		-		262,660
Other operating expenses		37,563		121,308		2,017,193		2,176,064
Total operating expenses		2,105,456		140,081		3,713,494		5,959,031
Operating income (loss)		195,149		2,683		(2,641,933)		(2,444,101)
NONOPERATING REVENUES (EXPENSES)								
Intergovernmental revenue		-		-		450,000		450,000
Interest earnings		-		-		5,482		5,482
Loss on disposal of capital assets		-		(204,439)		-		(204,439)
Interest expense and fiscal charges		-		-		(1,029,596)		(1,029,596)
Total nonoperating revenues (expenses)		-		(204,439)		(574,114)		(778,553)
Income (loss) before capital contributions and transfers		195,149		(201,756)		(3,216,047)		(3,222,654)
Capital contributions		-		347,089		-		347,089
Transfers out		(190,000)		-		(210,000)		(400,000)
Change in net position		5,149		145,333		(3,426,047)		(3,275,565)
Total net position, beginning of fiscal year		110,051		7,993,327		6,705,796		14,809,174
Total net position, ending of fiscal year	\$	115,200	\$	8,138,660	\$	3,279,749	\$	11,533,609

### STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2015

	Business-type Activities - Enterprise Funds						
		Sanitation Fund	Local Redevelopment Authority Fund	Urban Redevelopment Agency Fund		Total Enterprise Funds	
CASH FLOWS FROM OPERATING ACTIVITIES					· —		
Receipts from customers and users	\$	2,888,116	\$ 142,764	\$ 1,071,561	\$	4,102,441	
Payments to suppliers		(1,832,835)	(177,101)	(1,929,540)		(3,939,476)	
Payments to employees		(272,594)	-	-		(272,594)	
Net cash provided by (used in) operating activities		782,687	(34,337)	(857,979)	· —	(109,629)	
CASH FLOWS FROM NON-CAPITAL							
FINANCING ACTIVITIES:		(100.000)		(010.000)		(400.000)	
Transfers to other funds		(190,000)		(210,000)	· —	(400,000)	
Net cash used in non-capital financing activities		(190,000)		(210,000)		(400,000)	
CASH FLOWS FROM CAPITAL AND RELATED							
FINANCING ACTIVITIES:			(44,000)	(5.000.004)		(5.040.004)	
Purchases of capital assets		-	(11,000)	(5,602,691)		(5,613,691)	
Interest paid on long-term borrowings Proceeds from the sale of capital assets		-	- 142,650	(630,145)		(630,145) 142,650	
Cash receipts from capital grants		-	142,030	450,000		450,000	
Net cash provided by (used in) capital and relating financing activities		-	131,650	(5,782,836)	·	(5,651,186)	
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchases of investments		-		(1.001.821)		(1,001,821)	
Interest received		-	-	5,482		5,482	
Net cash used in investing activities		-	-	(996,339)	·	(996,339)	
Net increase (decrease) in cash		592,687	97,313	(7,847,154)		(7,157,154)	
Cash, beginning of fiscal year		157,103	25,966	16,341,488		16,524,557	
Cash, end of fiscal year	\$	749,790	\$ 123,279	\$ 8,494,334	\$	9,367,403	
Classified as:							
Unrestricted cash	\$	749,790	\$ 123,279	\$ 7,729,881	\$	8,602,950	
Restricted cash	•	-	-	764,453	•	764,453	
	\$	749,790	\$ 123,279	\$ 8,494,334	\$	9,367,403	
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES:							
Operating income (loss)	\$	195,149	\$ 2,683	\$ (2,641,933)	\$	(2,444,101)	
Adjustments to reconcile operating income to net cash provided by operating activities:							
Change in assets and liabilities:							
Decrease in accounts receivable		592,445	-	-		592,445	
Increase in due from other funds		-	(44,023)	(9,610)		(53,633)	
Decrease in prepaid items		-	-	44,222		44,222	
Decrease in land acquired for resale		-	-	1,696,301		1,696,301	
Increase in accounts payable		9,961	7,003	194,443		211,407	
Decrease in due to other funds		-	-	(141,402)		(141,402)	
Decrease in accrued liabilities		(3,902)	-	-		(3,902)	
Decrease in compensated absences payable Decrease in unearned revenue		(6,032) (4,934)	-	-		(6,032) (4,934)	
Net cash provided by (used in) operating activities	\$	782,687	\$ (34,337)	\$ (857,979)	\$	(109,629)	
	<u> </u>				. 📥	(, .== )	
NONCASH CAPITAL AND RELATED FINANCING ACTIVITIES: Contributions of capital assets	\$		\$ 347,089	\$-	\$	347,089	
Continuations of Capital assets	ą	-	ψ 347,009	Ψ -	· —	347,009	

### NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the City of Forest Park, Georgia (the "City") have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the City's accounting policies are described below.

### A. Reporting Entity

The City operates under a council/manager form of government and provides the following services to its citizens: public safety, public works, parks and recreation, public improvements, and general and administrative services.

Based upon criteria set forth by Governmental Accounting Standards Board (GASB) 61 "The Financial Reporting Entity: Omnibus an Amendment of GASB Statements No. 14 and 34," the accompanying financial statements present the City and its component units, entities for which the City is considered to be financially accountable. The City's blended component units, although legally separate entities, have a governing body which is substantively the same as the City's governing body and management of the City has operational responsibility for the component unit; therefore, data from these entities are combined with data of the primary government. Substantively the same means sufficient representation of the primary government's entire governing body on the component unit's governing body to allow complete control of the city Council and the Mayor, serving ex officio. The primary government is, essentially, serving as the governing body of the component unit. The blended component units of the City of Forest Park, Georgia have a June 30<sup>th</sup> fiscal year-end.

### **Blended Component Units:**

The Forest Park/Fort Gillem Local Redevelopment Authority (the "FGLRA") was established for purposes of planning the reuse and economic development of the real estate and other assets presently comprising Fort Gillem, Georgia, a military installation which was selected for closure by the United States Department of Defense and the Independent Base Realignment and Closure Commission.

The FGLRA is governed by a Board of Directors consisting of ten (10) members, all of whom are appointed by or are members of the City of Forest Park's Council. The Mayor, City Manager, and five (5) members of the City Council serve as board members and the remaining three (3) board members are appointed by the Mayor and confirmed by City Council. The FGLRA is reported in the City's financial statements as a blended component unit (special revenue fund) as the governing body is substantively the same as the governing body of the primary government and there is a financial benefit or burden relationship as the City has assumed the obligation to finance the deficits of and provide support to the FGLRA. Separate financial statements for the FGLRA are not prepared.

# A. Reporting Entity (Continued)

#### **Blended Component Units (Continued):**

The Local Redevelopment Authority was created for the purpose of attracting development, industry, and employment opportunities to the City. The Mayor serves as a board member and the remaining board members are members of the City of Forest Park's Council. The Local Redevelopment Authority is reported in the City's financial statements as a blended component unit (enterprise fund) as the governing body is substantively the same as the governing body of the primary government and there is a financial benefit or burden relationship as the City has assumed the obligation to finance the deficits of and provide support to the Local Redevelopment Authority. Separate financial statements for the Local Redevelopment Authority are not prepared.

The Urban Redevelopment Agency of the City of Forest Park (the "URA") was created pursuant to Chapter 61 of Title 36 of the Official Code of Georgia Annotated, known as the Urban Redevelopment Law, which creates in each municipality in the State of Georgia a public body corporate and politic to be known as the urban redevelopment agency of the municipality for the purpose of exercising the urban redevelopment project powers. The URA was created for the purpose of acquiring approximately 1,170 acres of land known as Fort Gillem and will oversee the various redevelopment projects established in the urban redevelopment plan for the area. The URA is governed by a Board of Commissioners consisting of five members, nominated by the Mayor and City Council and confirmed by the City Council. The URA is reported in the City's financial statements as a blended component unit (enterprise fund) as the URA's debt will be repaid entirely or almost entirely with resources of the primary government pursuant to an Intergovernmental Redevelopment Cooperation and Assistance Agreement between the City and the URA. Separate financial statements for the URA are not prepared.

# B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the activities of the primary government and its component units. (For the most part, the effect of interfund activity has been removed from these statements except for interfund services provided and used which are not eliminated in the process of consolidation). Government-wide financial statements do not provide information by fund, but distinguish between the City's governmental activities and business-type activities. Governmental activities, which are normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from discretely presented component units (if any). The statement of net position will include non-current assets and non-current liabilities. In addition, the government-wide statement of activities reflects depreciation expense on the City's capital assets.

#### B. Government-wide and Fund Financial Statements (Continued)

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment and interest earnings restricted for a particular function or segment. Taxes and other items not considered program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

#### C. Measurement Focus, Basis of Accounting, and Basis of Presentation

The government-wide financial statements are reported using the economic resource measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Property taxes are recognized as revenue in the period for which they were levied if they are collected within sixty (60) days of year end. All other revenues are considered to be available when they are collectible within one hundred eighty (180) days of year end. Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, sales taxes, intergovernmental revenue, and interest associated with the current fiscal year are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year. All other revenue items are considered to be measurable and available only when cash is received by the City.

In accordance with GASB Statement No. 33, "Accounting and Financial Reporting for Nonexchange Transactions," the corresponding assets (receivables) in non-exchange transactions are recognized in the period in which the underlying exchange occurs, when an enforceable legal claim has arisen, when all eligibility requirements have been met, or when resources are received, depending on the revenue source.

# C. Measurement Focus, Basis of Accounting, and Basis of Presentation (Continued)

In accordance with GASB Statement No. 34, major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

The City reports the following major governmental funds:

The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The **SPLOST** (Special Purpose Local Option Sales Tax) Fund is used to account for the proceeds of a sales tax levied in Clayton County, which will be used by the City for the exclusive purpose of capital outlay projects.

Additionally, the City reports the following fund types within the nonmajor governmental funds:

The **special revenue funds** account for revenue sources that are legally restricted or committed to expenditure for specific purposes.

The **capital projects funds** account for acquisition and construction of major capital facilities other than those financed by propriety funds.

The City reports the following major proprietary funds:

The **Sanitation Fund** is used to account for the City's solid waste collection, recycling and disposal activities.

The **Local Redevelopment Authority Fund** is used to account for the City's property acquisitions and redevelopment of property throughout the City.

The **Urban Redevelopment Agency** is used to account for the property acquisitions of Fort Gillem from the United States Army and subsequent sale of these properties to developers and third parties to implement the urban redevelopment plan for the area.

# C. Measurement Focus, Basis of Accounting, and Basis of Presentation (Continued)

In accounting and reporting for its proprietary operations, the City applies all GASB pronouncements. Proprietary funds distinguish *operating* revenues and expenses from *non-operating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds are charges for goods and services provided. Operating expenses of the enterprise funds include the cost of these goods and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

#### D. Budgets

Annual appropriated budgets are adopted for all funds. The budgets for the proprietary funds are for management control purposes and are not required to be reported. Budgets are adopted on a basis consistent with generally accepted accounting principles. Capital outlay expenditures are budgeted in each department rather than separately as capital outlay. All appropriations lapse at fiscal year end. Expenditures may not legally exceed budgeted appropriations at the department level (e.g. Administration).

# E. Deposits and Investments

Georgia statutes authorize the City to invest in the following: (1) obligations of Georgia or any other state; (2) obligations of the United States; (3) obligations fully insured or guaranteed by the United States government or one of its agencies; (4) obligations of any corporation of the United States government; (5) prime bankers' acceptances; (6) the State of Georgia local government investment pool; (7) repurchase agreements; and (8) obligations of any other political subdivisions of the State of Georgia. Any investment or deposit in excess of the federal depository insured amounts must be collateralized by 100% of state or U.S. obligations. For purposes of the statement of cash flows, all highly liquid investments with an original maturity of less than 90 days are considered to be cash equivalents. Investments are reported at fair value as determined by quoted market prices.

# F. Receivables and Payables

Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year, as well as all other outstanding balances between funds is reported as "due to/from other funds." Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

#### G. Prepaid Items

Payments made to vendors for services that will benefit periods beyond June 30, 2015, are recorded as prepaid items in both government-wide and fund financial statements. Prepaid items are accounted for using the consumption method by recording an asset for the prepaid amount when acquired and subsequently reflecting the expenditure/expense in the fiscal year in which the services are consumed. At the fund reporting level, an equal amount of fund balance is reported as nonspendable, as this amount is not available for general appropriation.

# H. Capital Assets

Capital assets, which include property, plant, equipment, computer software, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets (including intangible assets) are defined by the City as assets with an initial, individual cost of more than \$2,500 and an estimated useful life in excess of two (2) years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Infrastructure (e.g., roads, bridges, sidewalks, and similar items) prior to June 30, 1980 has been reported. The cost of normal maintenance and repairs that do not add to the value of the assets or materially extend assets' lives are not capitalized. Major outlays for capital improvements are capitalized as projects are constructed. Interest incurred during the construction period of capital assets is included as part of the capitalized value of the assets constructed. No interest expense was capitalized during the fiscal year ended June 30, 2015.

Capital assets of the primary government are depreciated using the straight line method over the following estimated useful lives:

Assets	Years
Buildings and improvements	15-40
Infrastructure	30-50
Equipment	5
Vehicles	5

#### I. Compensated Absences

The City offers all full-time employees a maximum of 640 hours of "buyback" sick time at the end of their employment. Employees must have twenty-four (24) days to participate in the buyback incentive program. Employees with more than ten (10) years services are vested. Vested employees have the right to receive 20% of accrued sick leave upon termination. The maximum number of days that the employee can buy back is limited to 60 days. Vested vacation and sick leave that is expected to be liquidated with expendable available resources is reported as expenditures and a fund liability at the fund level financial statements, for example, as a result of employee resignations and retirements. All vested vacation pay and sick leave expected to be paid at retirement are accrued when incurred in the government-wide and proprietary fund financial statements.

#### J. Deferred Inflows of Resources

In addition to liabilities, the financial statements will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The City has one type of item that qualifies for reporting in this category. The deferred inflow of resource, *unavailable revenue*, arises only under a modified accrual basis of accounting and, accordingly, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from property taxes as these amounts are deferred and will be recognized as an inflow of resources in the period in which the amounts become available.

# K. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position.

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts (if any) are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable (if any) are reported net of the applicable bond premium or discount. Bond issuance costs (if any) are expensed when incurred.

#### K. Long-Term Obligations (Continued)

In the fund financial statements, governmental fund types recognize bond premiums, discounts, and bond issuance costs (if any), during the current period. The face amount of debt issued is reported as other financing sources. Premiums (if any) received on debt issuances are reported as other financing sources while discounts (if any) on debt issuances are reported as other financing uses. Issuance costs (if any), whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

# L. Fund Equity and Net Position

Fund equity at the governmental fund financial reporting level is classified as "fund balance." Fund equity for all other reporting is classified as "net position."

**Fund Balance** – Generally, fund balance represents the difference between the assets, liabilities, and deferred inflows of resources under the current financial resources management focus of accounting. In the fund financial statements, governmental funds report fund balance classifications that comprise a hierarchy based primarily on the extent to which the City is bound to honor constraints on the specific purpose for which amounts in those funds can be spent.

Fund balances are classified as follows:

*Nonspendable* – Fund balances are reported as nonspendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash) or (b) legally or contractually required to be maintained intact.

*Restricted* – Fund balances are reported as restricted when there are limitations imposed on their use either through enabling legislation adopted by the City or through external restrictions imposed by creditors, grantors, laws or regulations of other governments.

*Committed* – Fund balances are reported as committed when they can be used only for specific purposes pursuant to constraints imposed by a formal vote and passage of an Ordinance of the City Council. Only the City Council may modify or rescind the commitment by passage of a subsequent ordinance.

*Assigned* – Fund balances are reported as assigned when amounts are constrained by the City's intent to be used for specific purposes, but are neither restricted nor committed. The fund balance policy approved by an Ordinance of the City Council expressly delegates the authority to assign fund balance to the City's Finance Director.

# NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

# L. Fund Equity and Net Position (Continued)

Fund balances are classified as follows (continued):

*Unassigned* – Fund balances are reported as unassigned as the residual amount when the balances do not meet any of the above criterion. The City reports positive unassigned fund balance only in the General Fund. Only deficits in fund balances may be reported as unassigned fund balance in other governmental funds.

**Flow Assumptions** – When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the City's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the City's policy to use fund balance in the following order: (1) Committed, (2) Assigned, (3) Unassigned.

**Net Position** – Net position represent the difference between assets and liabilities in reporting which utilizes the economic resources measurement focus. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used (i.e., the amount that the City has spent) for the acquisition, construction or improvement of those assets. Net position is reported as restricted using the same definition as used for restricted fund balance as described in the previous section. All other net position is reported as unrestricted. The City applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

# M. Management Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amount of assets, deferred outflows of resources (if any), liabilities, and deferred inflows of resources, and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenditures/expenses during the current fiscal year. Actual results could differ from those estimates.

#### N. Interfund Transactions

Interfund services provided and used in the fund financial statements are accounted for as revenue, expenditures, or expenses. Transactions that constitute reimbursements to a fund for expenditures/expenses initially made from it that are properly applicable to another fund, are recorded as expenditures/expenses in the reimbursing fund and as reductions of expenditures/expenses in the fund that is reimbursed.

# NOTE 2. RECONCILIATION OF GOVERNMENT-WIDE FINANCIAL STATEMENTS AND FUND FINANCIAL STATEMENTS

# A. Explanation of Certain Differences between the Governmental Funds Balance Sheet and the Government-wide Statement of Net Position

The governmental funds balance sheet includes a reconciliation between *fund balance – total governmental funds* and *net position – governmental activities* as reported in the government-wide statement of net position. One element of that reconciliation explains that "long-term liabilities are not due and payable in the current period and therefore are not reported in the funds." The details of this \$3,663,982 difference are as follows:

Claims payable	\$	(112,901)
Capital leases payable		(473,437)
Net OPEB obligation		(1,840,761)
Compensated absences		(1,223,301)
Accrued interest payable		(13,582)
Net adjustment to reduce fund balance - total governmental funds to arrive at net position - governmental activities	¢	(2 662 092)
to arrive at het position - governmental activities	\$	(3,663,982)

# B. Explanation of Certain Differences between the Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances and the Government-wide Statement of Activities

The governmental fund statement of revenues, expenditures, and changes in fund balances includes reconciliation between *net changes in fund balances* – *total governmental funds* and *changes in net position of governmental activities* as reported in the government-wide statement of activities. One element of that reconciliation explains that "Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their useful lives and reported as depreciation expense." The details of this \$1,529,140 difference are as follows:

Capital outlay	\$ 3,083,623
Depreciation expense	 (1,554,483)
Net adjustment to increase net changes in fund balances - total	
governmental funds to arrive at changes in net position of	
governmental activities	\$ 1,529,140

# NOTE 2. RECONCILIATION OF GOVERNMENT-WIDE FINANCIAL STATEMENTS AND FUND FINANCIAL STATEMENTS (CONTINUED)

B. Explanation of Certain Differences between the Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances and the Government-wide Statement of Activities (Continued)

Another element of that reconciliation explains that "Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds." The details of this \$259,101 difference are as follows:

Claims and judgments	\$ (81,888)
Compensated absences	27,183
Accrued interest	2,473
Other post employment benefit (OPEB) obligation	 (206,869)
Net adjustment to decrease net changes in fund balances - total	
governmental funds to arrive at change in net position of	
governmental activities	\$ (259,101)

#### NOTE 3. LEGAL COMPLIANCE - BUDGETS

By mid-March of each fiscal year, all departments of the City submit requests for appropriations to the City Manager so that a budget may be prepared. The budget is prepared by fund, function and activity, and includes information on the prior fiscal year, current fiscal year estimates, and requested appropriations for the next fiscal year.

Before May 31, the proposed budget is presented to the City Council for review. City Council holds public hearings and may add to, subtract from or change appropriations. The budget is then approved by an affirmative vote of a majority of the City's council. Expenditures may not legally exceed budgeted appropriations at the department level (e.g. administration).

For fiscal year ended June 30, 2015, the following General Fund departments and special revenue funds, had excesses of actual expenditures over appropriations:

General Fund departments:	
General government - General administration	\$ 60,962
General government - Executive	2,032
Public safety - Fire	268,154
Public safety - EMS	53,398
Tax Allocation District One - Ft. Gillem and Main Street	250
Capital Improvement Fund	2,859

The expenditures in excess of appropriations were funded by greater than anticipated revenues as well as available fund balance.

# NOTE 4. DEPOSITS AND INVESTMENTS

As of June 30, 2015, the City had \$1,007,587 of its funds invested as follows:

Investment	Maturities	 Fair Value
Ginnie Mae II Pool Asset Backed Security	November 20, 2022	\$ 4,979
Georgia Fund 1	56 days	787
Certificate of Deposit	January 16, 2016	1,001,821
Total		\$ 1,007,587

**Interest rate risk:** On June 15, 2009, the City adopted a formal investment policy that limits investment maturities as a means of managing its exposure to fair value loses arising from increasing interest rates. The City minimizes the risk that the market value of securities in the portfolio will fall due to changes in general interest rates, by structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity. The City minimizes risk by investing operating funds primarily in shorter-term securities, money market accounts, or similar investment pools.

**Credit risk:** State statutes authorize the City to invest in obligations of the State of Georgia or other states; obligations issued by the U.S. government; obligations fully insured or guaranteed by the U.S. government or by a government agency of the United States; obligations of any corporation of the U.S. government; prime bankers' acceptances; the local government investment pool established by State law; repurchase agreements; and obligations of other political subdivisions of the State of Georgia. The City has an investment policy that would further limit its investment choices by investing operating funds primarily in shorter-term securities, money market accounts, or similar investment pools.

The Ginnie Mae II Pool Asset Backed securities are based on cash flows from principal payments on underlying mortgages. Therefore, they are sensitive to less than expected prepayments by mortgagees, which may result from an increase in interest rates. For example, if interest rates rise and homeowners do not refinance their mortgages, thereby not prepaying the mortgages underlying theses securities, the cash flows from principal payments may be slower than expected and the value of these securities declines. Likewise, if homeowners prepay mortgages faster than anticipated, the cash flows are greater and the return on the initial investment would be higher than anticipated.

The City's investments in mortgage backed securities pool is either insured or registered or are held by the City or its agent in the City's name.

As of June 30, 2015, the City's investment in the Ginnie Mae II Pool Asset Back Securities was not rated by any of the major rating agencies, since they are fully backed by mortgages.

# NOTE 4. DEPOSITS AND INVESTMENTS (CONTINUED)

**Credit Risk (continued):** The investment in the Georgia Fund 1 represents the City's portion of a pooled investment account operated by the Office of the State Treasurer. The pool's primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal (\$1 per share value). The pool consists of U.S. Treasury obligations, securities issued or guaranteed by the U.S. Government or any of its agencies or instrumentalities, banker's acceptances, overnight and term repurchase agreements with highly rated counterparties, and collateralized bank accounts. The asset value is calculated weekly to ensure stability. The pool distributes earnings (net of management fees) on a monthly basis and determines participant's shares sold and redeemed based on \$1 per share. The regulatory oversight agency for Georgia Fund 1 is the Office of State Treasurer. As of June 30, 2015, the City's investment in Georgia Fund 1 was rated AAAf by Standard' & Poor's. Funds included in this Pool are not required to be collateralized. The investment in the Georgia Fund 1 is valued at fair market value.

**Custodial Credit Risk – Deposits:** Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover deposits or will not be able to recover collateral securities that are in the possession of an outside party. State statutes and City policy, require all deposits and investments (other than Federal or State government instruments) to be collateralized at 110% by depository insurance, obligations of the U.S. government, or bonds of public authorities, counties, or municipalities. As of June 30, 2015, the City's deposits with financial institutions were insured or properly collateralized in accordance with state statutes.

# NOTE 5. RECEIVABLES

Property taxes are recognized in the governmental funds as revenue when levied to the extent they result in current receivables (i.e., amounts received within 60 days of fiscal year-end). The property tax assessment is formally levied on September 1, based on property values as of the previous January 1 (the lien date). Tax billings are mailed in the month of October, with a due date of sixty days after the mail date. On the sixty-first date, after they have been mailed, the bills become delinquent at which time, penalties and interest may be assessed by the City.

Property taxes are recorded as receivables and deferred inflows of resources when assessed. Revenues are recognized when available.

# NOTE 5. RECEIVABLES (CONTINUED)

For the City's Sanitation enterprise fund, residential sanitation fees are billed annually on the same date as the property tax bill as noted above while commercial sanitation fees are billed monthly.

Receivables at June 30, 2015, for the City's individual major funds and nonmajor funds in the aggregate, including the applicable allowances for uncollectible accounts are as follows:

	Ge	General Fund		General FundSPLOST Fund				lonmajor vernmental Funds	Governmental Activities Total			
Receivables: Taxes	\$	1.541.589	\$	-	\$	5.077	\$	1,546,666				
Less allowance	Ŷ	,- ,	Ŷ		Ŷ	0,011	Ŷ	, ,				
for uncollectible		(523,502)		-		-		(523,502)				
Taxes receivable, net		1,018,087		-		5,077		1,023,164				
Due from other governments		-		544,017		249,145		793,162				
Other		115,796		13,500		45,309		174,605				
Net total receivable	\$	1,133,883	\$	557,517	\$	299,531	\$	1,990,931				

	S	Sanitation Fund	Local development Authority Fund	Business-type Activities Total			
Receivables: Accounts Less allowance	\$	714,774	\$ 1,000	\$	715,774		
for uncollectible		(641,043)	-		(641,043)		
Accounts receivable, net	\$	73,731	\$ 1,000	\$	74,731		

# NOTE 6. CAPITAL ASSETS

#### Primary Government

Capital asset activity for the fiscal year ended June 30, 2015, is as follows:

	Beginning Balance		Increases		Decreases		Transfers		 Ending Balance
Governmental activities:									
Capital assets, not being depreciated:									
Land	\$	3,228,589	\$	-	\$	(347,089)	\$	-	\$ 2,881,500
Construction in progress		1,709,789		1,375,687		_		(2,026,388)	 1,059,088
Total		4,938,378		1,375,687		(347,089)		(2,026,388)	 3,940,588
Capital assets, being depreciated:									
Buildings		7,935,700		-		-		1,640,247	9,575,947
Improvements		3,538,918		54,500		-		-	3,593,418
Computer & office equipment		700,931		329,456		-		-	1,030,387
Machinery & equipment		6,436,863		357,214		(466,937)		-	6,327,140
Vehicles		6,839,744		966,766		(146,497)		-	7,660,013
Infrastructure		13,356,530						386,141	 13,742,671
Total		38,808,686		1,707,936		(613,434)		2,026,388	 41,929,576
Less accumulated depreciation for:									
Buildings		(5,155,316)		(188,950)		-		-	(5,344,266)
Improvements		(2,697,952)		(70,509)		-		-	(2,768,461)
Computer & office equipment		(640,015)		(45,812)		-		-	(685,827)
Machinery and equipment		(3,950,603)		(472,772)		466,937		-	(3,956,438)
Vehicles		(5,337,805)		(529,269)		146,497		-	(5,720,577)
Infrastructure		(7,709,766)		(247,171)		-		-	 (7,956,937)
Total		(25,491,457)		(1,554,483)		613,434		-	 (26,432,506)
Total capital assets, being									
depreciated, net		13,317,229		153,453		-		2,026,388	 15,497,070
Governmental activities									
capital assets, net	\$	18,255,607	\$	1,529,140	\$	(347,089)	\$	-	\$ 19,437,658

# NOTE 6. CAPITAL ASSETS (CONTINUED)

	Beginning Balance		Increases			Decreases	 Ending Balance
Business-type activities:							
Capital assets, not being depreciated:							
Land	\$	8,001,214	\$	563,602	\$	(347,089)	\$ 8,217,727
Construction in progress		-		6,457,051		-	 6,457,051
Total		8,001,214		7,020,653		(347,089)	 14,674,778
Capital assets, being depreciated:							
Building		113,299		-		-	113,299
Building improvement		223,790		-		-	223,790
Equipment		55,209		11,000		-	66,209
Vehicles		803,730		-		-	803,730
Total		1,196,028	_	11,000	_	-	 1,207,028
Less accumulated depreciation for:							
Building		(113,299)		-		-	(113,299)
Building improvement		(223,790)		-		-	(223,790)
Equipment		(55,209)		-		-	(55,209)
Vehicles		(803,730)		-		-	(803,730)
Total		(1,196,028)		-	_	-	 (1,196,028)
Total capital assets, being							
depreciated, net		-		11,000		-	 11,000
Business-type activities							
capital assets, net	\$	8,001,214	\$	7,031,653	\$	(347,089)	\$ 14,685,778

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:	
General government	\$ 184,591
Public safety	789,878
Public works	466,396
Culture and recreation	 113,618
Total depreciation expense - governmental activities	\$ 1,554,483

# NOTE 7. LONG-TERM DEBT

#### Primary Government

Long-term liability activity for the fiscal year ended June 30, 2015, was as follows:

	 Beginning Balance	 Additions		Reductions		Ending Balance		e Within One Fiscal Year
Governmental activities:								
Claims payable	\$ 31,013	\$ 184,843	\$	(102,955)	\$	112,901	\$	112,901
Capital leases payable	585,912	-		(112,475)		473,437		112,712
Compensated absences	1,250,484	1,300,583		(1,327,766)		1,223,301		623,901
Net OPEB Obligation	 1,633,892	 281,055		(74,186)		1,840,761		-
Governmental activities Long-term liabilities	\$ 3,501,301	\$ 1,766,481	\$	(1,617,382)	\$	3,650,400	\$	849,514

	 Beginning Balance	 Additions	 Reductions	 Ending Balance	D	ue Within One Fiscal Year
Business-type activities:						
Compensated absences	\$ 25,070	\$ 36,397	\$ (42,429)	\$ 19,038	\$	9,780
Note payable	11,745,000	-	-	11,745,000		-
Less discount	(1,111,950)	-	205,891	(906,059)		-
Note payable, net	10,633,050	-	205,891	10,838,941		-
Revenue bonds payable	16,130,000	-	-	16,130,000		-
Business-type activities Long-term liabilities	\$ 26,788,120	\$ 36,397	\$ 163,462	\$ 26,987,979	\$	9,780

For governmental funds, compensated absences are liquidated by the General Fund and capital leases are liquidated by the SPLOST Fund and Emergency Telephone System Fund. For business-type activities, compensated absences are liquidated by the Sanitation Fund. The claims payable and the net OPEB obligations for the City are liquidated by the General Fund.

**Capital Leases - Equipment.** The City has entered into lease agreements as lessee for financing the acquisition of communication equipment used in governmental activities. The lease agreements qualify as capital leases for accounting purposes (the lease term covers at least 75% of the asset's economic life and/or includes a bargain purchase option at the expiration of the leasing term), and therefore have been recorded at the present value of the future minimum lease payments as of the date of their inception. The original cost of the City's assets under capital lease arrangements at June 30, 2015 is \$743,535 and there has been \$156,978 of accumulated depreciation as of fiscal year-end. Annual depreciation (\$61,588) of these assets is included in depreciation expense.

# NOTE 7. LONG-TERM DEBT (CONTINUED)

#### **Primary Government (Continued)**

The City's total capital lease debt service requirements to maturity are as follows:

	Governmental Activities	
Fiscal Year Ending June 30,		
2016	\$	126,295
2017		105,065
2018		94,555
2019		94,555
2020		94,555
Total minimum lease payments		515,025
Less amount representing interest		41,588
Present value of future minimum lease payments	\$	473,437

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#### Urban Redevelopment Agency

In June 2014, the Urban Redevelopment Agency of the City of Forest Park (the "URA") completed the first phase of acquiring Fort Gillem, a previously active military installation, from the United States Department of the Army. The URA used a combination of revenue bonds and a note payable to finance the acquisition of the property and additional information regarding these items is below.

**Revenue Bonds.** URA Revenue Bonds, Series 2014 were issued in June 2014 to provide part of the financing for acquiring Fort Gillem. The taxable revenue bonds were issued at a par value of \$16,130,000 and bear interest at 4.80%. Interest payments are due semi-annually on March 31 and September 30 and commenced on September 30, 2014. Principal repayments on the bonds are due on September 30 as well and commence on September 30, 2017. Future debt service requirements to maturity on the revenue bonds are as follows:

Fiscal Year Ending June 30	Principal	Interest	Total
2016	\$ 	\$ 774,240	\$ 774,240
2017	-	774,240	774,240
2018	340,000	766,080	1,106,080
2019	350,000	749,520	1,099,520
2020	370,000	732,240	1,102,240
2021-2025	2,440,000	3,335,520	5,775,520
2026-2030	12,630,000	 2,415,120	 15,045,120
	\$ 16,130,000	\$ 9,546,960	\$ 25,676,960

# NOTE 7. LONG-TERM DEBT (CONTINUED)

#### Urban Redevelopment Agency (Continued)

**Note Payable.** To provide for the remaining part of the financing needed to acquire Fort Gillem, the URA executed a note payable to the U.S. Department of the Army. An initial payment of \$15,000,000 was made at closing (funded by the URA Revenue Bonds, Series 2014 discussed above) and the remaining balance of \$11,745,000 is due in accordance with the following payment schedule per the note agreement:

- A payment of \$1,000,000 is due in June 2017
- A payment of \$2,000,000 is due in June 2018
- A payment of \$3,000,000 is due in June 2019
- A payment of \$4,000,000 is due in June 2020
- A payment of \$1,745,000 is due in June 2021

In addition to the above schedule, the final payment due in June 2021 may be increased to \$5,000,000 contingent upon the Department of the Army completing environmental cleanup and remediation projects on the remaining Fort Gillem property and transferring that property to the URA. As of June 30, 2015, those projects were still in progress.

As a condition to the note payable, the URA has obtained a declining revolving line of credit from a financial institution which may be used, as needed, to meet the regularly scheduled obligations to the Department of the Army detailed above. The total amount available to the URA to be drawn on the line of credit is \$15,000,000 and declines each year in accordance with the payment schedule to the Department of the Army noted above. Outstanding balances which have been drawn on the line of credit will bear interest at an annual rate equal to the sum of 1-month LIBOR plus 1.75% The line of credit also carries and unused balance fee of 0.21% and is payable quarterly.

The note exchanged between the URA and the Department of the Army does not include a stated interest rate. In accordance with Governmental Accounting Standards Board (GASB) Statement No. 62, the URA has calculated the present value of the future payments on the note using an imputed interest rate of 1.90% resulting in a discount with an unamortized balance of \$906,059 as of June 30, 2015.

As security for the payments required, the City and the URA have executed an Intergovernmental Redevelopment Cooperation and Assistance Agreement whereby the City of Forest Park has pledged its full faith and credit and unlimited taxing power such that funds are available for the URA to make all debt service payments required by the note payable and line of credit.

# NOTE 8. SHORT-TERM BORROWINGS

The City utilized a short-term note payable in the form of a tax anticipation note (TAN) during the fiscal year ended June 30, 2015. Pursuant to the agreement between the City and a local financial institution, the lender agreed to advance the City up to \$1,000,000 secured by tax revenues. Interest accrued on the TAN equal to one-month LIBOR plus 2 percent. Total short-term borrowings interest incurred and expensed for the period ended June 30, 2015 was \$4,514.

The following is a summary of the City's short-term borrowings for the fiscal year ended June 30, 2015:

	Beginning			Ending	
	Balance	Additions	Reductions	Balance	
Tax anticipation note	\$	\$ 700,000	\$ (700,000)	\$ -	

# NOTE 9. INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The composition of interfund balances as of June 30, 2015, is as follows:

Due to / from other funds:

Receivable Entity	Payable Entity	Amount		
General Fund	Nonmajor governmental funds	\$	269,528	
General Fund	SPLOST Fund		27,278	
General Fund	Urban Redevelopment Agency		25,000	
		\$	321,806	
Urban Redevelopment Agency	Nonmajor governmental funds	\$	303,505	
Local Redevelopment Authority	General Fund	\$	44,023	

All interfund balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures/expenses occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

# NOTE 9. INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS (CONTINUED)

Interfund transfers:

Transfers In	Transfers Out	Amount		
General Fund	Sanitation Fund	\$	190,000	
General Fund	Urban Redevelopment Agency		210,000	
General Fund	Nonmajor governmental funds		2,859	
	, ,	\$	402,859	

Transfers were used to move unrestricted revenues collected in other funds to finance various programs of the City accounted for in the General Fund in accordance with budgetary authorizations.

#### NOTE 10. DEFERRED COMPENSATION PLAN

The City offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The Deferred Compensation Plan for the City of Forest Park, Georgia, available to all full-time employees, is a defined contribution plan and permits employees to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death or unforeseeable emergency. As required by Federal regulations, these plan assets are held in a trust for the exclusive benefit of participants and their beneficiaries. The Plan is administered by a third party administrator, Swerdlin & Co. The trustee of the Plan is Reliance Trust Co. The City has no fiduciary relationship with the trust. Accordingly, the plan assets are not reported in the City's financial statements.

Employee contributions range from a minimum of 1% of the employees' base salary to a maximum of \$17,500 per year for employees less than 50 years old, \$23,000 for employees 50 years of age or older (as elected by the employee). These limits are based on maximum contributions under IRS limits for calendar year 2014; for calendar year 2015, the limits increased to \$18,000 and \$24,000, respectively. Under the Plan authorized by the City Council, the City is required to make a fixed contribution equal to 5% of the aggregate annual compensation of all participants allocated as a 50% match. Additionally, the City can make discretionary contributions if deemed necessary or desirable. The City's contribution and related investment earnings allocated to an employee's account are fully vested after 5 years of continuous service. City contributions and interest forfeited by employees who leave employment before becoming vested are held in the Plan and are distributed to remaining participants.

The City contributed \$338,711 and Plan participants contributed \$741,403 to the Plan during the fiscal year ended June 30, 2015. At the beginning of the fiscal year, there were 400 participants with account balances. During the current fiscal year, 282 made contributions, 32 entered into the Plan, and 44 left the Plan, resulting in 388 participants with account balances at the end of the current fiscal year. Total value of the deferred compensation and thrift plans as of the current fiscal year-end is \$17,387,763 which results in an average participant balance of \$44,814.

# NOTE 11. OTHER POST EMPLOYMENT BENEFITS (OPEB)

# A. Plan Description

In accordance with GASB 45 requirements, the City of Forest Park is required to attribute the cost of postretirement benefits to the time during which the employee is working for the employer. GASB 45 requires allocation of the costs of a postretirement benefit plan onto the years of active employment; it does not require the funding of such benefits. GASB 45 requirements were implemented by the City of Forest Park during the fiscal year ended June 30, 2009. The City has elected not to establish a separate trust fund to account for other post-employment benefits, and has not funded the Plan as of June 30, 2015; therefore, there are no separate financial statements for the City's OPEB Plan.

The City's OPEB Plan is a single employer defined benefit post-retirement plan which provides postretirement health, dental, and vision insurance benefits to certain retired employees. The benefit plan was established by the City's Mayor and Council under the provisions of the Plan documents on July 1, 1998, with provisions, similar to those provided for active employees. The City's Mayor and Council are authorized to approve amendments to the Plan.

Under the Plan, all employees retiring after July 1, 1998 and meeting the following requirements are eligible to participate. Disabled employees are also eligible to participate, but benefits are only paid for two (2) years maximum. Insurance coverage is provided for the retiree from the time of retirement until the retiree reaches 65 years of age or is eligible for Medicare coverage, whichever comes first.

Age at Retirement	Number of Years of Employment	Percent of Insurance Cost Paid by City for Retired Employee	Percent of Insurance Cost Paid by City for Retiree's Dependent
55	15	60%	0%
60	20	80%	0%
62	25	100%	0%
Disabled	15	50%	0%

Expenditures for post-employment health care benefits are funded on pay-as-you-go basis. The City will pay between 60% and 100% of individual premium costs based on age and years of service according to the chart above.

At July 1, 2014, the date of the most recent actuarial valuation, there were 254 participants consisting of the following:

Retirees	4
Active employees	250
Total	254

# NOTE 11. OTHER POST EMPLOYMENT BENEFITS (OPEB) (CONTINUED)

#### **B. Funding Policy**

The City is not required to make any contributions to the Plan. The City of Forest Park has yet to adopt any funding requirements to the Plan other than pay-as-you-go.

For 2015, the City's annual required contribution was \$310,187 and actual employer contributions totaled \$74,186. The annual required contribution was determined as part of the July 1, 2014 actuarial valuation using the projected unit credit actuarial cost method.

# C. Annual OPEB Cost

The City's actuarially required contribution (ARC), OPEB cost, and increase in net OPEB obligation for the fiscal year ended June 30, 2015, were computed as follows:

Actuarially required contribution	\$ 310,187
Interest on prior fiscal year net OPEB obligation	65,356
Adjustment to ARC	(94,488)
Annual OPEB cost	281,055
Actual contributions made	 (74,186)
Increase in net OPEB obligation	206,869
Net OPEB obligation (asset), June 30, 2014	1,633,892
Net OPEB obligation (asset), June 30, 2015	\$ 1,840,761

Fiscal Year	Annual		Actual		Percentage of		Net	
Ended	OPEB		OPEB		OPEB Cost		OPEB	
June 30,	Cost		Contribution		Contributed		Obligation	
2015 2014 2013	\$	281,055 312,382 304,583	\$	74,186 57,196 14,964	26.4 % 18.3 4.9	0	\$      1,840,761 1,633,892 1,378,706	

The required schedule of funding progress immediately following the notes to the financial statements presents multiyear trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability.

# NOTE 11. OTHER POST-EMPLOYMENT BENEFITS (OPEB) (CONTINUED)

# C. Annual OPEB Cost (Continued)

As of the most recent valuation date, July 1, 2014, the funded status of the OPEB Plan was as follows:

Actuarial	Actuarial				UAAL as a
Value of	Accrued	Unfunded	Funded	Covered	% of Covered
Assets	Liability (AAL)	AAL (UAAL)	Ratio	Payroll	Payroll
[a]	[b]	[b-a]	[a/b]	[c]	[(b-a)/c]
\$ -	\$ 2,104,231	\$ (2,104,231)	0.0%	12,405,731	17.0%

Actuarial valuation involves estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continued revision as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect a long-term perspective. Calculations are based on the Plan in effect at July 1, 2014 and are based on the types of benefits provided under the terms of the substantive plan at the time of the valuation. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations on the pattern of cost sharing between the employer and plan members in the future.

The assumptions used in the July 1, 2014 actuarial valuation are as follows:

Cost Method	Projected Unit Credit
Actuarial Asset Valuation Method	N/A
Discount Rate	4% * per annum, compounded annually
Pre-retirement Mortality Rates	1994 Uninsured Pensioners, separately for males and females
Post-retirement Mortality Rates	1994 Uninsured Pensioners, separately for males and females
Amortization Method	Level dollar for remaining unfunded liability
Remaining Amortization Period	30 years-open
Health Care Trend Rates	6.0% grades to 5.0% over 3 years
* The inflation rate assumption is	included in the discount rate of 4%

# NOTE 12. JOINT VENTURE

Under Georgia law, the City, in conjunction with other cities and counties in the Atlanta, Georgia area, is a member of the Atlanta Regional Commission (ARC). Dues to the ARC are assessed at the County level and are, accordingly, paid by Clayton County. Membership in the ARC is required by the Official Code of Georgia Annotated (OCGA) Section 50-8-34 which provides for the organizational structure of the ARC in Georgia. The ARC Board membership includes the chief elected official of each county and various municipalities of the area. OCGA 50-8-39.1 provides that the member governments are liable for any debts or obligations of the ARC. Separate financial statements may be obtained from ARC, 40 Courtland Street, NE, Atlanta, Georgia 30303.

#### NOTE 13. RISK MANAGEMENT

The City is exposed to various risks of losses related to: torts; thefts of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City is self-insured for employee disability claims and partially self-insured for workers' compensation claims. The City purchases commercial insurance for all other risks of loss. Settled claims resulting from these insured risks have not exceeded the City's insurance coverage in any of the past three fiscal years.

#### **Disability Benefits**

The City provides disability benefits to employees under a plan adopted by the City Council. Under the City's plan, employees who become disabled are eligible to receive a weekly benefit of \$150 to \$300, depending on job classification. This disability benefit begins only after 30 days of disability and after the employee's accumulated sick leave has been exhausted. An employee may not draw disability benefits for more than twenty-four weeks. These disability benefits are not payable for disabilities covered by workers' compensation benefits. These benefits are paid by the City's General Fund. Disability benefit expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. Changes in the disability benefit liability during the last two (2) fiscal years are as follows:

Fiscal Year ended June 30,	Beginn Year lia	•	Accrual	t Fiscal Year and Changes stimates	_	enefit yments	End	of Fiscal Year Liability
2015 2014	\$	-	\$	1,540 2,340	\$	1,540 2,340	\$	-

#### Workers' Compensation Insurance

The City is partially self-insured for workers' compensation claims. The City pays annual aggregate claims up to \$1,000,000 per year. These benefits are paid by the City's General Fund. Workers' compensation claims expense/expenditure and liability are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported.

Changes in the workers' compensation claims liability during the last two (2) fiscal years are as follows:

Fiscal Year	Ye	ginning of ar Claims Liability	Claims	rrent Year and Changes Estimates	 Claims Paid	Ye	End of ear Claims Liability
2015 2014	\$	31,013 258,251	\$	184,843 21,611	\$ (102,955) (248,849)	\$	112,901 31,013

# NOTE 14. COMMITMENTS AND CONTINGENCIES

#### **Contracts:**

As of June 30, 2015, the City has \$414,135 in uncompleted construction contracts outstanding.

#### Litigation:

The City is a defendant in certain legal actions in the nature of claims for alleged damages to persons and property and other similar types of actions rising in the course of City operations. Liability, if any, which might result from these proceedings, would not, in the opinion of management and legal counsel, have a material adverse effect on the financial position of the City.

#### Grant Contingencies:

The City has received Federal and State grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to the disallowance of certain expenditures previously reimbursed by those agencies. Based upon prior experience, management of the City believes such disallowances, if any, will not be significant.

#### Other:

The City has provided lump-sum payments to the estates of deceased employees. The amount of these payments, if any, is at the discretion of the City Council and does not represent a formal commitment of the City. Furthermore, when paid, these benefits are paid from the City's General Fund. The City had no such payments for the fiscal year ended June 30, 2015.

# NOTE 15. HOTEL/MOTEL LODGING TAX

The City imposes a hotel/motel tax on lodging facilities within the City. The tax was assessed at 3%. Revenues were \$55,296 for the fiscal year ended June 30, 2015. Of this amount, 56% or \$31,098 was expended. Expenditures of the tax were used to promote tourism, conventions, and trade shows to operate, maintain, and market a conference center facility as required by the Official Code of Georgia Annotated (O.C.G.A.) §48-13-51.

#### NOTE 16. FUND DEFICITS

For the fiscal year ended June 30, 2015, the Forest Park / Ft. Gillem LRA Fund had a deficit fund balance of \$87,662. This deficit in fund balance will be alleviated by General Fund appropriations, as necessary.

#### REQUIRED SUPPLEMENTARY INFORMATION JUNE 30, 2015

# **Schedule of Funding Progress**

#### **Post-employment Benefits:**

The information presented below is based on the annual actuarial valuations as of July 1 of the respective fiscal year.

Actuarial Valuation Date	 Actuarial Value of Assets	Actuarial Accrued ability (AAL)	Lia	Unfunded Actuarial Accrued ability (UAAL)	Funded Ratio	 Covered Payroll	UAAL as a Percentage of Covered Payroll
7/1/2014	\$ -	\$ 2,104,231	\$	(2,104,231)	0.0 %	\$ 12,405,731	17.0 %
7/1/2013	-	2,262,158		(2,262,158)	0.0	12,268,343	18.4
7/1/2012	-	2,052,492		(2,052,492)	0.0	11,947,457	17.2
7/1/2011	-	2,186,339		(2,186,339)	0.0	11,928,408	18.3
7/1/2010	-	1,888,756		(1,888,756)	0.0	11,334,489	16.7
7/1/2009	-	1,884,217		(1,884,217)	0.0	10,288,935	18.3

See notes to financial statements for actuarial assumptions used in the above calculations.

#### NONMAJOR GOVERNMENTAL FUNDS

#### **SPECIAL REVENUE FUNDS**

Special Revenue Funds are used to account and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt services or capital projects.

- **Emergency Telephone System Fund** To account for emergency services which are provided to all City taxpayers; financing is provided through user fees and charges. The charges from the telephone providers are restricted by the Official Code of Georgia Annotated (O.C.G.A.) 46-5-134.
- **Police Seizure Fund** To account for the collection of confiscated and seized assets obtained by the City's Police Department. These revenues are restricted by State law to be expended on investigations and other law enforcement activities of the City's Police Department.
- Hotel/Motel Tax Fund To account for the 3% lodging tax levied in the City. The tax revenues are restricted by the O.C.G.A. 48-13-51.
- <u>Multiple Grants Fund</u> To account for grants received from various Federal and State agencies and for which projected expenditures do not exceed 2% of the General Fund's budgeted total operating expenditures. The fund's revenues are restricted by the various external resource providers from whom the City has received the grant funds.
- **Forest Park/Ft. Gillem LRA Fund** To account for grants received from the United States Department of Defense Office of Economic Adjustment for the base reuse planning and redevelopment of the Ft. Gillem army base. The fund's revenues are restricted by the grantor agency for the use described previously.
- Tax Allocation District One Ft. Gillem and Main Street Fund To account for incremental property tax revenues received from the district as well as the redevelopment and planning expenditures made as amounts are collected. The City Council has committed all revenues generated by the TAD for the purpose of redevelopment and planning in the area.

# CAPITAL PROJECTS FUNDS

The Capital Projects Funds are used to account for financial resources restricted, committed or assigned to expenditure for the acquisition or construction of capital assets.

<u>Capital Improvement Fund</u> - To account for locally funded acquisition and construction of major capital facilities financed by restricted local funds.

#### COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS JUNE 30, 2015

	Special Revenue Funds								Capital Projects Fund							
ASSETS	Emergency Telephone System Fund			Police Hotel/Motel Seizure Tax Fund Fund		Multiple Grants Fund		Forest Park/ Ft. Gillem LRA Fund		Tax Allocation District One Ft. Gillem & Main Street Fund		Capital Improvement Fund		Total Nonmajor Governmental Funds		
Cash and cash equivalents	\$	140,626	\$	1,302,574	\$	101,585	\$	5,021	\$	45,785	\$	215,676	\$	8,435	\$	1,819,702
Taxes receivable		-		-		5,077		-		-		-		-		5,077
Accounts receivable		45,309		-		-		-		-		-		-		45,309
Due from other governments		-		-		-		29,670		219,475		-		-		249,145
Prepaid items		94,555		-		-		-		-		-		-		94,555
Total assets	\$	280,490	\$	1,302,574	\$	106,662	\$	34,691	\$	265,260	\$	215,676	\$	8,435	\$	2,213,788
LIABILITIES AND FUND BALANCES																
LIABILITIES																
Accounts payable	\$	4,868	\$	-	\$	-	\$	13,961	\$	47,588	\$	-	\$	-	\$	66,417
Accrued liabilities		-		-		-		-		1,829		-		-		1,829
Due to other funds		262,700		6,828		-		-		303,505		-		-		573,033
Total liabilities		267,568		6,828		-		13,961		352,922		-				641,279
FUND BALANCES																
Nonspendable:																
Prepaid items		94,555		-		-		-		-		-		-		94,555
Restricted for:																
Capital construction		-		-		-		-		-		-		8,435		8,435
Law enforcement activities		-		1,295,746		-		-		-		-		-		1,295,746
Tourism and economic development		-		-		106,662		-		-		-		-		106,662
Public safety operations		-		-		-		20,730		-		-		-		20,730
Committed for:																
Redevelopment and planning		-		-		-		-		-		215,676		-		215,676
Unassigned (deficits)		(81,633)		-		-		-		(87,662)		-		-		(169,295)
Total fund balances (deficits)		12,922		1,295,746		106,662		20,730		(87,662)		215,676		8,435		1,572,509
Total liabilities, deferred inflows of					•				•			0.15.050	•			
resources, and fund balances	\$	280,490	\$	1,302,574	\$	106,662	\$	34,691	\$	265,260	\$	215,676	\$	8,435	\$	2,213,788

#### COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS FOR THE FISCAL YEAR ENDED JUNE 30, 2015

			Special Rev	venue Funds			Capital Projects Fund	
	Emergency Telephone System Fund	Police Seizure Fund	Hotel/Motel Tax Fund	Multiple Grants Fund	Forest Park/ Ft. Gillem LRA Fund	Tax Allocation District One Ft. Gillem & Main Street Fund	Capital Improvement Fund	Total Nonmajor Governmental Funds
REVENUES								
Taxes	\$ -	\$	\$ 55,296	\$ -	\$ -	\$ 59,108	\$-	\$ 114,404
Fines and forfeitures	-	96,078	-	-	-	-	-	96,078
Charges for services	305,521	-	-	-	-	-	-	305,521
Intergovernmental	-	-	-	70,753	686,757	-	-	757,510
Interest		2,525						2,525
Total revenues	305,521	98,603	55,296	70,753	686,757	59,108	-	1,276,038
EXPENDITURES								
Current:								
General government	-	-	-	-	-	250	-	250
Redevelopment and planning	-	-	-	-	771,673	-	-	771,673
Public safety	206,790	7,378	-	15,452	-	-	-	229,620
Tourism and economic development			31,098		-	-	-	31,098
Capital outlay:								,
Public safety	39,969	-	-	13,412	-	-	-	53,381
Public works		-	-	26,363	-	-	-	26,363
Debt service:				20,000				20,000
Principal	78,500							78,500
Interest and fiscal charges	16,055							16,055
interest and nood ondiges	10,000				-		-	10,000
Total expenditures	341,314	7,378	31,098	55,227	771,673	250		1,206,940
Excess (deficiency) of revenues								
over (under) expenditures	(35,793)	91,225	24,198	15,526	(84,916)	58,858		69,098
OTHER FINANCING USES								
Transfers out							(2,859)	(2,859)
Total other financing uses							(2,859)	(2,859)
Net change in fund balances	(35,793)	91,225	24,198	15,526	(84,916)	58,858	(2,859)	66,239
FUND BALANCES (deficits), beginning of fiscal year	48,715	1,204,521	82,464	5,204	(2,746)	156,818	11,294	1,506,270
FUND BALANCES (deficits), end of fiscal year	\$ 12,922	\$ 1,295,746	\$ 106,662	\$ 20,730	\$ (87,662)	\$ 215,676	\$ 8,435	\$ 1,572,509

#### CITY OF FOREST PARK, GEORGIA EMERGENCY TELEPHONE SYSTEM FUND - SPECIAL REVENUE FUND

		Bu	dget				Vari	ance With
		Original		Final		Actual		al Budget
REVENUES								
	¢	000 000	<b>^</b>	200.000	<b>~</b>	205 504	<b>^</b>	(4 4 470)
Charges for services	\$	300,000	\$	320,000	\$	305,521	\$	(14,479)
Total revenue		300,000		320,000		305,521		(14,479)
EXPENDITURES								
Current:								
Public safety		75,000		150,000		206,790		(56,790)
Capital outlay:								( · · )
Public safety		225,000		250,000		39,969		210,031
Debt service:								
Principal		-		-		78,500		(78,500)
Interest and fiscal charges		-		-		16,055		(16,055)
Total expenditures		300,000		400,000		341,314		58,686
Net change in fund balances		-		(80,000)		(35,793)		44,207
FUND BALANCES, beginning of fiscal year		48,715		48,715		48,715		
FUND BALANCES (DEFICITS), end of fiscal year	\$	48,715	\$	(31,285)	\$	12,922	\$	44,207

#### CITY OF FOREST PARK, GEORGIA POLICE SEIZURE FUND - SPECIAL REVENUE FUND

	Budget Original Fin			Final	 Actual	Variance With Final Budget	
REVENUES Fines and forfeitures	\$	50,000	\$	50,000	\$ 96,078	\$	46,078
Interest income		-		-	 2,525		2,525
Total revenues		50,000		50,000	 98,603		48,603
EXPENDITURES Public safety		50,000		50,000	 7,378		42,622
Total expenditures		50,000		50,000	 7,378		42,622
Net change in fund balances		-		-	91,225		91,225
FUND BALANCES, beginning of fiscal year		1,204,521		1,204,521	 1,204,521		-
FUND BALANCES, end of fiscal year	\$	1,204,521	\$	1,204,521	\$ 1,295,746	\$	91,225

#### CITY OF FOREST PARK, GEORGIA HOTEL/MOTEL TAX FUND - SPECIAL REVENUE FUND

	 Buo Original	dget	Final	Actual			ance With al Budget
REVENUES							
Taxes	\$ 35,000	\$	35,000	\$	55,296	\$	20,296
Total revenue	 35,000		35,000		55,296		20,296
EXPENDITURES							
Tourism and economic development	 		50,000		31,098		18,902
Total expenditures	 -		50,000		31,098		18,902
Net change in fund balances	 35,000		(15,000)		24,198	. <u></u>	39,198
FUND BALANCES, beginning of fiscal year	 82,464		82,464		82,464		-
FUND BALANCES, end of fiscal year	\$ 117,464	\$	67,464	\$	106,662	\$	39,198

#### CITY OF FOREST PARK, GEORGIA MULTIPLE GRANTS FUND - SPECIAL REVENUE FUND

	Budget Original Final		 Actual	Variance With Final Budget		
REVENUES						
Intergovernmental	\$	509,477	\$ 428,936	\$ 70,753	\$	(358,183)
Total revenue		509,477	 428,936	 70,753		(358,183)
EXPENDITURES						
Public safety		65,986	65,982	15,452		50,530
Capital outlay - public safety		3,982	19,912	13,412		6,500
Capital outlay - public works		426,240	 339,060	 26,363		312,697
Total expenditures		496,208	 424,954	 55,227		369,727
Net change in fund balances		13,269	3,982	15,526		11,544
FUND BALANCES, beginning of fiscal year		5,204	 5,204	 5,204		
FUND BALANCES, end of fiscal year	\$	18,473	\$ 9,186	\$ 20,730	\$	11,544

#### CITY OF FOREST PARK, GEORGIA FOREST PARK/FT. GILLEM LRA FUND - SPECIAL REVENUE FUND

	Bud	lget			Va	riance With
	 Original		Final	 Actual	Fi	nal Budget
REVENUES						
Intergovernmental	\$ 1,513,210	\$	2,335,925	\$ 686,757	\$	(1,649,168)
Total revenue	 1,513,210		2,335,925	 686,757		(1,649,168)
EXPENDITURES						
Redevelopment and planning	 1,304,896		2,416,813	 771,673		1,645,140
Total expenditures	 1,304,896		2,416,813	 771,673		1,645,140
Excess (deficiency) of revenues						
over (under) expenditures	 208,314		(80,888)	 (84,916)		(4,028)
OTHER FINANCING SOURCES						
Transfers in	 213,255		306,583	 -		(306,583)
Total other financing sources	 213,255		306,583	 -		(306,583)
Net change in fund balances	421,569		225,695	(84,916)		(310,611)
FUND BALANCES (DEFICITS), beginning of fiscal year	 (2,746)		(2,746)	 (2,746)		-
FUND BALANCES (DEFICITS), end of fiscal year	\$ 418,823	\$	222,949	\$ (87,662)	\$	(310,611)

#### CITY OF FOREST PARK, GEORGIA TAX ALLOCATION DISTRICT ONE - FT. GILLEM AND MAIN STREET SPECIAL REVENUE FUND

	Budget Original Final			Actual	Variance With Final Budget		
<b>REVENUES</b> Taxes	\$	40,000	\$	40,000	\$ 59,108	\$	19,108
Total revenue		40,000		40,000	 59,108		19,108
EXPENDITURES General government					 250		(250)
Total expenditures		-		-	 250		(250)
Net change in fund balances		40,000		40,000	58,858		18,858
FUND BALANCES, beginning of fiscal year		156,818		156,818	 156,818		
FUND BALANCES, end of fiscal year	\$	196,818	\$	196,818	\$ 215,676	\$	18,858

#### CITY OF FOREST PARK, GEORGIA CAPITAL IMPROVEMENT FUND - CAPITAL PROJECTS FUND

		Bu	dget				Vari	ance With	
	(	Driginal		Final	Actual		Final Budget		
OTHER FINANCING USES									
Transfers out	\$	-	\$		\$	(2,859)	\$	(2,859)	
Net change in fund balances		-		-		(2,859)		(2,859)	
FUND BALANCES, beginning of fiscal year		11,294		11,294		11,294			
FUND BALANCES, end of fiscal year	\$	11,294	\$	11,294	\$	8,435	\$	(2,859)	

### CITY OF FOREST PARK, GEORGIA SPLOST FUND - CAPITAL PROJECTS FUND

### SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 2015

		Bud	dget				V	ariance With
		Original		Final		Actual	F	inal Budget
REVENUES								
Intergovernmental	\$	4,800,000	\$	4,800,000	\$	3,746,310	\$	(1,053,690)
Interest income	Ψ	-	Ψ	-	Ψ	3,503	Ψ	3,503
Miscellaneous		-		-		2,648		2,648
Total revenue		4,800,000		4,800,000		3,752,461		(1,047,539)
EXPENDITURES								
Capital outlay		4,800,000		6,822,289		3,473,560		3,348,729
Debt service						, ,		
Principal		-		-		33,975		(33,975)
Total expenditures		4,800,000		6,822,289		3,507,535		3,314,754
Net change in fund balances		_		(2,022,289)		244,926		2,267,215
Net change in fund balances		-		(2,022,203)		244,320		2,207,215
FUND BALANCES, beginning of fiscal year		3,939,384		3,939,384		3,939,384		-
·								
FUND BALANCES, end of fiscal year	\$	3,939,384	\$	1,917,095	\$	4,184,310	\$	2,267,215

### **CITY OF FOREST PARK, GEORGIA**

### SCHEDULE OF PROJECTS CONSTRUCTED WITH SPECIAL PURPOSE LOCAL OPTION SALES TAX PROCEEDS **SERIES 2008** FOR THE FISCAL YEAR ENDED JUNE 30, 2015

							I	Expenditures		
Projects	Project	Esti	Original mated Cost (1)	Est	Revised imated Cost (1)	Prior Fisca Years		Current Fiscal Year	Total	Estimated Percentage of Completion (2)
L.C.I. Main Street - Phase I	А	\$	1,900,000	\$	560,210	\$ 560,2	10 :	\$-	\$ 560,210	100.00%
Underground Utilities - Main Street	В		2,500,000		2,500,000	547,78	36	-	547,786	21.91%
Sidewalks to Schools - Phase III Transit Oriented Pedestrian Improvements - design, construction, & right of way										
acquisition.	С		2,500,000		195,996	195,9	96	-	195,996	100.00%
Recreational Center - design & construction	D		9,500,000		1,875,161	1,270,9	13	565,811	1,836,724	97.95%
Property Acquisition - Street improvements, transit purchase,										
recreational areas, & greenspace.	Е		6,000,000		10,318,399	10,318,3	39	60	10,318,399	100.00%
Transit Station - design & construction	F		3,000,000		30,000	30,00	00	-	30,000	100.00%
City Hall - Expansion and parking - design & construction	G		2,300,000		287,652	177,42	27	110,225	287,652	100.00%
New Computer System - City Hall - computers, software, &										
installation.	Н		650,000		704,879	627,6	58	77,221	704,879	100.00%
Walkover Bridge over Forest Parkway - design & construction	Ι		1,200,000		-		-	-	-	0.00%
LCI Main Street Project - Phase II	J		2,700,000		1,565,956	176,8	58	27,000	203,858	13.02%
Paving of remaining streets not completed in current SPLOST	K		3,400,000		680,355	555,18	35	125,170	680,355	100.00%
Annex Expansion - design & construction	L		1,900,000		201,427	59,0	58	142,369	201,427	100.00%
Sidewalks to Schools - Phase I & II - design, construction, &										
right of way acquisition.	М		2,800,000		46,741	46,74	41	-	46,741	100.00%
Recreational Miscellaneous Projects - athletic field development, senior building addition, starr park & athletic field lighting, outdoor pool & water park, skate park, walking trail, & mini golf new construction.	N		6,500,000		434,255	405,22	31	28,974	434,255	100.00%
Sidewalks, curbs, & gutters - right of way acquisition & additional										
streets.	0		1,500,000		531,668	531,60			531,668	100.00%
Capital equipment for parks & streets	Р		750,000		805,797	524,9		90,857	615,809	76.42%
Fire equipment - quint ladder truck, 1 engine, & 3 ambulances	Q		1,500,000		1,639,021	1,243,24		381,202	1,624,444	99.11%
Police vehicle purchases	R		700,000		1,529,115	1,437,80	)4	91,311	1,529,115	100.00%
Program administration	S		800,000		11,029		-	11,029	11,029	100.00%
Transportation projects - miscellaneous	Т		1,300,000		357,838	209,6		148,237	357,838	100.00%
Construction & Design Community - buildings phase I, III, IV	U		2,600,000		695,018	95,3	16	599,702	695,018	100.00%
New Fire Station - Station 3 - design, construction, & property										
acquisition.	v		3,500,000		-		-	-	 -	100.00%
Totals		\$	59,500,000	\$	24,970,517	\$ 19,014,0	35	\$ 2,399,168	\$ 21,413,203	85.75%

Notes:

(1) Unaudited

(1) orbanics (2) Estimated percentage of completion represents total expenditures divided by revised estimated costs. - For Projects F, I, L, M, N, O, S, T, U, and V, per the original County SPLOST Resolution, these projects were to be completed if additional SPLOST Funds were available. However, the City only received 42% of the original estimated 2008 SPLOST funding as of June 30, 2015. Due to the lack of additional funding, these projects will either not be completed or will be completed in the future through other funding sources. The original estimated costs have been revised to reflect these changes.

- For Project V, prior to June 30, 2015, the U.S. Department of Defense donated the Fire Station that is located on the FL Gillem Army Military Base to the City of Forest Park prior to the City's acquisition of the military base. This Project was initially included in the County Resolution to support this additional area upon acquistion. Since the Fire Station was donated, there was no need for the City to use SPLOST funding to build a new fire station. Therefore, the original estimated cost was revised to zero and the project is assumed to be 100% completed.

### **CITY OF FOREST PARK, GEORGIA**

### SCHEDULE OF PROJECTS CONSTRUCTED WITH SPECIAL PURPOSE LOCAL OPTION SALES TAX PROCEEDS SERIES 2015 FOR THE FISCAL YEAR ENDED JUNE 30, 2015

					Ex	penditures		
Projects	Estir	Original nated Cost (1)	Revised Estimated Cost (1)	Prior Fiscal Years		Current scal Year	Total	Estimated Percentage of Completion (2)
City Hall Equipment	\$	150,000	\$ 150,000	\$-	\$	46,824	\$ 46,824	31.22%
Streetscape Improvements, sidewalks, curb & gutter and landscaping								
on misc. streets		1,500,000	1,500,000	-		-	-	0.00%
Landscaping (Median areas city wide)		500,000	500,000	-		-	-	0.00%
Multi Purpose Special Event Center		2,000,000	2,000,000	-		-	-	0.00%
City Hall Renovation, Parking & Equipment (Continuation)		1,500,000	1,500,000	-		-	-	0.00%
Support Services Computer & Other Equipment		22,000	22,000	-		9,445	9,445	42.93%
City Hall Annex Improvements		6,000	6,000	-		-	-	0.00%
Police Vehicles		800,000	800,000	-		442,067	442,067	55.26%
Police Computer Equipment		215,000	215,000	-		358,226	358,226	166.62%
Police Firearms Training Systems		235,000	235,000	-		-	-	0.00%
Police Facility Improvements		35,000	35,000	-		18,986	18,986	54.25%
Pool renovation, pool addition, tennis courts & equipment		2,567,048	2,567,048	-		4,000	4,000	0.16%
Kiwanis Stadium Construction/Renovation		2,000,000	2,000,000	-		2,115	2,115	0.11%
Memorial Park		1,000,000	1,000,000	-		-	-	0.00%
Street Resurfacing		2,000,000	2,000,000	-		-	-	0.00%
Public Works Building Construction		1,500,000	1,500,000	-		27,464	27,464	1.83%
Public Works Vehicles		100,000	100,000	-		-	-	0.00%
Planning, Building & Zoning Equipment		85,000	85,000	-		32,564	32,564	38.31%
Planning, Building & Zoning Vehicles		84,500	84,500	-		-	-	0.00%
Agnes Bateman Community Building		85,000	85,000	-		-	-	0.00%
Fire Vehicle / Equipment Replacement		1,000,000	1,000,000	-		166,676	166,676	16.67%
Fire Facility Improvements / Renovation		2,000,000	2,000,000			-	 -	0.00%
Totals	\$	19,384,548	\$ 19,384,548	\$-	\$	1,108,367	\$ 1,108,367	5.72%

Total Expenditures - 2008 SPLOST: 2,399,168

Total SPLOST Expenditures - Fiscal Year Ended June 30, 2015: \$3,507,535

Reconciliation of the Schedule of Projects Constructed with Special Sales Tax Proceeds to the Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds:

·	-			Capital Outlay: Debt Service:		

\$ 3,507,535

(1) Unaudited

(2) Estimated percentage of completion represents total expenditures divided by revised estimated costs.

# STATISTICAL SECTION

This part of the City of Forest Park's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

	Page
Financial Trends	60
These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.	
Revenue Capacity	66
These schedules contain information to help the reader assess the City's most significant local revenue source, property tax.	
Debt Capacity	72
These schedules present information to help the reader assess the affordability of the	
City's current levels of outstanding debt and the City's ability to issue additional debt in the future.	
Demographic and Economic Information	76
These schedules offer demographic and economic indicators to help the reader	
understand the environment within which the City's financial activities take place.	
Operating Information	79
These schedules contain service and infrastructure data to help the reader understand	
how the information in the City's financial report relates to the services the City	

provides and the activities it performs.

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year. The City implemented GASB 54 in Fiscal Year 2011; fund balance for governmental funds under the categories nonspendable, restricted, committed, assigned, and unassigned will be reflected in Fiscal Year 2011 and subsequent periods. The City also implemented GASB 63; Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position in Fiscal Year 2013.

SCHEDULE 1 CITY OF FOREST PARK, GEORGIA Net Position by Component (Accrual basis of accounting) Last Ten Fiscal Years

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Governmental activities Net investment in capital assets	<b>\$</b> 9.774.464	\$ 9.956.448	\$ 10.321.785	\$ 10.421.731	\$ 11.491.984	\$ 13.779.462	\$ 15.242.947	\$ 16.185.806	\$ 17.669.695	\$ 18.964.221
Restricted	2,253,535	2,213,195	2,624,834	3,891,311	1,727,509	2,391,207	1,426,846 (2)		5,242,867	5,615,883
Unrestricted	887,642	1,230,074	2,743,819	1,859,062	6,376,416	5,249,219	2,577,470 (3)	1,690,027	50,277	(1,391,133)
Total governmental activities net position	12,915,641	13,399,717	15,690,438	16,172,104	19,595,909	21,419,888	19,247,263	21,499,214	22,962,839	23,188,971
Business-type activities										
Net investment in capital assets	136,626	121,706	106,788	1,930,490	3,658,321	7,682,310 (1)	8,013,467	8,001,214	8,001,214	14,685,778
Unrestricted	239,060	512,423	774,337	(882,512)	(983,364)	(2,762,344)	572,360 (3)	200,431 (4)	6,807,960	(3,152,169)
Total business-type activities net position	375,686	634,129	881,125	1,047,978	2,674,957	4,919,966	8,585,827	8,201,645	14,809,174	11,533,609
Primary government										
Net investment in capital assets	9,911,090	10,078,154	10,428,573	12,352,221	15,150,305	21,461,772 (1)	23,256,414	24,187,020	25,670,909	33,649,999
Restricted	2,253,535	2,213,195	2,624,834	3,891,311	1,727,509	2,391,207	1,426,846	3,623,381	5,242,867	5,615,883
Unrestricted	1,126,702	1,742,497	3,518,156	976,550	5,393,052	2,486,875	3,149,830	1,890,458	6,858,237	(4,543,302)
Total primary government net position	\$ 13,291,327	\$ 14,033,846	\$ 16,571,563	\$ 17,220,082	\$ 22,270,866	\$ 26,339,854	\$ 27,833,090	\$ 29,700,859	\$ 37,772,013	\$ 34,722,580

Notes:

(1) Increase due to land and property purchases throughout the City for redevelopment purposes.

(2) Decrease due to the City expending resources for technological upgrades and improvements to its E911 system.
 (3) Changes due to transfers from governmental activities to fund property acquisitions for redevelopment purposes.
 (4) Changes due to unspent committed debt proceeds and operating income to be used for future land acquisition and redevelopment projects.

SCHEDULE 2 CITY OF FOREST PARK, GEORGIA Changes in Net Position Last Ten Fiscal Years (Accrual basis of accounting)

Expenses	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Governmental activities:										
General government	\$ 2,030,611	\$ 2,347,243	\$ 2,114,016	\$ 2,687,936	\$ 2,091,985	\$ 2,906,736	\$ 3,142,120	\$ 3,124,003	\$ 2,855,909	\$ 2,863,828
Public safety	9,529,477	12,184,123	11,754,730	11,961,092	12,846,730	14,067,567	15,782,226	15,857,835	15,756,330	15,451,710
Public works	2,409,046	2,317,216	2,269,108	2,364,117	2,448,999	3,164,165	3,146,528	3,254,195	3,196,689	3,358,782
Culture and recreation	935,826	935,614	1,208,130	1,223,290	1,495,372	1,261,707	1,366,783	1,286,548	1,353,806	1,353,839
Housing and development	516,852	525,315	561,177	835,343	827,490	896,377	985,641	1,126,218	769,672	730,914
Redevelopment and planning		675,990	169,885	1,456,053	340,056	299,604	395,892	725,506	1,260,977	1,241,205
	,		125,734	257,385	325,629	207,360	141,786	130,288	140,667	134,087
Tourism and economic development	,		12,147	6,703	18,137	27,552	32,499	42,707	29,944	31,098
Interest on long-term debt	68,970	41,150	16,011			I	1	18,452	16,055	13,582
Total governmental activities expenses	15,490,782	19,026,651	18,230,938	20,791,919	20,394,398	22,831,068	24,993,475	25,565,752	25,380,049	25,179,045
Business-type activities:				02011	175 873	61 471	100 607	62 240	82 045	344 620
Urban Redevelopment Agency					-		-	- (3)	15.3	4.743.090
Sanitation	2,037,168	2,068,182	2,236,962	2,368,069	2,480,845	2,572,496	2,622,834	2,511,093	2,379,596	2,105,456
Total business-type activities expenses	2,037,168	2,068,182	2,236,962	2,409,089	2,606,718	2,633,967	2,732,531	2,573,342	17,850,678	7,193,066
Program Revenues Governmental activities Charges for services:										
General government	3,276		384,799	429,780	321,727	344,247	199,891	226,944	208,726	616,160
Public safety	3,791,030	5,177,480	4,207,547	4,055,775	3,968,207	4,617,257	4,192,881	4,059,079	3,346,648	3,585,768
Public works	1,157	600	836	775	380	247	026	1,995	1,225	
Culture and Recreation	202,446	179,569	178,558	168,564	186,687	204,537	216,339	202,393	667,820	225,541
Housing and development	904,124	1,034,505								
Judicial			41,217							
Operating grants and contributions	182,127	362,576	453,070	965,305	366,483	741,451	695,971	751,815	1,136,655	820,913
Capital grants and contributions	1,080,638	913,590	132,050	5,965,531 (2)	4,834,667	5,347,809	5,246,034	5,444,621	4,506,932	3,820,567
Total governmental activities program revenues	6,164,798	7,668,320	5,398,077	11,585,730	9,678,151	11,255,548	10,552,086	10,686,847	9,868,006	9,068,949
Business-type activities										
Charges for services:										
Local Redevelopment Authority				17,500	24,290	33,810	82,810	71,960	85,916	103,558
Urban Redevelopment Agency						'		- (3)	CN	1,071,561
Sanitation	2,248,752	2,326,625	2,483,958	2,512,347	2,450,277	2,523,583	2,406,240	2,691,874	2,778,338	2,300,605
Operating grants and contributions				44,895						
Capital grants and contributions		'	'	'	'	·	'	'		450,000
Total business-type activities program revenues	2,248,752	2,326,625	2,483,958	2,574,742	2,474,567	2,557,393	2,489,050	2,763,834	24,958,187	3,925,724
Total primary government program revenues	8,413,550	9,994,945	7,882,035	14,160,472	12,152,718	13,812,941	13,041,136	13,450,681	34,826,193	12,994,673

SCHEDULE 2 (CONTINUED) CITY OF FOREST PARK, GEORGIA Changes in Net Position Last Ten Fiscal Years (Accrual basis of accounting)

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Net (Expense) Revenue Governmental activities	\$ (9,325,984)	\$ (11,358,331)	\$ (12,832,861)	\$ (9,206,189)	\$ (10,716,247)	\$ (11,575,520)	\$ (14,441,389)	\$ (14,878,905)	\$ (15,512,043)	\$ (16,110,096)
Business-type activities	211,584	258,443	246,996	165,653	(132,151)	(76,574)	(243,481)	190,492	7,107,509	(3,267,342)
Total primary government net expense	(9,114,400)	(11,099,888)	(12,585,865)	(9,040,536)	(10,848,398)	(11,652,094)	(14,684,870)	(14,688,413)	(8,404,534)	(19,377,438)
General Revenues and Other Changes in Net Position Governmental activities:										
Property and other taxes	11,174,271	11,588,735	15,008,117 (1)	55,433 (2)	) 88,372	102,415	16,121,874	16,449,435	16,419,905	16,214,024
Unrestricted investment earnings	103,909	156,513	115,465	93,732	127,788	18,987	12,390	10,673	6,775	3,775
Miscellaneous		50,809				'	32,137	96,060	48,988	55,259
Gains on sale of capital assets	48,549	49,507		23,731	13,501	22,292	'			10,259
Transfers	(931,515)				(1,759,079)	(2,319,609)	(3,897,637)	574,688	500,000	52,911
Total governmental activities	10,395,214	11,845,564	15,123,582	172,896	(1,529,418)	(2,175,915)	12,268,764	17,130,856	16,975,668	16,336,228
Business-type activities										
Gains on sale of capital assets		'		1,200	'	'		'		
Unrestricted investment earnings						'	'			5,482
Miscellaneous					51	1,974	11,705	14	20	39,206
Transfers					1,759,079	2,319,609	3,897,637	(574,688)	(500,000)	(52,911)
Total business-type activities			'	1,200	1,759,130	2,321,583	3,909,342	(574,674)	(499,980)	(8,223)
Total primary government	10,395,214	11,845,564	15,123,582	174,096	229,712	145,668	16,178,106	16,556,182	16,475,688	16,328,005
<b>Change in Net Position</b> Governmental activities Business-type activities Total primary government	1,069,230 211,584 \$ 1,280,814	487,233 258,443 \$745,676	2,290,721 (1) 246,996 \$ 2,537,717	) (9,033,293) 166,853 \$ (8,866,440)	(12,245,665) 1,626,979 \$ (10,618,686)	(13,751,435) 2,245,009 \$ (11,506,426)	(2,172,625) 3,665,861 \$ 1,493,236	2,251,951 (384,182) \$ 1,867,769	1,463,625 ) 6,607,529 (3) \$ 8,071,154	226,132 ) (3,275,565) \$ (3,049,433)

# Notes:

(1) FY 2008 property and other taxes increased significantly over previous years due to increase in the millage rate for 2007; therefore, governmental activities change in net assets increased significantly as well compared to previous fiscal years.

(2) Reclassed sales tax revenues as program revenues instead of general tax revenues in order to be comparable to fiscal years 2010 and 2011.

(3) Increase is due to the creation of the Urban Redevelopment Agency during fiscal year 2014 and its completion of phase one of acquiring certain property from Fort Glillem through the issuance of debt and then the sale of certain land that was held for resell to other parties during the month of June 2014.

SCHEDULE 3 CITY OF FOREST PARK, GEORGIA Governmental Activities Tax Revenues by Source Last Ten Fiscal Years (Accrual basis of accounting)

Total	\$ 11,174,271	11,588,735	15,008,117	15,602,363	15,757,842	15,677,829	16,121,874	16,449,435	16,419,905	16,214,024
Other Tax	\$ 78,344	78,721	63,330	43,921	55,433	88,372	102,415	150,759	103,843	163,544
Business Tax	۰ ج		752,154 (2)	913,553	883,517	812,513	814,871	857,492	810,737	996,669
Insurance Premium Tax	\$1,103,828	1,150,973	1,172,269	1,200,350	1,189,089	1,157,906	866,227	930,353	957,003	996,067
Franchise Tax	\$ 1,182,127	1,248,488	1,345,197	1,417,693	1,278,493	1,406,851	1,468,944	1,375,538	1,323,377	1,373,128
Sales Tax	\$ 5,330,317	5,262,427	5,268,900	5,639,071	4,864,063 (3)	4,627,030 (3)	4,767,454 (3)	4,921,326 (3)	4,770,385 (3)	4,991,349 (3)
Alcoholic Beverage Tax	\$ 470,600	461,762	461,655	445,697	422,215	382,636	372,190	361,014	350,268	354,862
Hotel/Motel Tax	\$ 48,518	44,565	36,728	35,505	28,212	29,985	27,143	33,605	54,297	55,296
Motor Vehicle Tax	\$ 249,343	287,256	381,481	415,949	432,328	477,619	546,084	754,280 (4)	1,216,563 (4)	948,874
Property Tax	\$ 2,711,194	3,054,543	5,526,403 (1)	5,490,624	6,604,492	6,694,917	7,156,546	7,065,068	6,833,432	6,334,235
Fiscal Year	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015

# Notes:

(1) FY 2008 property taxes increased significantly over previous fiscal years due to an increase in the millage rate from 2007.

(3) Beginning in FY 2010, sales tax revenue only includes local option sales tax. Special purpose local option sales taxes are reported as capital expenditures, and changes in fund balance for governmental funds. Beginning in FY 2008, the revenue is reported as business tax revenue. (2) For FY 2007 and prior fiscal years, business tax revenue was reported as licenses and permits revenue on the statement of revenues,

grants and contributions on the statement of activities.

(4) The increase from fiscal year 2012 to fiscal year 2013 and from fiscal year 2013 to fiscal year 2014 is due to a new law in the State of Georgia. Motor vehicle taxes changed from an annual ad-valorem tax on the assessed value to a one-time title ad-valorem tax (TAVT).

SCHEDULE 4 CITY OF FOREST PARK, GEORGIA Fund Balances of Governmental Funds Last Ten Fiscal Years (Modified accrual basis of accounting)

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
General Fund Reserved Unreserved, designated Unreserved, undesignated Total General Fund	\$ 999,139 90,979 1,684,951 \$ 2,775,069	\$ 94,953 2,992,155 \$ 3,087,108	\$ 579,481 97,261 3,640,758 \$ 4,317,500	\$ 1,160,408 97,436 4,036,190 \$ 5,294,034	\$ 595,959 97,493 6,042,890 \$ 6,736,342					
All Other Governmental Funds Reserved Unreserved, reported in: Special revenue funds Capital projects funds Total all other governmental funds	\$ 157,001 (58,733) \$ 98,268	\$ 1,296,217 - (12,298) \$ 1,283,919	\$ 1,718,824 (5,132) (55) \$ 1,713,637	\$ 1,663,282 (42,668) (565,672) \$ 1,054,942	<pre>\$ 1,744,276 \$ (42,668) 765,395 \$ 2,467,003</pre>					
General Fund Nonspendable Restricted Committed Unassigned Total General Fund						\$  6,977,391 \$ 6,977,391	\$ 7,812  \$ 5,267,019 \$ 5,274,831	\$ 3,019,818 3,919,818	\$ 965  2,104,703 \$ 2,105,668	\$ - - 1,174,628 \$ 1,174,628
All Other Governmental Funds Nonspendable						م	ب	\$ 94,555	\$ 94,555	\$ 94,555
Restricted for: Canital construction						406.301	11 290	с т	6	4
Law enforcement activities						965,942	979,739	1,113,377	1,204,521	1,295,746
E911 operations Tourism and economic development Public safety operations	oment					940,380 72,584 -	308,0U4 67,213 -	2/0,945 58,111 16,689	- 82,464 5,204	- 106,662 20,730
Commuted for: Redevelopment and planning Unassigned (deficits) Total all other governmental funds						1,979 - \$ 2,393,186	1,728 (664,659) \$ 763,915	1,477 - \$ 3,719,413	156,818 (48,586) \$ 5,445,654	215,676 (169,295) \$ 5,756,819

Note: Beginning in fiscal year 2011, fund balance is reported under categories using the definitions provided by GASB Statement No. 54.

SCHEDULE 5 CITY OF FOREST PARK, GEORGIA Changes in Fund Balances of Governmental Funds Last Ten Fiscal Years (Modified accrual basis of accounting)

	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015
Revenues										
Taxes	\$ 11,045,246	\$ 11,546,947	\$ 14,937,833	\$ 15,175,604	\$ 15,731,987 (1)	\$ 15,731,987 (1) \$ 15,670,092 (1) \$ 16,069,979	) \$ 16,069,979	\$ 16,353,022	\$ 16,254,647	\$ 16,403,442
Licenses and permits	904,124	1,034,505	311,536	355,105	311,470	280,584	199,891	223,944	208,726	616,160
Intergovernmental revenues	1,562,689	1,570,611	585,120	1,291,765	5,433,497 (1)	6,320,425 (1)		6,195,949	5,642,165	4,637,977
Fines and forfeitures	2,158,784	2,200,211	3,448,869	3,203,838	3,040,492	3,643,479	3,343,140	3,240,878	2,582,055	2,228,634
Charges for services	607,688	561,920	984,239	1,026,558	1,118,670	1,185,947	1,067,050	1,025,589	1,433,638	1,582,675
Investment earnings	96,207	128,718	115,465	93,732	127,788	19,428	13,033	11,160	8,197	7,278
Miscellaneous	48,549	100,314	68,313	69,393	6,369	56,278	32,137	96,060	48,988	55,259
Total revenues	16,423,287	17,143,226	20,451,375	21,215,995	25,770,273	27,176,233	26,666,592	27,146,602	26,178,416	25,531,425
Expenditures										
General government	1,959,240	2,190,658	2,122,684	2,614,437	2,390,000	2,740,971	2,722,016	2,899,138	2,620,594	2,650,559
Public safety	8,921,999	9,246,602	11,294,851	12,092,642	12,239,237	13,224,338	14,709,791	14,832,907	15,056,084	14,487,546
Public works	2,264,131	2,132,034	2,327,652	2,342,649	2,234,788	2,552,843	2,725,321	2,841,158	2,721,928	2,857,706
Culture and recreation	855,023	830,901	1,137,210	1,174,419	1,392,167	1,105,475	1,238,552	1,153,437	1,232,398	1,223,129
Housing and development	507,043	507,878	548,238	819,258	803,362	852,072	968,516	1,104,605	753,559	725,130
Judicial	'	'	132,632	130,487	125,615	136,622	139,854	128,701	139,163	132,884
Redevelopment and planning	'	,	169,885	1,456,053	336,036	294,656	406,220	529,312	1,090,659	771,673
Tourism and economic development			12,308	6,069	17,184	27,552	32,514	42,707	29,944	31,098
Animal control	45,794	46,846	'	'					'	
Capital outlay	1,627,044	1,300,448	404,782							•
Capital outlay - redevelopment and planning				435,873	1,584,850	2,495,142	1,863,877	1,709,733	2,332,246	3,473,560
Capital outlay - public safety						111,242	705,559	696,256	369,024	53,381
Capital outlay - public works	'					1,158,617	730,831	737,034	291,738	26,363
Capital outlay - culture and recreation	'				47,087	12,154			'	
Debt service										
Principal	524,138	531,761	408,692	,	,	,	15,479	31,609	110,536	112,475
Interest and fees	68,970	41,149	16,011						18,452	16,055
Total expenditures	16,773,382	16,828,277	18,574,945	21,071,887	21,170,326	24,711,684	26,258,530	26,706,597	26,766,325	26,561,559
Excess (deficiency) of revenues over										
(under) expenditures	(350,095)	314,949	1,876,430	144,108	4,599,947	2,464,549	408,062	440,005	(587,909)	(1,030,134)
Other Financing Sources (Uses)										
Proceeds from issuance of debt	'	'	'	'		'	157,744	585,792		
Proceeds from sale of capital assets	'	'	'	23,731	13,501	22,292	,	'	'	10,259
Transfers in	945,702	665,308	920,238	58,014	170,646	280,019	108,477	756,227	608,628	402,859
Transfers out	(945,702)	(665,308)	(920,238)	(58,014)	(1,929,725)	(2,599,628)	(4,006,114)	(181,539)	(108,628)	(2,859)
Total other financing sources (uses)	'	1	ľ	23,731	(1,745,578)	(2,297,317)	(3,739,893)	1,160,480	500,000	410,259
Net change in fund balances	\$ (350,095)	\$ 314,949	\$ 1,876,430	\$ 167,839	\$ 2,854,369	\$ 167,232	\$ (3,331,831)	\$ 1,600,485	\$ (87,909)	\$ (619,875)
Debt service as a percentage of noncapital expenditures	4.08%	3.83%	2.39%	0.00%	%00.0	0.00%	0.07%	0.13%	0.55%	0.56%
(1) Ear EV 2010 and 2011 snacial numose local ontion sales tay revenue is	ontion calee tay re	ai annavi								
(1) FULFT ZUTU ATTU ZUTT, SPECIAL PULPUSE TOCAL C	יי און כמוכז ניטוועט יי איז איז פונט פונטוועט									

(1) For FY 2010 and 2011, special purpose local option sales tax revenue is reported as intergovernmental revenue where as in prior fiscal years, this revenue was reported under taxes. 65

### SCHEDULE 6 CITY OF FOREST PARK, GEORGIA General Government Tax Revenues by Source (1) Last Ten Fiscal Years (Modified accrual basis of accounting)

Fiscal Year	Property Taxes (2)		 nsurance Premium Taxes	 lcoholic everage Taxes	 Sales Taxes		Franchise Taxes	 Other Taxes	Tota	ı <u>l</u>
2006	\$ 2,831,512		\$ 1,103,828	\$ 470,600	\$ 5,330,317		\$ 1,182,127	\$ 126,862	\$ 11,045	5,246
2007	3,328,809		1,150,973	461,762	5,262,427		1,248,488	786,678	12,239	€,137
2008	5,839,206	(3)	1,172,269	461,655	5,268,900		1,345,197	813,881	14,901	1,108
2009	5,527,818		1,200,350	445,697	5,175,118		1,417,693	1,408,928	15,175	5,604
2010	6,578,637	(3)	1,189,089	422,215	4,864,063	(4)	1,278,493	1,399,490	15,731	1,987
2011	6,687,180		1,157,906	382,636	4,627,030		1,406,851	1,408,489	15,670	),092
2012	7,687,245	(3)	866,227	372,190	4,767,454		1,468,944	907,919	16,069	9,979
2013	7,811,228		930,353	361,014	4,921,326		1,375,538	953,563	16,353	3,022
2014	7,884,737		957,003	350,268	4,770,385		1,323,377	968,877	16,254	1,647
2015	7,471,925		996,669	354,862	4,991,349		1,373,128	1,215,509	16,403	3,442

Notes:

(1) Includes all governmental fund type tax revenues.

(2) Includes ad valorem and intangible taxes.

(3) Increases in property tax revenues due to increases in the City's millage rate for maintenance and operations (M&O).

(4) Beginning in FY 2010, special purpose local option sales tax revenue is reported as intergovernmental revenue for

governmental funds whereas in prior fiscal years, this was reported as sales tax revenue.

# SCHEDULE 7 CITY OF FOREST PARK, GEORGIA Assessed Value and Estimated Actual Value - All Taxable Property Last Ten Calendar Years

Assessed         Estimated         Estimated <t< th=""><th>R</th><th>Real Property</th><th>Exem Real Pr</th><th>Exemptions Real Property</th><th>Personal Property</th><th>Property</th><th>Utili</th><th>Utilities</th><th>To</th><th>Total</th><th>Assessed Value as a</th><th>City Direct</th></t<>	R	Real Property	Exem Real Pr	Exemptions Real Property	Personal Property	Property	Utili	Utilities	To	Total	Assessed Value as a	City Direct
5         544,383,010         5         5,0615,184         5,7637,960         5,123,060,502         5,307,651,255         5,41,056,156         5,14,452,340         5,14,35,350         40%           1,015,997,543         29,085,577         72,713,943         137,230,626         343,076,565         46,146,47         115,366,168         618,861,687         1,347,154,219         40%           1,067,945,552         103,716,207         259,290,518         178,392,371         445,980,927         52,800,604         132,001,510         762,047,392         1,961,100,049         40%           1,118,314,348         101,752,113         254,380,335         184,496,007         461,240,243         50,866,049         127,165,123         784,400.019         1,961,100,049         40%           1,118,314,348         94,04,040         235,101,003         206,204,834         515,51286         50,986,049         127,165,123         784,400.019         1,961,100,049         40%           940,280,713         67,963,803         168,067,043         515,51283         50,986,049         127,430,355         784,400.019         1,961,100,049         40%           1,081,56770         285,2023         168,065,049         51,243,0355         672,062,800         1,356,636,703         1,356,426,770         40% <tr< th=""><th>ਤ ਜੋ</th><th></th><th>Assessed value</th><th>Estimated actual value</th><th>Assessed value</th><th>Estimated actual value</th><th>Assessed value</th><th>Estimated actual value</th><th>Assessed value</th><th>Estimated actual value</th><th>Percentage of actual value (1)</th><th>Property Tax Rate</th></tr<>	ਤ ਜੋ		Assessed value	Estimated actual value	Assessed value	Estimated actual value	Assessed value	Estimated actual value	Assessed value	Estimated actual value	Percentage of actual value (1)	Property Tax Rate
1,015,997,54329,085,57772,713,943137,230,62646,146,457115,366,168618,661,6871,547,154,21940%1,067,845,525103,716,207256,280,518178,382,371445,980,92752,800,604132,001,510782,047,3921,961,100,04940%1,118,314,348101,752,134254,380,335184,496,097461,240,24350,962,142127,165,123784,440,0191,961,100,04940%1,0181,367,93094,040,401235,101,003206,204,834515,512,08550,973,170127,430,355784,440,0191,961,100,04940%1,081,367,93094,040,401235,101,003206,204,834515,512,08550,973,170127,430,355784,40,0191,961,100,04940%1,081,367,93094,040,401235,101,003206,204,834515,512,08550,973,170127,430,355784,40,0191,961,100,04940%1,081,367,531861,562,283168,905,708173,811,076434,527,69050,973,170127,432,925672,062,4281,680,156,07040%893,025,31861,895,455154,738,63861,43,639,53351,143,833127,859,583654,577,7081,563,607,0340%776,895,835747,808,851119,522,128180,816,802425,042,00558,096,374145,090,935611,403,4811,552,636,70340%776,895,83537,756,63294,7566195,021,25362,099,03561,403,0811,552,50040%776,835,83537,756,63294,7566155,247,73552,222,264 <t< td=""><td>3,5</td><td></td><td>\$ 30,615,184</td><td>\$ 76,537,960</td><td>\$ 123,060,502</td><td>\$ 307,651,255</td><td>\$ 43,024,050</td><td>\$ 107,560,125</td><td>\$ 574,452,940</td><td>\$ 1,436,132,350</td><td>40%</td><td>6.593</td></t<>	3,5		\$ 30,615,184	\$ 76,537,960	\$ 123,060,502	\$ 307,651,255	\$ 43,024,050	\$ 107,560,125	\$ 574,452,940	\$ 1,436,132,350	40%	6.593
1,067,845,525         103,716,207         259,290,518         178,392,371         445,980,927         52,800,604         132,001,510         762,047,392         1,905,118,480         40%           1,118,314,348         101,722,134         254,330,335         184,496,097         461,240,243         50,972,142         127,165,123         784,440,019         1,961,100,049         40%           1,0181,367,930         94,040,401         235,101,003         206,204,834         515,512,085         50,972,142         127,430,355         783,764,549         1,961,100,049         40%           949,289,748         67,562,283         168,905,708         173,811,076         434,577,690         50,973,170         127,432,925         672,062,428         1,680,156,070         40%           893,025,318         61,890,5708         184,321,293         460,803,233         51,143,833         127,859,853         654,570,708         1,560,156,070         40%           811,855,653         47,808,851         119,522,128         180,816,802         450,903,935         611,403,481         1,528,608,703         40%           776,899,233         37,756,632         63,647,735         654,570,708         1,636,426,700         40%           776,899,233         37,756,632         195,768,632         61,43,03,81	<b>6</b> 6			72,713,943	137,230,626	343,076,565	46,146,467	115,366,168	618,861,687	1,547,154,219	40%	6.593
1,118,314,348         101,752,134         254,380,335         184,496,097         461,240,243         50,866,049         127,165,123         784,440,019         1,961,100,049         40%           1,081,367,930         94,040,401         235,101,003         206,204,834         515,512,085         50,972,142         127,430,355         783,764,549         1,959,411,373         40%           949,289,748         67,562,283         168,905,708         173,811,076         434,527,690         50,973,170         127,432,925         672,062,428         1,680,156,070         40%           949,289,748         67,562,283         168,905,708         173,811,076         434,527,890         50,973,170         127,432,925         674,570,708         1,680,156,070         40%           893,025,318         61,895,455         154,736,638         184,321,293         460,803,233         51,143,833         127,859,583         654,570,708         1,656,426,770         40%           811,853,635         47,808,851         119,522,128         180,816,802         430,532,233         61,140,3481         1,528,508,703         40%           776,899,233         37,750,632         94,376,535         654,577,735         654,577,735         40%           776,899,233         37,750,632         94,376,528,032,732	38,			259,290,518	178,392,371	445,980,927	52,800,604	132,001,510	762,047,392	1,905,118,480	40%	10.343
1,081,367,930         94,040,401         235,101,003         206,204,834         515,512,085         50,972,142         127,430,355         783,764,549         1,959,411,373         40%           949,289,748         67,562,283         168,905,708         173,811,076         434,527,690         50,973,170         127,432,925         672,062,428         1,680,156,070         40%           949,289,748         61,895,455         154,736,638         184,321,293         460,803,233         51,143,833         127,859,583         654,570,708         1,636,426,770         40%           893,025,318         61,895,455         154,736,638         184,321,293         460,803,233         51,143,833         127,859,583         654,570,708         1,636,426,770         40%           811,853,635         47,808,851         119,522,128         180,316,802         452,042,005         58,036,374         145,090,935         61,403,481         1,558,606,703         40%           776,899,233         37,750,632         94,376,630         47,403,481         1,558,606,703         40%           776,899,283         37,750,632         64,47,03,481         1,552,606,703         40%         776,899,583         61,4403,481         1,556,606,703         40%           776,899,283         30,431,401         76,078,5	25,			254,380,335	184,496,097	461,240,243	50,866,049	127,165,123	784,440,019	1,961,100,049	40%	10.343
949,289,748         67,562,283         168,905,708         173,811,076         434,527,690         50,973,170         127,432,925         672,062,428         1,680,156,070         40%           893,025,318         61,895,455         154,736,338         184,321,293         460,803,233         51,143,833         127,859,583         654,570,708         1,636,426,770         40%           811,853,635         47,808,851         119,522,128         180,816,802         452,042,005         58,036,374         145,090,935         611,403,481         1,528,508,703         40%           776,889,233         37,750,632         94,376,580         172,212,901         430,532,253         62,099,094         155,247,735         582,822,320         1,457,055,800         40%           776,889,233         30,431,401         76,078,503         166,721,594         416,803,385         62,099,285         155,248,213         573,242,254         1,433,105,635         40%	47,			235,101,003	206,204,834	515,512,085	50,972,142	127,430,355	783,764,549	1,959,411,373	40%	12.343
893,025,318         61,895,455         154,738,638         184,321,293         460,803,233         51,143,833         127,859,583         654,570,708         1,636,426,770         40%           811,853,635         47,808,851         119,522,128         180,816,802         452,042,005         58,036,374         145,090,935         611,403,481         1,528,508,703         40%           776,899,233         37,750,632         94,376,580         172,212,901         430,532,2253         62,099,094         155,247,735         582,822,320         1,457,055,800         40%           784,974,935         30,431,401         76,078,503         166,721,594         416,803,385         62,099,285         155,248,213         573,242,254         1,433,105,635         40%	715,			168,905,708	173,811,076	434,527,690	50,973,170	127,432,925	672,062,428	1,680,156,070	40%	13.343
811,853,635         47,808,851         119,522,128         180,816,802         452,042,005         58,036,374         145,090,935         611,403,481         1,528,508,703         40%           776,899,233         37,750,632         94,376,580         172,212,901         430,532,253         62,099,094         155,247,735         582,822,320         1,457,055,800         40%           784,974,935         30,431,401         76,078,503         166,721,594         416,803,985         62,099,285         155,248,213         573,242,254         1,433,105,635         40%	210,			154,738,638	184,321,293	460,803,233	51,143,833	127,859,583	654,570,708	1,636,426,770	40%	14.743
776,899,233 37,750,632 94,376,580 172,212,901 430,532,253 62,099,094 155,247,735 582,822,320 1,457,055,800 40% 784,974,935 30,431,401 76,078,503 166,721,594 416,803,985 62,099,285 155,248,213 573,242,254 1,433,105,635 40%	741,			119,522,128	180,816,802	452,042,005	58,036,374	145,090,935	611,403,481	1,528,508,703	40%	14.743
30,431,401 76,078,503 166,721,594 416,803,985 62,099,285 155,248,213 573,242,254 1,433,105,635 40%	759,			94,376,580	172,212,901	430,532,253	62,099,094	155,247,735	582,822,320	1,457,055,800	40%	14.743
	989,			76,078,503	166,721,594	416,803,985	62,099,285	155,248,213	573,242,254	1,433,105,635	40%	14.743

Source: Clayton County Tax Commissioner Office Notes: (1) Under Georgia law, property is assessed for taxes at 40% of fair market value.

### SCHEDULE 8 CITY OF FOREST PARK, GEORGIA Property Tax Rates - All Overlapping Governments Direct and Overlapping Governments Last Ten Calendar Years

### Per \$1,000 of net assessed value

Calendar year	City of Forest Park Operating Millage (1)	Clayton County Schools Millage	Clayton County Operating Millage	State of Georgia Millage	Total
2005	6.593	18.916	11.681	0.250	37.440
2006	6.593	20.000	12.664	0.250	39.507
2007	10.343	19.836	8.535	0.250	38.964
2008	10.343	19.836	8.962	0.250	39.391
2009	12.343	20.000	11.436	0.250	44.029
2010	13.343	20.000	11.327	0.250	44.920
2011	14.743	20.000	15.813	0.250	50.806
2012	14.743	20.000	14.912	0.200	49.855
2013	14.743	20.000	20.953	0.150	55.846
2014	14.743	19.095	20.953	0.100	54.891

Source: Clayton County Tax Commissioner Office

Notes: (1) There are no other components of the City's direct property tax rate. It only consists of the City's operating millage rate.

## SCHEDULE 9 CITY OF FOREST PARK, GEORGIA Principal Property Taxpayers Current Calendar Year and Nine Years Ago

		2014			2005	
Taxpayer	Assessed valuation	Rank	Percentage of total assessed valuation	Assessed valuation	Rank	Percentage of total assessed valuation
Georgia Power Company	\$ 59,841,023	1	10.44%	\$ 35,734,181	1	6.22%
Clorox Products, Inc.	44,033,292	2	7.68%	14,123,175	2	2.46%
Ozark Automotive Distributors	11,586,526	3	2.02%			
Ralcorp Frozen Bakery Products	11,126,739	4	1.94%	12,888,486	3	2.24%
K Mart Apparel of Atlanta Corp.	9,893,119	5	1.73%	6,631,916	5	1.15%
Sanofi Pasteur Inc.	8,211,902	6	1.43%			
IIT Southpoint Industrial LLC	8,120,400	7	1.42%			
United Rentals, Inc.	6,967,639	8	1.22%			
McLane Food Service, Inc.	6,100,726	9	1.06%	4,824,796	8	0.84%
IIT Atlanta Portfolio I, LLC	6,000,000	10	1.05%			
BellSouth Telecommunication				9,339,995	4	1.63%
Heenan D.A. ETAL Trustees				6,392,600	6	1.11%
Rexan Beverage Company				5,983,002	7	1.04%
Eastman Chemical Co.				4,528,994	9	0.79%
Industrial Developments				4,301,400	10	0.75%
Total	\$ 171,881,366		29.97%	\$ 104,748,545		18.22%

Source: Clayton County Tax Commissioner Office

### SCHEDULE 10 CITY OF FOREST PARK, GEORGIA Property Tax Levies and Collections Last Ten Fiscal Years

<b>F</b> igure 1		Collected			Total Collect	ions to Date		Demonstrat
Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	<u>Fiscal Year</u> Amount	Collected	Collections in Subsequent Years	Amount	Percentage of Levy	Outstanding Delinquent Taxes (1)	Percent of Delinquent Taxes to Tax Levy
2006	2,685,445	2,498,602	93%	171,006	2,669,608	99%	15,837	1%
2007	2,771,049	2,582,266	93%	172,508	2,754,774	99%	16,275	1%
2008	4,793,497	4,536,765	95%	228,117	4,764,882	99%	28,615	1%
2009	5,551,181	5,304,425	96%	188,203	5,492,628	99%	58,553	1%
2010	6,928,385	6,401,329	92%	404,175	6,805,504	98%	122,881	2%
2011	6,618,835	6,291,877	95%	234,039	6,525,916	99%	92,919	1%
2012	7,211,134	6,808,577	94%	277,812	7,086,389	98%	124,745	2%
2013	6,882,967	6,559,641	95%	150,265	6,709,906	97%	173,061	3%
2014	6,707,089	6,211,543	93%	190,508	6,402,051	95%	305,038	5%
2015	6,441,240	6,093,557	95%	-	6,093,557	95%	347,683	5%

Source: Clayton County Tax Commissioner Office

Note: (1) After write off of taxes and before allowance for doubtful accounts

### SCHEDULE 11 CITY OF FOREST PARK, GEORGIA Sanitation Revenues Last Ten Fiscal Years

Fiscal Year	Sanitation Revenues
2006	\$ 2,248,752
2007	2,326,625
2008	2,483,958
2009	2,512,347
2010	2,450,277
2011	2,523,583
2012	2,406,240
2013	2,691,874
2014	2,778,338
2015	2,300,605

Source: The City of Forest Park Finance Department

### SCHEDULE 12

### CITY OF FOREST PARK, GEORGIA Ratios of Outstanding Debt by Type Last Ten Fiscal Years

Fiscal	Governmental Activities Notes Payable and	B	Business-Type Activities	Total Primary	Percentage of Personal	Per
year	Capital Lease Payable	Notes Payable	Revenue Bonds Payable	Government	Income(1)	Capita(1)
2006	\$ 940,453	\$ -	\$-	\$ 940,453	0.29%	\$ 44
2007	408,810	-	-	408,810	0.13%	19
2008	-	-	-	-	0.00%	-
2009	-	-	-	-	0.00%	-
2010	-	-	-	-	0.00%	-
2011	-	-	-	-	0.00%	-
2012	142,265	-	-	142,265	0.06%	8
2013	696,448	-	-	696,448	0.27%	38
2014	585,912	10,633,050	16,130,000	27,348,962	10.75%	1,480.88
2015	473,437	10,838,941	16,130,000	27,442,378	10.78%	1,485.94

Notes: Details regarding the City's outstanding debt can be found in the notes to the financial

statements.

(1) See Schedule 16 for personal income and population data.

# SCHEDULE 13 CITY OF FOREST PARK, GEORGIA

### Ratios of General Bonded Debt Outstanding

### Last Ten Fiscal Years

Fiscal Year	General Obligation Bonds	Percentage of Estimated Taxable Value of Property	Per Capita
2006	-	-	-
2007	-	-	-
2008	-	-	-
2009	-	-	-
2010	-	-	-
2011	-	-	-
2012	-	-	-
2013	-	-	-
2014	-	-	-
2015	-	-	-

Note 1: The City's governmental activities did not have any general obligation bonds outstanding in the last ten (10) years.

Note 2: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

### SCHEDULE 14 CITY OF FOREST PARK, GEORGIA Direct and Overlapping Governmental Activities Debt As of June 30, 2015

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable (1)	Estimated Share of Overlapping Debt
Direct General Obligation Debt:			
City of Forest Park, Georgia	\$ 473,437	100%	\$ 473,437
Subtotal			473,437
Overlapping General Obligation Debt:			
Clayton County Board of Education	-	9%	-
Clayton County	119,801,780	9%	10,782,160
Landfill Authority	9,995,000	9%	899,550
Subtotal			11,681,710
Total direct and overlapping debt			\$ 12,155,147

Sources: Assessed value data used to estimate applicable percentages provided by the Clayton County Finance Department website. Debt outstanding data provided by Clayton County Finance Department.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City of Forest Park, Georgia. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the resident and businesses should be taken into account. However, this does not imply that every taxpayer is a resident and, therefore, responsible for repaying the debt, of each overlapping government.

(1) The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of the county's taxable assessed value that is within the government's boundaries and dividing it by the county's total taxable assessed value.

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Debt limit	\$ 57,445,294	\$ 61,886,169 \$	\$ 76,204,739 \$	\$ 78,444,002 \$	\$ 78,376,455	\$ 67,206,243	\$ 65,457,071	\$ 61,140,348	\$ 58,282,232 \$	57,324,225
Total net debt applicable to limit	I	T	T	ı	ı	ı	ı	ı	T	ı
Legal debt margin	\$ 57,445,294	\$ 61,886,169	\$ 76,204,739 \$	\$ 78,444,002 \$	\$ 78,376,455	\$ 67,206,243	\$ 65,457,071	\$ 61,140,348	\$ 58,282,232 \$	57,324,225
Total net debt applicable to the limit as a percentage of debt limit	·	ı	ı	·	ı	ı	·	·		
						Legal Debt Margin Calculation for Fiscal Year 2015	gin Calculatior	ı for Fiscal		
						Assessed value			φ	573,242,254
						Debt limit (10% of total assessed value) Debt applicable to limit General obligation bonds	of total assesse to limit ation bonds	d value)	\$	57,324,225 -
						Legal debt margin	ii		φ	57,324,225
Note - 1: The Constitution of the State of Georgia provides that the City may not incur long-term obligations payable out of general property taxes in excess of ten (10) nercent of the assessed value of all taxable property within the City.	te of Georgia prov of the assessed v	vides that the City alue of all taxable	may not incur lor	ig-term obligatio	ons payable ou	t of general prop	erty			

SCHEDULE 15 CITY OF FOREST PARK, GEORGIA Legal Debt Margin Information Last Ten Calendar Years

taxes in excess of ten (10) percent of the assessed value of all taxable property within the City.

Note - 2: The City has no outstanding general obligation debt.

### SCHEDULE 16 CITY OF FOREST PARK, GEORGIA Demographic and Economic Statistics Information

Last Ten Fiscal Years

Fiscal year	Population	Personal Income	Per Capita Income	Leve Year Median Forr Age(3) Schoo	rs of mal School	Unemployment Rate(5)
2006	21,447 (1)	\$ 320,246,604	\$ 14,932 (1)	29.1	14.7 5,059	5.9%
2007	21,447 (1)	320,246,604	14,932 (1)	29.1	14.7 5,193	5.8%
2008	21,447 (1)	320,246,604	14,932 (1)	29.1	14.7 4,920	7.5%
2009	21,447 (1)	320,246,604	14,932 (1)	29.1	14.7 4,864	12.2%
2010	18,468 (2)	254,452,104	13,778 (2)	29.1	14.7 5,407	12.5%
2011	18,468 (2)	254,452,104	13,778 (2)	30.6 (2)	14.7 5,321	12.9%
2012	18,468 (2)	254,452,104	13,778 (2)	30.6 (2)	14.7 5,691	11.1%
2013	18,468 (2)	254,452,104	13,778 (2)	30.6 (2)	14.7 6,430	10.3%
2014	18,468 (2)	254,452,104	13,778 (2)	30.6 (2)	14.7 6,430	9.8%
2015	18,468 (2)	254,452,104	13,778 (2)	30.6 (2)	14.7 6,224	7.5%

### Sources:

1 - United States Bureau of Census (2000)

2 - United States Bureau of Census (2010)

3 - Georgia Department of Industry and Trade

4 - Clayton County Board of Education

5 - Georgia Department of Labor

### SCHEDULE 17 CITY OF FOREST PARK, GEORGIA Principal Employers Current and Nine Years Ago

		2015			2006	
			Percentage			Percentage
			of Total City			of Total City
Employer	Employees	<u>Rank</u>	Employment	Employees	<u>Rank</u>	Employment
Ozark Automotive Distributors	419	1	9.22%	186	6	2.71%
Ralcorp Frozen Bakery Products	308	2	6.78%	220	2	3.20%
Clorox Products	297	3	6.53%	197	4	2.87%
J.B. Hunt Transport, Inc.	283	4				
Kmart	229	5	5.04%	283	1	4.12%
McLane Food Service	145	6	3.19%	190	5	2.76%
Mid-South Roof Systems	125	7	2.75%	200	3	2.91%
Bulloch & Bulloch, Inc.	131	8	2.88%			
Forward Air	124	9	2.73%			
Hill Tire Company	62	10	1.36%			
Premier Transportation				185	7	2.69%
McDonald Transit Associates				110	8	1.60%
Stewart Auto Finance				96	9	1.40%
Rexam Beverage Can Company				83	10	1.21%
Total	2123		40.48%	1750		25.47%

Source: City of Forest Park's Business License Division

### SCHEDULE 18 CITY OF FOREST PARK, GEORGIA Full-time Equivalent City Government Employees by Function Last Ten Fiscal Years

Function/Program	2006	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Administrative										
City Manager Office	3	3	3	3	3	3	3	3	3	3
Finance Department	10	10	10	10	10	11	11	11	11	11
Support Services	3	3	3	3	6	6	6	6	6	6
Police										
Officers	70	70	70	70	70	93	89	89	89	89
Communications	14	14	14	14	14	14	14	14	14	14
Administrative	11	11	11	11	11	11	12	12	12	12
Recreation & Leisure	25	25	25	25	25	28	28	28	28	28
Public Works										
Maintenance	33	33	33	33	33	39	39	39	40	41
Sanitation	4	4	4	4	5	6	6	6	6	3
Fleet	7	7	7	7	7	8	8	8	8	6
Planning, Building and Zoning	8	8	8	8	9	13	13	13	13	12
Fire and EMS										
Firefighters and Officers	49	49	50	50	50	69	69	69	69	69
Administrative	2	2	2	2	2	2	3	3	3	3

Source: City Budgets

### SCHEDULE 19 CITY OF FOREST PARK, GEORGIA Operating Indicators by Function Last Ten Fiscal Years

Function/Program	2006	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	2015
Police										
Physical arrests	3,972	4,648	4,289	3,758	3,837	3,694	3,616	3,557	3,548	2,901
Parking violations	64	115	153	78	71	112	115	79	124	63
Traffic violations	16,761	17,769	19,654	16,379	16,652	23,622	21,390	19,414	12,336	11,460
Fire and EMS										
Emergency responses	3,827	4,163	4,688	4,459	5,177	5,324	4,315	4,485	4,575	4,689
Fires extinguished	46	127	199	115	100	119	95	94	88	76
Inspections	234	316	430	637	1,249	1,067	939	955	879	1,167
Recreation & Leisure										
Athletic field permits issued	1,921	1,580	1,618	1,498	1,256	1,840	1,826	1,794	1,863	1,413
Community Center admissions	16,897	12,044	10,710	14,897	15,133	14,468	19,442	21,120	15,840	13,450

Sources: Various City Departments

### SCHEDULE 20 CITY OF FOREST PARK, GEORGIA Capital Asset Statistics by Function Last Ten Fiscal Years

Function/Program	2006	<u>2007</u>	2008	2009	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Police										
Stations	1	1	1	1	1	1	1	1	1	1
Patrol units	36	35	35	34	42	46	46	45	48	48
Fire stations	2	2	2	2	2	3	3	3	3	3
Public Works										
Streets (miles)	80	80	80	80	80	80	80	80	80	80
Streetlights	1655	1655	1655	1655	1659	1659	1778	1778	1778	1778
Traffic signals	42	42	42	42	42	42	47	47	47	47
Recreation & Leisure										
Acreage	62.6	62.6	62.6	72.51	72.51	78.9	78.9	78.9	78.9	78.9
Playgrounds	4	6	6	6	6	7	7	7	7	7
Baseball / Softball diamonds	6	6	6	6	6	6	6	6	6	6
Soccer / football fields	3	3	3	3	3	3	3	3	3	3
Community centers	1	1	1	1	1	1	1	1	1	1
Senior Center	1	1	1	1	1	1	1	1	1	1
Activity Buildings	2	2	2	2	2	2	2	2	2	2
Museum	-	-	1	1	1	1	1	1	1	1

Sources: Various City Departments