

CITY OF FOREST PARK, GEORGIA
COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED
JUNE 30, 2019



Prepared By: Finance Department
City of Forest Park, Georgia

CITY OF FOREST PARK, GEORGIA

COMPREHENSIVE ANNUAL FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED
JUNE 30, 2019

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INTRODUCTORY SECTION



CITY OF FOREST PARK

745 FOREST PARKWAY • FOREST PARK, GEORGIA 30297 • TEL: (404) 366-4720 • FAX: (404) 608-2343 • FAX: (404) 608-2344

December 11, 2019

To the Honorable Mayor, members of the City Council and the Citizens of Forest Park:

State law requires that all general-purpose local governments publish within six (6) months of the close of each fiscal year a complete set of financial statements presented in conformity with accounting principles generally accepted in the United States of America (GAAP) and audited in accordance with auditing standards generally accepted in the United States of America by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of the City of Forest Park for the fiscal year ended June 30, 2019.

The comprehensive annual financial report consists of management's representations concerning the finances of the City of Forest Park. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the City of Forest Park has established a comprehensive internal control framework that is designed both to protect the City's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the City of Forest Park's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the City of Forest Park's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The City of Forest Park's basic financial statements have been audited by Mauldin & Jenkins, LLC, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements of the City of Forest Park for the fiscal year ended June 30, 2019, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unmodified opinion that the City of Forest Park's basic financial statements for the fiscal year ended June 30, 2019, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

An Equal Opportunity Employer

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The City of Forest Park's MD&A can be found immediately following the report of the independent auditor.

Profile of the Government

The City, incorporated in 1908, is located approximately nine miles south of Atlanta's downtown business district. The City enjoys access to Interstate Highways I-75 and I-285, and Hartsfield-Jackson International Airport. The City of Forest Park currently occupies a land area of 9.3 square miles and serves a population of approximately 18,500 based on the latest census. The City is empowered to levy a property tax on both real and personal properties located within its boundaries.

The City operates under the Council-Manager form of government. Policymaking and legislative authority are vested in the governing Council, which consists of a mayor and a five-member council. The governing Council is responsible for, among other things, passing ordinances, adopting the budget, appointing committees and hiring the City Manager and the City's attorney. The City Manager is responsible for carrying out the policies and ordinances of the governing Council and overseeing the day-to-day operations of the City. The Council is elected on a non-partisan basis. Councilmembers are elected to four-year staggered terms with three councilpersons elected every two years. The mayor is elected for a four-year term. All Councilmembers are elected from their districts, while the Mayor is elected at large.

The financial reporting entity (the "City") includes all the funds of the primary government (i.e. the City of Forest Park, Georgia as legally defined), as well as its component units. Component units are legally separate entities for which the primary government is financially accountable. The City provides a full range of services, including police and fire protection; sanitation services; the construction and maintenance of highways, streets, and infrastructure; and recreational activities and cultural events.

The annual budget serves as the foundation for the City of Forest Park's financial planning and control. All departments of the City of Forest Park are required to submit requests for appropriation to the City Manager by mid-March of each year. The City Manager uses these requests as the starting point for developing a proposed budget. The City Manager then presents this proposed budget to the Council for review by mid-May. The Council is required to hold public hearings on the proposed budget and to adopt a final budget by June 30, the close of the City of Forest Park's fiscal year. The appropriated budget is prepared by fund, function (e.g. public safety), and department (e.g., police).

Budget-to-actual comparisons are provided in this report for each individual governmental fund for which an appropriated budget has been adopted. For the General Fund, this comparison is presented as part of the basic financial statements for the governmental funds. For governmental funds other than the General Fund with appropriated annual budgets, this comparison is presented in the combining and individual fund statements and schedules section of this report.

Factors Affecting Financial Condition

The information presented in the financial statements is best understood when it is considered from the broader perspective of the specific environment within which the City of Forest Park operates.

Local Economy

The economic outlook for this area remains positive, as the state and national economies improve. Many companies continue to discover that the southside of Atlanta provides much opportunity to build and maintain businesses. The City of Forest Park is located on the southside, in Clayton County. Because of the City of Forest Park's proximity to the City of Atlanta, the City is not dependent on a single industry or entity for any substantial portion of its revenue. The area has a wide variety of businesses and industries. The City of Forest Park has among other businesses: Kroger Distribution Facility, Ozark Automotive Distributors (O'Reilly Auto Parts) facility, the Clorox Company, Georgia Power, Cummins Distribution Facility, Keuhne & Nagel, HD Supply Facilities Maintenance, Technique Construction, and Ralcorp Frozen Bakery Products (formerly Sara Lee Bakery Group). The City also projects substantial growth at Gillem Logistics Center (formerly Fort Gillem). Transfer of the majority of the property from the Department of Defense was completed in June 2014. Phase I of the Main Street Project has been completed. Phase II of the project is in the Design/Engineering phase. The City currently has a privately held mixed-use residential and retail development (Jasber Plaza) located on the Main Street corridor underway. The development site is over 4.5 acres; the first phase of the project consisting of 8,000 square feet of retail and restaurant tenant space has been completed and includes Yo Jay's, Mad Mac's, Ban Nuong and Kingston Grill Jamaican Restaurant & Bar as tenants. The second phase of the project will consist of 120 condominium units.

The City of Forest Park continued to experience growth and investment during fiscal year 2019, as indicated by the following areas now under construction or recently completed:

- ❖ Cummins Distribution Facility – 188,500 sq.ft.
- ❖ Capital Investments of \$42,056,853
- ❖ Residential Investments of \$241,626

The activity reflects the continuing recovery of the economy and the construction industry. The City of Forest Park continues to experience growth from construction and improvements to existing structures.

The unemployment rate for Clayton County is 4.7% for August 2019 compared with 5.0% at August 2018. The August 2019 unemployment rate for Metro Atlanta is 3.5%, the State of Georgia is 3.6%, and the U.S. rate is 3.7%.

Long-term Financial Planning. Current and Future Initiatives

Main Street Phase II

Main Street Phase II is a continuation of the streetscape project on Main Street. The project will consist of constructing brick paver handicap accessible sidewalks, landscaping, bicycle racks, trash receptacles, benches, and decorative pedestrian lighting on Main Street. Phase II continues on Main Street between the eastern end of Phase I Streetscape Improvements eastward to Jonesboro Road and on Courtney Drive to Jonesboro Road. The design phase is complete. Meetings are being held to discuss cost estimates to place utilities underground.

Main Street Redevelopment

A conceptual master plan developed by Cooper Carry for the Main Street redevelopment project has been approved by the Mayor and City Council. The master plan includes mixed-use commercial/residential, which allows for a mixture of commercial, retail and residential uses in a traditional main street fashion, mixed use office/residential, which allows for a mixture of professional office and residential uses. The master plan also includes mixed use transit village, which allows for a mixture of neighborhood-friendly commercial and retail, office and residential uses in a vertical arrangement with homes over shops and other uses, and is consistent with the transit village as recommended by the Forest Park Livable Centers Initiative Plan. Cooper Carry developed design guidelines which communicate to potential developers, investors and residents the vision for the community, and address specific architectural and specific design components. Planning efforts are being coordinated with the Main Street Redevelopment Plan and Fort Gillem Reuse Plan to project a seamless continuity of compatible land uses and development. The City of Forest Park has established Main Street and Fort Gillem as its first Redevelopment Area and Tax Allocation District. Development is occurring in the Main Street District.

Community Development Block Grant Projects

The City of Forest Park has received the following in Community Block Grant Funds for fiscal years 2013-2019:

- 2013 – West Street Project - \$75,000 (Funds from a previous CDBG project were reallocated to this project for a total budget of \$113,239.) Fiscal year 2013 funds have been depleted.
- 2014 – Neighborhood Stabilization Officer - \$46,490 (Project Completed)
- 2014 – West Street Project - \$100,000 (Project Completed)
- 2015 – West Street Project - \$150,000 (Project Completed)
- 2016 – West Street Project - \$61,748 (Project Completed)
- 2017 – Town Center Plaza Improvements - \$100,000
- 2018 – Governors Drive, Springdale Road and Old Jonesboro Road Project - \$100,000
- 2019 – Rockcut Road - \$64,213

The West Street project has been completed.

The Office of the City Manager will continue to seek grant funding for projects that will improve the quality of life for the residents and businesses in Forest Park.

Fort Gillem

Fort Gillem is a 1427 acre military installation which was approved for closure on September 15, 2011. The Fort is home of the First U.S. Army, the Army and Air Force Exchange Service Distribution Center, and other entities, including organizations from the Active Component, Reserve Component, Georgia Army National Guard, and other Department of Defense and federal agencies. The Army will retain approximately 250 acres for use by the Criminal Investigation Laboratory and Reserve units, the Gillem Enclave.

The Forest Park/Fort Gillem Local Redevelopment Authority (FP/FG LRA) created by the Mayor and City Council is the entity responsible for developing a Comprehensive Reuse Plan for Fort Gillem. The FP/FG LRA continues to accomplish planning in three phases: Phase I – Visioning and Market Analysis; Phase II – Outreach and Comprehensive Reuse Planning; and Phase III – Property Conveyance and Redevelopment.

The Forest Park/Fort Gillem Local Redevelopment Authority submitted to the Army, Department of Defense, and U.S. Department of Housing and Urban Development (HUD) a Strategic Reuse Plan for Fort Gillem and a Homeless Assistance Application on August 6, 2007. HUD approved the Reuse Plan and Homeless Assistance Application on September 12, 2008.

The FP/FG LRA continues Phase III- Property Conveyance and Redevelopment. A Master Developer has been selected to assist in preparing an Economic Development Conveyance (EDC) application and in identifying Developments of Regional Impact entitlements. The LRA completed the Operating Plan for Fort Gillem in December 2008 and a Business Plan for Fort Gillem in September 2009.

On October 5, 2009, the Mayor and Council adopted an ordinance that created the Forest Park/Fort Gillem Implementation LRA (ILRA). The ILRA was recognized by OEA on October 30, 2009 as the sole entity responsible for continued planning and redevelopment. In January, 2010, the ILRA submitted to the Army its EDC Application and a letter proposing a disposition strategy for the remaining property. After extensive negotiations and discussions, the ILRA and Army met in October 2011 to discuss and refine the application and to negotiate the property that will be transferred to the ILRA by EDC. In January 2012, the ILRA and Army signed a Deal Points Term Sheet whereby the ILRA would purchase all 1168 acres for \$30 million, \$15 million of which would be paid at initial closing and the balance over seven years in installments. In October 2012, the Army advised that the ILA had submitted an approvable EDC Application. Final negotiations over a future guaranty of payment and other provisions that would be included in the initial Quitclaim Deed, MOA, Guaranty Letter and Intergovernmental Agreement with the City of Forest Park were finalized the first quarter of calendar year 2014. Also in the first quarter of 2014, the City Council created the Urban Redevelopment Agency of the City of Forest Park (URA) which was recognized by OEA as the “ILRA” going forward. A “Gillem Zoning District” has been approved and implemented. The Boundary Survey work has been completed. On June 11, 2014, the Army transferred 770 acres to the URA. The URA immediately transferred 253 acres to Kroger which will complete the development of a 1.2 million square foot regional distribution center by late October 2015. In March 2015, the Forest Park Development Partners exercised their option to purchase approximately 50 acres that will be developed into an 850,000 square foot distribution center opening in mid-2016. The Army continues environmental remediation on the remaining 398 acres and plans to transfer up to 150 additional acres through the Execution of a Finding of Suitability to Transfer (FOST) process in early to mid-2017. The ILRA/URA is funded by OEA grants and City of Forest Park matching funds. The 2009-2010 OEA grant was \$945,257 (\$848,480 in Federal funds). The 2010-2011 OEA grant was \$390,931 (\$351,005 in Federal funds). The

2011-2012 OEA grant was \$348,231 (\$312,305 in Federal funds). The 2012-2013 OEA grant was \$606,520 (\$544,685 in Federal funds). The 2013-extended to 2015 grant is \$1,244,596 (\$1,118,355 in Federal funds.) The 2014-2015 grant was \$626,436 (\$561,196 in Federal funds.) The final 2015-2016 grant is \$485,525 (\$434,306 in Federal funds.) OEA authorized a one-year extension of that grant until June 30, 2017 to cover the Environmental Consultant (\$79,560 in Federal funds). An additional one-year extension of the grant until June 30, 2018 was approved to cover the Environmental Consultant (\$79,560 in Federal funds).

The URA estimates that the \$482.5 million on and off-site redevelopment of Fort Gillem will take 10-15 years. The site will include 300-350,000 square feet of office space and 8 million square feet of industrial warehouse space. The project is expected to generate an estimated 2,500 – 3,000 permanent jobs and over 4,000 construction jobs. The project will more than double real property taxes for the City.

The Governing Body of the City of Forest Park has created the URA to oversee the Gillem Logistics Center effort and created a Tax Allocation District, effective December 31, 2008, that includes Fort Gillem. The TAD will produce over \$80 million in taxes that can directly benefit this and Main Street revitalization projects.

Impact of Financial Policies on Financial Statements

The following policy has been adopted by the City Council during fiscal year 2011 in order to address the implications of the Governmental Accounting Standards Board (GASB) Statement No. 54, *Fund Balance Reporting and Governmental Fund Definitions*. The policy is created in consideration of unanticipated events that could adversely affect the financial condition of the City and jeopardize the continuation of necessary public services. This policy will ensure that the City maintains adequate fund balances and reserves in order to:

- Provide sufficient cash flow for daily financial needs,
- Secure and maintain investment grade bond ratings,
- Offset significant economic downturns or revenue shortfalls, and
- Provide funds for unforeseen expenditures related to emergencies.

The City's cash and investment management policy is to minimize credit and market risks while maintaining a competitive yield on its deposits. As of June 30, 2019, all of the City's bank deposits were insured or collateralized. The City's investment objectives in order of priority are:

- Safety of principal,
- Maintenance of adequate liquidity,
- Return on investment, and
- Legality.

The City of Forest Park maintains a partially self-insured Workers' Compensation program. A third party administrator conducts investigations, handles claims payments, and loss reporting.

The City's safety committee meets on a regular basis to review all claims for property damage and employee injuries and make a determination on whether the accident was chargeable to the employee. Disciplinary action can be taken based on the number of chargeable accidents to an employee. The City's goal is to protect the employee welfare and continue to reduce the City's

Awards

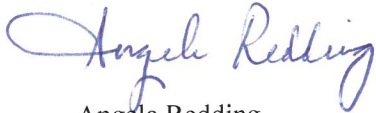
The City intends to submit this report to the Government Finance Officers Association of the United States and Canada (GFOA) for its consideration for awarding the Certificate of Achievement for Excellence in Financial Reporting, a prestigious national award. We believe that the report meets the Certificate of Achievement Program's requirements for the highest standards in government accounting and financial reporting. In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report (CAFR), whose contents conform to program standards. Such CAFR must satisfy both generally accepted accounting principles and applicable legal requirements.

The GFOA awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Forest Park for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2018. A Certificate of Achievement is valid for a period of one year only. The City of Forest Park has been awarded the Certificate of Achievement for every submission of its CAFR for the past 39 consecutive years.

Acknowledgements

The preparation of this report could not have been accomplished without the efficient and dedicated services of the entire staff of the Finance Department. Each member of the department has our sincere appreciation for the contributions made in the preparation of this report. Also, without the leadership and support of the governing body of the City, preparation of this report would not have been possible.

Sincerely,



Angela Redding
City Manager



Ken Thompson
Finance Director



Government Finance Officers Association

**Certificate of
Achievement
for Excellence
in Financial
Reporting**

Presented to

**City of Forest Park
Georgia**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

June 30, 2018

Christopher P. Morill

Executive Director/CEO

CITY OF FOREST PARK, GEORGIA

PRINCIPAL OFFICIALS

JUNE 30, 2019

ELECTED OFFICIALS

Angelyne Butler	Mayor
Kimberly James	Council Member (Ward 1)
Dabouze Antoine	Council Member (Ward 2)
Sandra Bagley	Council Member (Ward 3)
Latresa Wells	Council Member (Ward 4) and Mayor Pro-tem
Allan Mears	Council Member (Ward 5)

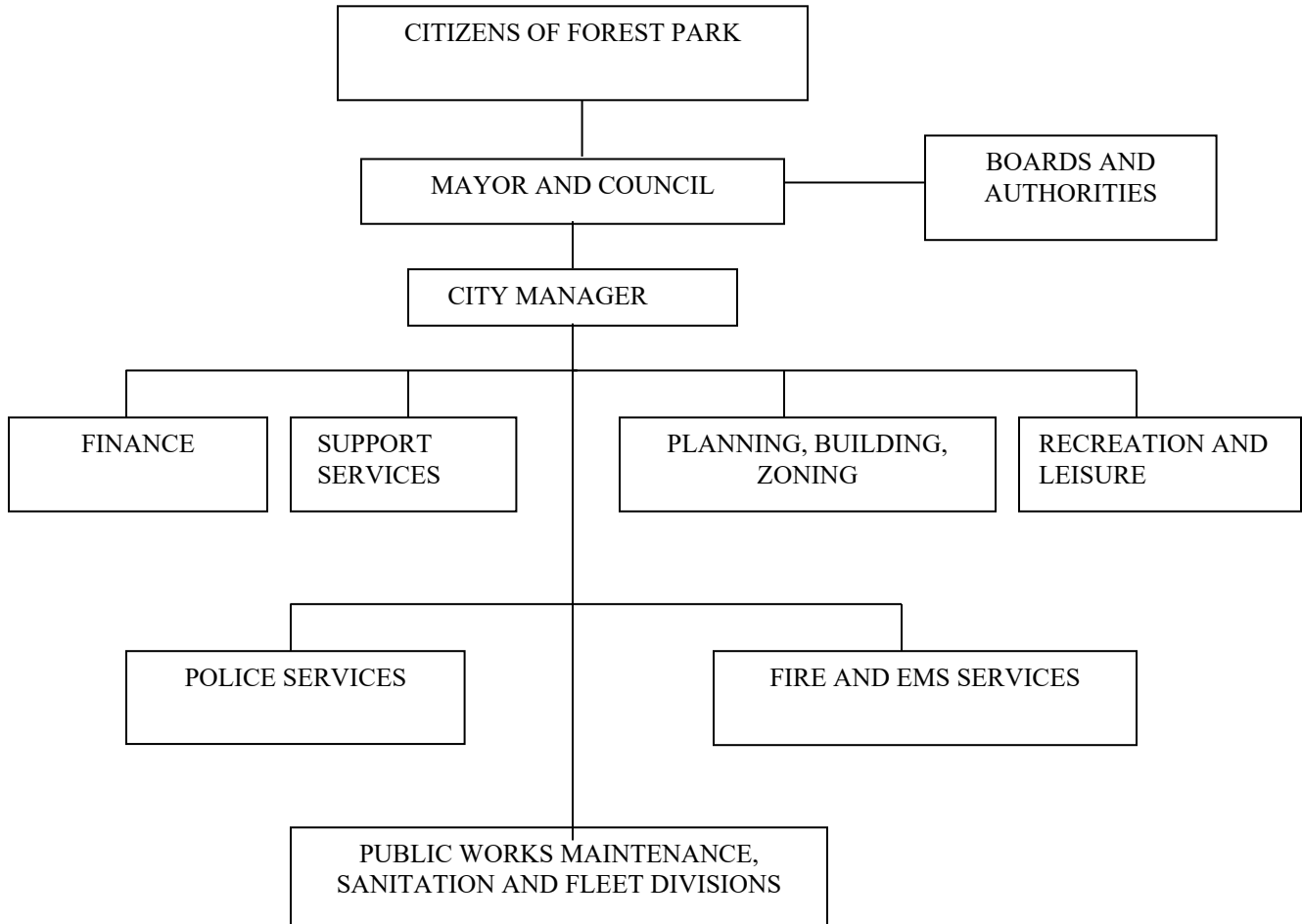
APPOINTED ADMINISTRATIVE OFFICIALS

City Manager	Angela Redding
Director of Finance	Ken Thompson
Police Chief	Nathaniel Clarke
Director of Fire Services	Eddie Buckholts
Director of Public Works	Jeff Eady
Director of Planning, Building and Zoning (Interim)	Mike Tuttle
Director of Recreation and Leisure	Elaine Corley
Director of Support Services	Christine Terrell
City Attorney	Mike Williams
Municipal Court Judge	Ronald Freeman

CITY OF FOREST PARK, GEORGIA

ORGANIZATIONAL CHART

June 30, 2019



FINANCIAL SECTION



INDEPENDENT AUDITOR'S REPORT

**Honorable Mayor and Members
of the City Council
City of Forest Park, Georgia**

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the **City of Forest Park, Georgia** (the "City") as of and for the fiscal year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City of Forest Park, Georgia as of June 30, 2019, and the respective changes in financial position and, where applicable, cash flows thereof, and the budgetary comparison for the General Fund for the fiscal year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis and Schedule of Changes in the City's Total OPEB Liability and Related Ratios (on pages 4 through 11 and page 49, respectively) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City's basic financial statements. The combining and individual nonmajor fund financial statements and schedules and the schedules of projects constructed with special purpose local option sales tax proceeds (as required by the Official Code of Georgia Annotated §48-8-121), as well as the introductory and statistical sections, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

Other Information (Continued)

The combining and individual nonmajor fund financial statements and schedules and the schedules of projects constructed with special purpose local option sales tax proceeds are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing the reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual nonmajor fund financial statements and schedules and the schedule of projects constructed with special purpose local option sales tax proceeds are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated December 11, 2019, on our consideration of the City's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

Mauldin & Jenkins, LLC

Atlanta, Georgia
December 11, 2019

City of Forest Park, Georgia
Management's Discussion and Analysis
For the Fiscal Year Ended June 30, 2019

As management of the City of Forest Park, Georgia (the "City"), we offer readers of the City's financial statements this narrative overview and analysis of the financial activities of the City for the fiscal year ended June 30, 2019. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal.

Financial Highlights

- The assets and deferred outflows of resources of the City exceeded its deferred inflow of resources and liabilities at the close of the most recent fiscal year by \$49,882,125 (net position).
- The City had an increase in net position of \$7,140,258 compared to an increase of \$6,567,341 in the prior fiscal year.
- As of the close of the current fiscal year, the City's governmental funds reported combined ending fund balances of \$28,333,981. This represents an increase from the prior fiscal year of \$6,646,496.
- As of the close of the current fiscal year, the City's General Fund reported an ending fund balance of \$13,488,406, an increase of \$2,774,909.
- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$13,488,406 or 59 percent of total General Fund expenditures. This is a significant increase over the balances at June 30, 2018 when unassigned fund balance was \$10,424,541 or 48 percent of General Fund expenditures.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the City's basic financial statements. The City's basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide financial statements. The government-wide financial statements are designed to provide readers with a broad overview of the City's finances, in a manner similar to a private-sector business. The *Statement of Net Position* presents information on all of the City's assets, deferred outflows of resources, deferred inflows of resources, and liabilities, with the difference between these reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

The *Statement of Activities* presents information showing how the City's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the City that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the City include general government, public safety, public works, culture and recreation, housing and development, judicial, and redevelopment and planning. The City's business-type activities consist of a Sanitation Fund used to account for the collection of solid waste from residents and businesses, a Development Authority Fund used to account for fees collected from tenants of rental property owned by the City and for property acquisitions and redevelopment of property throughout the City, and an Urban Redevelopment Agency Fund used to account for the property acquisitions of Fort Gillem from the United States Army and subsequent sale of these properties to developers and third parties to implement the urban development plan for the area. The Downtown Development Authority (DDA) was created for the revitalization and redevelopment of the central business district of the City and is reported as a discretely presented component unit.

Fund financial statements. A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other State and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into two categories: governmental funds and proprietary funds.

Governmental funds. *Governmental funds* are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. As shown on page 14, such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the City's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City maintains nine (9) individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund and SPLOST Capital Projects Fund. Data from the other seven (7) governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report.

The City adopts an annual appropriated budget for its General Fund, SPLOST Fund, and all special revenue funds. A budgetary comparison statement has been provided for each fund to demonstrate compliance with this budget.

Proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements, as shown on page 18. The City uses enterprise funds to account for its trash pickup services, to account for fees collected from tenants of rental property owned by the City and to account for property acquisitions and redevelopment of property throughout the City and on the Fort Gillem property.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements and begin on page 21.

Required supplementary information. In addition to the basic financial statements and accompanying notes, this report presents the schedule of changes in the City's total OPEB liability and related ratios as required supplementary information on page 49 of this report.

Combining and individual fund statements and schedules. In addition to the basic financial statements and accompanying notes, this report also presents combining and individual fund statements and schedules. This section can be found on pages 50-63 of this report.

Statistical section. In addition to the basic financial statements and accompanying notes, this report also presents various supplementary and statistical information such as 10-year presentations of revenues, expenditures and tax rates. The statistical section can be found on pages 64-84 of this report.

Government-wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. For the City, assets exceeded liabilities by \$49,882,125 at the close of the most recent fiscal year. Table 1 below is a summary of the City's net position.

Table 1
Net Position

	Governmental Activities		Business-type Activities		Total Primary Government	
	2019	2018 (restated)	2019	2018	2019	2018 (restated)
Current and other assets	\$ 30,155,593	\$ 23,237,713	\$ 12,533,564	\$ 15,120,657	\$ 42,689,157	\$ 38,358,370
Capital assets	18,819,863	19,523,753	16,504,532	16,729,594	35,324,395	36,253,347
Total assets	<u>48,975,456</u>	<u>42,761,466</u>	<u>29,038,096</u>	<u>31,850,251</u>	<u>78,013,552</u>	<u>74,611,717</u>
Deferred outflows of resources	40,289	-	-	-	40,289	-
Current liabilities	2,189,905	2,326,080	5,294,123	4,791,181	7,484,028	7,117,261
Long term liabilities	3,400,886	3,399,284	16,683,708	20,904,493	20,084,594	24,303,777
Total liabilities	<u>5,590,791</u>	<u>5,725,364</u>	<u>21,977,831</u>	<u>25,695,674</u>	<u>27,568,622</u>	<u>31,421,038</u>
Deferred inflows of resources	<u>603,094</u>	<u>448,812</u>	-	-	<u>603,094</u>	<u>448,812</u>
Net position:						
Net investment in capital assets	18,728,196	19,438,420	16,504,532	16,729,594	35,232,728	36,168,014
Restricted	13,496,784	9,854,517	-	-	13,496,784	9,854,517
Unrestricted (deficit)	10,596,880	7,294,353	(9,444,267)	(10,575,017)	1,152,613	(3,280,664)
Total net position	<u>\$ 42,821,860</u>	<u>\$ 36,587,290</u>	<u>\$ 7,060,265</u>	<u>\$ 6,154,577</u>	<u>\$ 49,882,125</u>	<u>\$ 42,741,867</u>

By far, the largest portion of the City's net position (\$35,232,728 or 70.63%) reflects its investment in capital assets, net of related debt (e.g., land, buildings, machinery, and equipment, net of related debt-capital leases). The City uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending.

Governmental activities

Governmental activities resulted in an increase in net position of \$6,234,570 compared to an increase of \$8,484,290 in the prior year. Overall Revenues decreased \$2,768,348 million over the prior year. Several factors contributed to this decrease. Operating grants decreased \$3,112,354 or 89.9% because prior year revenues included a one-time grant of \$3,039,942 from the State of Georgia to compensate local governments for the loss of sales taxes related to jet fuel. Increases in assessed values of real and personal property resulted in additional property tax revenues of \$914,860. Sales taxes decreased \$840,432 primarily because of the loss in jet fuel sales tax revenues.

Governmental expenses decreased \$518,628 or 2.09%, as management has sought to control increases in expenses. All categories reflected modest changes on a dollar or percentage basis. Table 2 below is a summary of changes in the City's net position.

Business-type activities.

Business-type activities resulted in an increase in net position of \$905,688. Sanitation operations generated an increase in net position of \$1,032,589; The Development Authority increased net position by \$76,109; and the Urban Redevelopment Agency reflected a decrease in net position of \$203,010. The activities of these funds are discussed in more detail later on in this report.

Table 2
Changes in net position

	Governmental Activities		Business-type Activities		Total Primary Government	
	2019	2018	2019	2018	2019	2018
Revenues:						
Charges for services	\$ 4,673,104	\$ 4,586,254	\$ 5,525,471	\$ 8,699,740	\$ 10,198,575	\$ 13,285,994
Operating grants and Contributions	348,240	3,460,594	-	74,310	348,240	3,534,904
Capital grants and Contributions	3,680,514	3,716,851	-	-	3,680,514	3,716,851
General revenues:						
Property taxes	10,752,690	9,837,830	-	-	10,752,690	9,837,830
Sales taxes	5,755,356	6,595,788	-	-	5,755,356	6,595,788
Hotel/motel taxes	57,125	51,387	-	-	57,125	51,387
Franchise taxes	1,311,023	1,281,337	-	-	1,311,023	1,281,337
Insurance premium taxes	1,349,561	1,227,401	-	-	1,349,561	1,227,401
Alcoholic beverage tax	434,936	418,616	-	-	434,936	418,616
Motor vehicle tax	766,555	671,929	-	-	766,555	671,929
Business taxes	1,161,043	1,206,781	-	-	1,161,043	1,206,781
Other taxes	160,295	145,148	-	-	160,295	145,148
Interest income	108,636	69,533	34,391	24,463	143,027	93,996
Gain on the sale of capital assets	-	3,890	-	-	-	3,890
Miscellaneous revenue	25,329	79,416	14,229	5,600	39,558	85,016
Total revenues	30,584,407	33,352,755	5,574,091	8,804,113	36,158,498	42,156,868
Expenses:						
General government	2,756,142	2,848,921	-	-	2,756,142	2,848,921
Public safety	15,746,028	16,178,020	-	-	15,746,028	16,178,020
Culture and recreation	1,420,765	1,401,596	-	-	1,420,765	1,401,596
Housing and development	688,602	705,677	-	-	688,602	705,677
Public works	3,550,427	3,489,626	-	-	3,550,427	3,489,626
Redevelopment and planning	-	62,974	1,842,190	7,997,018	1,842,190	8,059,992
Judicial	147,474	134,652	-	-	147,474	134,652
Tourism and economic development	37,511	41,312	-	-	37,511	41,312
Interest paid on long-term debt	2,888	5,687	-	-	2,888	5,687
Sanitation	-	-	2,826,213	2,724,044	2,826,213	2,724,044
Total expenses	24,349,837	24,868,465	4,668,403	10,721,062	29,018,240	35,589,527
Increase (decrease) in net position before transfers	6,234,570	8,484,290	905,688	(1,916,949)	7,140,258	6,567,341
Transfers	-	-	-	-	-	-
Change in net position	6,234,570	8,484,290	905,688	(1,916,949)	7,140,258	6,567,341
Net position beginning of fiscal year	36,587,290	28,103,000	6,154,577	8,071,526	42,741,867	36,174,526
Net position end of fiscal year	\$ 42,821,860	\$ 36,587,290	\$ 7,060,265	\$ 6,154,577	\$ 49,882,125	\$ 42,741,867

Financial Analysis of the Government's Funds

As noted earlier, the City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. Table 3 below compares governmental fund revenues and expenditures for 2019 and 2018.

Table 3
Governmental Revenues, Expenditures, and Changes in Fund Balances

	<u>Governmental Funds</u>			
	<u>2019</u>	<u>2018(restated)</u>	<u>\$Change</u>	<u>%Change</u>
Revenues:				
Taxes	\$ 21,601,538	\$ 21,347,740	253,798	1.19%
Licenses and permits	627,865	429,774	198,091	46.09%
Intergovernmental	3,968,161	7,156,464	(3,188,303)	-44.55%
Fines and forfeitures	2,148,484	2,410,036	(261,552)	-10.85%
Charges for services	1,896,755	1,746,444	150,311	8.61%
Interest income	169,229	90,514	78,715	86.96%
Other	25,329	79,416	(54,087)	-68.11%
Total revenues	<u>30,437,361</u>	<u>33,260,388</u>	<u>(2,823,027)</u>	<u>-8.49%</u>
Expenditures:				
General government	2,565,288	2,492,839	72,449	2.91%
Public safety	15,634,179	14,646,440	987,739	6.74%
Public works	3,047,067	3,170,321	(123,254)	-3.89%
Culture and recreation	1,217,336	1,179,009	38,327	3.25%
Housing and development	681,990	697,306	(15,316)	-2.20%
Judicial	146,058	133,055	13,003	9.77%
Redevelopment and planning	-	93	(93)	-100.00%
Tourism and economic development	37,511	41,312	(3,801)	-9.20%
Capital outlay	366,880	2,250,695	(1,883,815)	-83.70%
Debt service				
Principal	88,869	86,155	2,714	3.15%
Interest	5,687	8,401	(2,714)	-32.31%
Total expenditures	<u>23,790,865</u>	<u>24,705,626</u>	<u>(914,761)</u>	<u>-3.70%</u>
Excess (deficiency) of revenues over (under) expenditures	6,646,496	8,554,762	(1,908,266)	-22.31%
Other financing sources (uses)				
Proceeds from sale of capital assets	-	3,890	(3,890)	-100.00%
Transfers in	1,220,762	120,393	1,100,369	913.98%
Transfers out	(1,220,762)	(120,393)	(1,100,369)	913.98%
Total other financing sources (uses)	<u>-</u>	<u>3,890</u>	<u>3,890</u>	<u>100.00%</u>
Net change in fund balances	6,646,496	8,558,652	(1,912,156)	-22.34%
Fund balances, beginning of fiscal year	<u>21,687,485</u>	<u>13,128,833</u>	<u>8,558,652</u>	<u>65.19%</u>
Fund balances, end of fiscal year	<u>\$ 28,333,981</u>	<u>\$ 21,687,485</u>	<u>6,646,496</u>	<u>30.65%</u>

Governmental funds. The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the City's financing requirements. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year. The combined fund balances for all governmental funds is \$28,333,981 which is an increase of \$6,646,496 or 30.65% from the prior fiscal year.

Governmental revenues were \$30,437,361, a decrease of \$2,823,027 or 8.49%. The largest decrease was intergovernmental revenues which decreased \$3,188,303 or 44.55%. Prior year intergovernmental revenues included a one-time grant of \$3,039,942 from the State of Georgia to compensate local governments for the loss of sales taxes related to jet fuel. Licenses and permits increased \$198,091 or 46.09% as commercial development continues to rise including significant development of Fort Gillem. Fines and forfeitures decreased \$261,552 or 10.85%, possibly impacted by vacancies in police positions. Interest income increased \$78,715 or 86.96% as a result of increases in interest rates and available cash balances.

Governmental expenditures decreased \$914,761 or 3.7% as management has sought to control increases in expenses. Public safety expenses increased \$987,739 or 6.74%. Current year public safety expenses included

approximately \$600,000 for vehicle replacement and computer upgrades. Other general increases in public safety expenses contributed to the remainder of the increases. Capital outlay decreased \$1,883,815 or 83.7% as certain SPLOST expenditures were deferred to future years.

A detail of the governmental funds can be found on pages 14 and 15 of the Comprehensive Annual Financial Report. The **General Fund** is the central operating fund of the City. For 2019, this fund had \$2,895,671 of revenues over expenditures compared to \$6,871,903 in the prior fiscal year. Intergovernmental revenues decreased by \$3,094,259 and can be primarily attributed to a one time grant from the State of Georgia and increases in assessed values of property as discussed previously. Public safety expenditures increased \$957,883 or 6.7%. Current year public safety expenditures included approximately \$600,000 for vehicle replacement and computer upgrades. Other general increases in public safety expenditures contributed to the remainder of the increases.

The **SPLOST Capital Projects Fund** is used to account for the proceeds of a sales tax levied in Clayton County, which will be used by the City for the exclusive purpose of capital outlay projects. As of fiscal year end, this fund had a fund balance of \$11,484,587, an increase of \$3,295,214. Capital outlay expenditures decreased from \$1,972,360 in 2018 to \$345,134 in the current year as capital projects were deferred to future years.

Proprietary funds.

Financial statement for the proprietary funds can be found on pages 18 and 19 of the Comprehensive Annual Financial Report.

Sanitation Fund operations generated net income of \$1,032,589 compared to \$941,982 in the prior year. Sanitation revenues increased \$201,189 or 5.5% from \$3,657,613 in fiscal 2018 to \$3,858,802 in fiscal 2019. The increase is primarily attributable to increases in compactor and roll off fees. Sanitation expenses remained consistent, totaling \$2,724,044 in fiscal 2018 to \$2,826,213 in fiscal 2019.

The Development Authority Fund generated operating income of \$1,176,109 compared to \$1,164,912 in the prior year.

The Urban Redevelopment Agency Fund generated an operating loss of \$425,797. This is the result of the sale of property at less than purchase price based on option agreements entered into with certain private redevelopment partners for the acquisition of Fort Gillem. These losses are expected to be reduced as parcels not covered by option agreements are sold in the future at higher prices and additional taxes are generated from an increased tax base.

General Fund Budgetary Highlights

A comparison of General Fund actual expenditures compared to budget can be found on page 17 of the Comprehensive Annual Financial Report. General Fund revenues were \$1,079,422 more than budgeted and expenditures were \$1,675,067 less than budgeted. Significant components of the net variance of actual compared to budget are discussed below:

Revenues:

Tax revenues collected were \$1,064,176 more than budgeted, due substantially to increases in assessed values being much greater than originally anticipated. Fines and forfeitures were \$249,057 less than budgeted as a result in vacancies in enforcement positions. Licenses and permit revenues were \$276,865 higher as the Fort Gillem redevelopment continues to attract commercial development.

Expenditures:

Significant variances of actual expenditures as compared to budget are discussed below:

Public safety – Police expenditures were \$842,851 below budget, due to vacancies in the department. The Police Department operated with a shortage of patrol officers during the entire fiscal year.

Public safety – EMS expenditures were \$128,007 below budget primarily as a result of actual salaries and benefits paid being less than budgeted amounts.

Public works – expenditures were \$200,812 below budget as a result of salaries and benefits paid being less than budgeted amounts.

Planning and zoning – expenditures were \$214,935 below budget as a result of salaries and benefits paid being less than budgeted amounts.

Capital Asset and Long Term Debt

Capital assets. The City’s investment in capital assets for its governmental and business type activities as of June 30, 2019, amounts to \$35,324,395 (net of accumulated depreciation). This investment in capital assets includes land, buildings and system, improvements, machinery and equipment, park facilities, roads, highways, and bridges. Table 4 below summarizes capital assets of the City.

Table 4
Capital Assets net of depreciation

	Governmental Activities		Business-type Activities		Total Primary Government	
	2019	2018 restated	2019	2018	2019	2018 restated
Land	\$ 2,881,500	\$ 2,881,500	\$ 6,772,708	\$ 6,772,708	\$ 9,654,208	\$ 9,654,208
Construction in progress	111,729	1,323,762	-	-	111,729	1,323,762
Buildings and improvements	5,851,645	4,957,801	829,754	859,477	6,681,399	5,817,278
Autos and trucks and other equipment	3,083,412	3,227,859	2,200	4,400	3,085,612	3,232,259
Infrastructure	6,891,577	7,132,831	8,899,870	9,093,009	15,791,447	16,225,840
Total	\$ 18,819,863	\$ 19,523,753	\$ 16,504,532	\$ 16,729,594	\$ 35,324,395	\$ 36,253,347

The City’s total investment in capital assets decreased from \$36,253,347 in 2018 to \$35,324,395 in 2019 as a result of depreciation expenses in excess of additional capital purchases. Additional information on the City’s capital assets can be found at Note 6 on pages 35 and 36 of this report.

Long-term debt. The City’s total long-term debt decreased by \$3,461,567 from the prior fiscal year. The City’s long-term debt can be found in Note 7 on pages 37 through 39 of this report. The most significant debt relates to the acquisition of Fort Gillem in June of 2014. The Urban Redevelopment Agency of the City of Forest Park used a combination of revenue bonds and a note payable to finance the acquisition of the Fort Gillem property.

Table 5
Long-term debt

	Governmental Activities		Business-type Activities		Total Primary Government	
	2019	2018	2019	2018	2019	2018
Claims payable	\$ 193,776	\$ 452,478	\$ -	\$ -	\$ 193,776	\$ 452,478
Capital leases payable	91,667	180,536	-	-	91,667	180,536
Compensated absences	1,237,688	1,258,049	14,722	30,641	1,252,410	1,288,690
Notes payable, net	-	-	5,605,951	8,445,487	5,605,951	8,445,487
Revenue bonds payable	-	-	15,440,000	15,790,000	15,440,000	15,790,000
Total OPEB liability	2,784,272	2,672,452	-	-	2,784,272	2,672,452
Total	\$ 4,307,403	\$ 4,563,515	\$ 21,060,673	\$ 24,266,128	\$ 25,368,076	\$ 28,829,643

As of June 30, 2019, the City’s credit rating has not been evaluated by any of the major credit ratings agencies as the City’s bond offerings have only been privately placed.

Economic Factors and Next Fiscal Year's Budgets and Rates

The City has seen significant additions to its net position over the last two years. The City plans to continue improvement in its financial condition as a result of the following:

- After transfer of sanitation operations to a private operator, the fund has reported operating income for several years. Operating income of \$1,032,980 has been reported for 2019, and significant operating income is projected again for 2020.
- Tax revenues for fiscal year 2019 increased significantly from 2018 as assessed values have increased. The property tax millage rate of 16.743 for 2019 is not expected to change. Tax revenues are projected to be approximately the same for 2020 as for 2019. Planned development of the Fort Gillem area is expected to generate increased property values and assessments for the City in the future.
- Also, planned revitalization and development of commercial areas would increase property tax and business license revenues.

All of these factors were considered in preparing the City's fiscal year 2020 budget.

Requests for Information

This financial report is designed to provide a general overview of the City's finances for all those with an interest in the City's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Ken Thompson, Director of Finance, City of Forest Park, 745 Forest Parkway, Forest Park, Georgia 30297.

CITY OF FOREST PARK, GEORGIA

**STATEMENT OF NET POSITION
JUNE 30, 2019**

ASSETS	Primary Government			Component Unit
	Governmental Activities	Business-type Activities	Total	Downtown Development Authority
Current assets:				
Cash and cash equivalents	\$ 28,543,745	\$ 5,032,701	\$ 33,576,446	\$ 75,610
Investments	2,629	-	2,629	-
Taxes receivable, net of allowance	1,106,846	-	1,106,846	-
Accounts receivable, net of allowance	-	202,342	202,342	-
Internal balances	(527,248)	527,248	-	-
Other receivables	70,938	-	70,938	-
Due from others	-	2,060	2,060	-
Due from component unit	6,694	-	6,694	-
Due from other governments	857,434	-	857,434	-
Restricted cash and cash equivalents	-	17,841	17,841	-
Prepaid items	94,555	-	94,555	-
Assets held for resale:				
Buildings held for resale	-	669,509	669,509	-
Land held for resale	-	6,081,863	6,081,863	-
Total current assets	<u>30,155,593</u>	<u>12,533,564</u>	<u>42,689,157</u>	<u>75,610</u>
Capital assets:				
Non-depreciable	2,993,229	6,772,708	9,765,937	-
Depreciable, net of accumulated depreciation	15,826,634	9,731,824	25,558,458	-
Total noncurrent assets	<u>18,819,863</u>	<u>16,504,532</u>	<u>35,324,395</u>	<u>-</u>
Total assets	<u>48,975,456</u>	<u>29,038,096</u>	<u>78,013,552</u>	<u>75,610</u>
DEFERRED OUTFLOWS OF RESOURCES				
OPEB related items	40,289	-	40,289	-
LIABILITIES				
Current liabilities:				
Accounts payable	578,596	219,500	798,096	-
Accrued liabilities	579,647	187,087	766,734	-
Unearned revenue	-	510,571	510,571	-
Due to others	125,145	-	125,145	-
Due to primary government	-	-	-	6,694
Claims payable due within one year	193,776	-	193,776	-
Financed purchases due within one year	91,667	-	91,667	-
Revenue bonds payable due within one year	-	370,000	370,000	-
Notes payable due within one year	-	4,000,000	4,000,000	-
Compensated absences due within one year	621,074	6,965	628,039	-
Total current liabilities	<u>2,189,905</u>	<u>5,294,123</u>	<u>7,484,028</u>	<u>6,694</u>
Noncurrent liabilities:				
Compensated absences due in more than one year	616,614	7,757	624,371	-
Revenue bonds payable due in more than one year	-	15,070,000	15,070,000	-
Notes payable, net due in more than one year	-	1,605,951	1,605,951	-
Total OPEB liability	2,784,272	-	2,784,272	-
Total noncurrent liabilities	<u>3,400,886</u>	<u>16,683,708</u>	<u>20,084,594</u>	<u>-</u>
Total liabilities	<u>5,590,791</u>	<u>21,977,831</u>	<u>27,568,622</u>	<u>6,694</u>
DEFERRED INFLOWS OF RESOURCES				
OPEB related items	603,094	-	603,094	-
NET POSITION				
Net investment in capital assets	18,728,196	16,504,532	35,232,728	-
Restricted for capital construction	11,493,022	-	11,493,022	-
Restricted for emergency telephone system operations	202,830	-	202,830	-
Restricted for law enforcement activities	1,606,224	-	1,606,224	-
Restricted for tourism and economic development	194,708	-	194,708	-
Unrestricted (deficit)	10,596,880	(9,444,267)	1,152,613	68,916
Total net position	<u>\$ 42,821,860</u>	<u>\$ 7,060,265</u>	<u>\$ 49,882,125</u>	<u>\$ 68,916</u>

The accompanying notes are an integral part of these financial statements.

CITY OF FOREST PARK, GEORGIA

**STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Functions/Programs	Net (Expenses) Revenues and Changes in Net Position						Component Unit Downtown Development Authority	
	Program Revenues			Primary Government				
	Expenses	Operating Charges for Services	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Total		
Primary government:								
Governmental activities:								
General government	\$ 2,756,142	\$ 627,865	\$ -	\$ 1,226,182	\$ (902,095)	\$ -	\$ (902,095)	\$ -
Public safety	15,746,028	3,802,079	156,715	656,156	(11,131,078)	-	(11,131,078)	-
Public works	3,550,427	-	191,525	114,693	(3,244,209)	-	(3,244,209)	-
Culture and recreation	1,420,765	243,160	-	937,670	(239,935)	-	(239,935)	-
Housing and development	688,602	-	-	-	(688,602)	-	(688,602)	-
Redevelopment and planning	-	-	-	745,813	745,813	-	745,813	-
Judicial	147,474	-	-	-	(147,474)	-	(147,474)	-
Tourism and economic development	37,511	-	-	-	(37,511)	-	(37,511)	-
Interest paid on long-term debt	2,888	-	-	-	(2,888)	-	(2,888)	-
Total governmental activities	<u>24,349,837</u>	<u>4,673,104</u>	<u>348,240</u>	<u>3,680,514</u>	<u>(15,647,979)</u>	<u>-</u>	<u>(15,647,979)</u>	<u>-</u>
Business-type activities:								
Sanitation	2,826,213	3,857,193	-	-	-	1,030,980	1,030,980	-
Local Redevelopment Authority	68,071	1,229,951	-	-	-	1,161,880	1,161,880	-
Urban Redevelopment Agency	1,774,119	438,327	-	-	-	(1,335,792)	(1,335,792)	-
Total business-type activities	<u>4,668,403</u>	<u>5,525,471</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>857,068</u>	<u>857,068</u>	<u>-</u>
Total primary government	<u>\$ 29,018,240</u>	<u>\$ 10,198,575</u>	<u>\$ 348,240</u>	<u>\$ 3,680,514</u>	<u>\$ (15,647,979)</u>	<u>\$ 857,068</u>	<u>\$ (14,790,911)</u>	<u>\$ -</u>
Component Unit:								
Downtown Development Authority	<u>\$ 1,709</u>	<u>\$ 70,625</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 68,916</u>
General revenues:								
Property taxes				10,752,690	-		10,752,690	-
Sales taxes				5,755,356	-		5,755,356	-
Franchise taxes				1,311,023	-		1,311,023	-
Insurance premium taxes				1,349,561	-		1,349,561	-
Alcoholic beverage taxes				434,936	-		434,936	-
Motor vehicle taxes				766,555	-		766,555	-
Business taxes				1,161,043	-		1,161,043	-
Hotel/motel taxes				57,125	-		57,125	-
Other taxes				160,295	-		160,295	-
Unrestricted investment earnings				108,636	34,391		143,027	-
Miscellaneous revenue				25,329	14,229		39,558	-
Total general revenues				<u>21,882,549</u>	<u>48,620</u>		<u>21,931,169</u>	-
Change in net position				6,234,570	905,688		7,140,258	68,916
Net position, beginning of fiscal year				36,587,290	6,154,577		42,741,867	-
Net position, end of fiscal year				<u>\$ 42,821,860</u>	<u>\$ 7,060,265</u>		<u>\$ 49,882,125</u>	<u>\$ 68,916</u>

The accompanying notes are an integral part of these financial statements.

CITY OF FOREST PARK, GEORGIA

**BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2019**

ASSETS	General Fund	SPLOST Fund	Nonmajor Governmental Funds	Total Governmental Funds
Cash and cash equivalents	\$ 13,834,582	\$ 10,903,934	\$ 3,805,229	\$ 28,543,745
Investments	2,629	-	-	2,629
Taxes receivable, net of allowance	1,101,316	-	5,530	1,106,846
Other receivables	16,168	-	54,770	70,938
Due from other governments	202,262	619,389	35,783	857,434
Due from other funds	282,327	-	15,089	297,416
Due from component unit	6,694	-	-	6,694
Prepaid items	-	-	94,555	94,555
Total assets	\$ 15,445,978	\$ 11,523,323	\$ 4,010,956	\$ 30,980,257
LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES				
LIABILITIES				
Accounts payable	\$ 571,539	\$ 3,648	\$ 3,409	\$ 578,596
Accrued liabilities	576,759	-	-	576,759
Due to other funds	268,162	35,088	521,414	824,664
Due to others	-	-	125,145	125,145
Total liabilities	1,416,460	38,736	649,968	2,105,164
DEFERRED INFLOWS OF RESOURCES				
Unavailable revenues - property taxes	541,112	-	-	541,112
FUND BALANCES				
Fund balances:				
Nonspendable:				
Prepaid items	-	-	94,555	94,555
Restricted for:				
Emergency telephone system operations	-	-	202,830	202,830
Capital construction	-	11,484,587	8,435	11,493,022
Tourism and economic development	-	-	194,708	194,708
Law enforcement activities	-	-	1,606,224	1,606,224
Committed for:				
Redevelopment and planning	-	-	1,254,236	1,254,236
Unassigned	13,488,406	-	-	13,488,406
Total fund balances	13,488,406	11,484,587	3,360,988	28,333,981
Total liabilities, deferred inflows of resources, and fund balances	\$ 15,445,978	\$ 11,523,323	\$ 4,010,956	
Amounts reported for governmental activities in the statement of net position are different because:				
Capital assets used in governmental activities are not current financial resources and, therefore, are not reported in the governmental funds.				18,819,863
Some receivables are not available to pay for current-period expenditures and, therefore, are deferred inflows of resources in the governmental funds.				541,112
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the governmental funds.				(4,310,291)
The deferred inflows of resources pertain to future periods and, therefore, are not reported in the governmental funds.				(603,094)
The deferred outflows of resources pertain to future periods and, therefore, are not reported in the governmental funds.				40,289
Net position of governmental activities				\$ 42,821,860

The accompanying notes are an integral part of these financial statements.

CITY OF FOREST PARK, GEORGIA

**STATEMENT OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	General Fund	SPLOST Fund	Nonmajor Governmental Funds	Total Governmental Funds
Revenues				
Taxes	\$ 21,219,866	\$ -	\$ 381,672	\$ 21,601,538
Fines and forfeitures	2,020,943	-	127,541	2,148,484
Charges for services	1,493,955	-	402,800	1,896,755
Licenses and permits	627,865	-	-	627,865
Intergovernmental	208,510	3,606,422	153,229	3,968,161
Interest income	103,124	60,593	5,512	169,229
Miscellaneous	25,329	-	-	25,329
Total revenues	<u>25,699,592</u>	<u>3,667,015</u>	<u>1,070,754</u>	<u>30,437,361</u>
Expenditures				
Current:				
General government	2,564,883	-	405	2,565,288
Public safety	15,173,254	-	460,925	15,634,179
Public works	3,020,400	26,667	-	3,047,067
Culture and recreation	1,217,336	-	-	1,217,336
Housing and development	681,990	-	-	681,990
Judicial	146,058	-	-	146,058
Tourism and economic development	-	-	37,511	37,511
Capital outlay:				
General government	-	34,098	-	34,098
Public safety	-	9,210	15,246	24,456
Public works	-	8,527	6,500	15,027
Culture and recreation	-	293,299	-	293,299
Debt service:				
Principal	-	-	88,869	88,869
Interest and fiscal charges	-	-	5,687	5,687
Total expenditures	<u>22,803,921</u>	<u>371,801</u>	<u>615,143</u>	<u>23,790,865</u>
Excess of revenues over expenditures	<u>2,895,671</u>	<u>3,295,214</u>	<u>455,611</u>	<u>6,646,496</u>
Other financing sources (uses):				
Transfers in	1,100,000	-	120,762	1,220,762
Transfers out	(1,220,762)	-	-	(1,220,762)
Total other financing sources (uses)	<u>(120,762)</u>	<u>-</u>	<u>120,762</u>	<u>-</u>
Net change in fund balance	2,774,909	3,295,214	576,373	6,646,496
Fund balances, beginning of fiscal year, as restated	<u>10,713,497</u>	<u>8,189,373</u>	<u>2,784,615</u>	<u>21,687,485</u>
Fund balances, end of fiscal year	<u>\$ 13,488,406</u>	<u>\$ 11,484,587</u>	<u>\$ 3,360,988</u>	<u>\$ 28,333,981</u>

The accompanying notes are an integral part of these financial statements.

CITY OF FOREST PARK, GEORGIA

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
TO THE STATEMENT OF ACTIVITIES
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

Amounts reported for governmental activities in the statement of activities are different because:

Net change in fund balances - total governmental funds.	\$	6,646,496
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which depreciation expense exceeded capital outlay in the current period.		(703,890)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.		147,046
The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net position. This amount is the total of current year principal payments on the City's financed purchases.		88,869
Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.		<u>56,049</u>
Change in net position - governmental activities.	\$	<u><u>6,234,570</u></u>

The accompanying notes are an integral part of these financial statements.

CITY OF FOREST PARK, GEORGIA

**GENERAL FUND
STATEMENT OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	Budget		Actual	Variance With Final Budget
	Original	Final		
Revenues				
Taxes	\$ 19,592,500	\$ 20,155,690	\$ 21,219,866	\$ 1,064,176
Fines and forfeitures	2,270,000	2,270,000	2,020,943	(249,057)
Charges for services	1,440,964	1,440,964	1,493,955	52,991
Licenses and permits	351,000	351,000	627,865	276,865
Intergovernmental	325,000	325,000	208,510	(116,490)
Interest	20,000	20,000	103,124	83,124
Miscellaneous	57,516	57,516	25,329	(32,187)
Total revenues	<u>24,056,980</u>	<u>24,620,170</u>	<u>25,699,592</u>	<u>1,079,422</u>
Expenditures				
Current:				
General government:				
General administration	1,975,167	1,996,257	1,916,784	79,473
Legislative	340,854	340,854	350,110	(9,256)
Executive	351,404	359,558	297,989	61,569
Total general government	<u>2,667,425</u>	<u>2,696,669</u>	<u>2,564,883</u>	<u>131,786</u>
Judicial:				
Municipal court	132,927	132,927	146,058	(13,131)
Total judicial	<u>132,927</u>	<u>132,927</u>	<u>146,058</u>	<u>(13,131)</u>
Public safety:				
Police	9,027,377	9,238,482	8,395,631	842,851
Fire	4,284,886	4,411,608	4,475,642	(64,034)
EMS	1,700,874	1,753,588	1,625,381	128,207
E911	616,835	635,347	553,788	81,559
Animal control	119,138	122,978	118,530	4,448
Emergency management	4,680	4,680	4,282	398
Total public safety	<u>15,753,790</u>	<u>16,166,683</u>	<u>15,173,254</u>	<u>993,429</u>
Public works	3,155,240	3,221,212	3,020,400	200,812
Culture and recreation	1,335,316	1,361,072	1,217,336	143,736
Housing and development:				
Planning and zoning	879,264	896,925	681,990	214,935
Debt service:				
Interest and fiscal charges	3,500	3,500	-	3,500
Total expenditures	<u>23,927,462</u>	<u>24,478,988</u>	<u>22,803,921</u>	<u>1,675,067</u>
Excess of revenues over expenditures	<u>129,518</u>	<u>141,182</u>	<u>2,895,671</u>	<u>2,754,489</u>
Other financing sources (uses)				
Transfers in	300,000	288,336	1,100,000	811,664
Transfers out	(429,518)	(429,518)	(1,220,762)	(791,244)
Total other financing sources	<u>(129,518)</u>	<u>(141,182)</u>	<u>(120,762)</u>	<u>20,420</u>
Net change in fund balances	-	-	2,774,909	2,774,909
Fund balances, beginning of fiscal year	<u>10,713,497</u>	<u>10,713,497</u>	<u>10,713,497</u>	<u>-</u>
Fund balances, end of fiscal year	<u>\$ 10,713,497</u>	<u>\$ 10,713,497</u>	<u>\$ 13,488,406</u>	<u>\$ 2,774,909</u>

The accompanying notes are an integral part of these financial statements.

CITY OF FOREST PARK, GEORGIA
STATEMENT OF NET POSITION
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

ASSETS	Business-type Activities - Enterprise Funds			
	Sanitation Fund	Development Authority Fund	Urban Redevelopment Agency Fund	Total Enterprise Funds
Current assets:				
Cash	\$ 4,030,100	\$ 907,361	\$ 95,240	\$ 5,032,701
Accounts receivable, net of allowance	202,342	-	-	202,342
Due from others	-	-	2,060	2,060
Due from other funds	-	253,073	380,326	633,399
Restricted cash	-	-	17,841	17,841
Assets held for resale				
Buildings held for resale	-	-	669,509	669,509
Land held for resale	-	-	6,081,863	6,081,863
Total current assets	4,232,442	1,160,434	7,246,839	12,639,715
Noncurrent assets:				
Capital assets:				
Non-depreciable	34,853	6,521,342	216,513	6,772,708
Depreciable, net of accumulated depreciation	-	2,200	9,729,624	9,731,824
Total noncurrent assets	34,853	6,523,542	9,946,137	16,504,532
Total assets	4,267,295	7,683,976	17,192,976	29,144,247
LIABILITIES				
Current liabilities:				
Accounts payable	203,174	6,051	10,275	219,500
Accrued liabilities	1,807	-	185,280	187,087
Compensated absences payable, due within one year	6,965	-	-	6,965
Unearned revenue	510,571	-	-	510,571
Due to other funds	-	-	106,151	106,151
Revenue bonds payable, due within one year	-	-	370,000	370,000
Notes payable, due within one year	-	-	4,000,000	4,000,000
Total current liabilities	722,517	6,051	4,671,706	5,400,274
Noncurrent liabilities:				
Revenue bonds payable	-	-	15,070,000	15,070,000
Notes payable	-	-	1,605,951	1,605,951
Compensated absences payable	7,757	-	-	7,757
Total noncurrent liabilities	7,757	-	16,675,951	16,683,708
Total liabilities	730,274	6,051	21,347,657	22,083,982
NET POSITION (DEFICIT)				
Investment in capital assets	34,853	6,523,542	9,946,137	16,504,532
Unrestricted (deficit)	3,502,168	1,154,383	(14,100,818)	(9,444,267)
Total net position (deficit)	\$ 3,537,021	\$ 7,677,925	\$ (4,154,681)	\$ 7,060,265

The accompanying notes are an integral part of these financial statements.

CITY OF FOREST PARK, GEORGIA
STATEMENT OF REVENUES, EXPENSES, AND
CHANGES IN NET POSITION
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Business-type Activities - Enterprise Funds			
	Sanitation Fund	Development Authority Fund	Urban Redevelopment Agency Fund	Total Enterprise Funds
OPERATING REVENUE				
Charges for sales and services	\$ 3,857,193	\$ 1,229,951	\$ 438,327	\$ 5,525,471
Miscellaneous income	-	14,229	-	14,229
Total operating revenues	<u>3,857,193</u>	<u>1,244,180</u>	<u>438,327</u>	<u>5,539,700</u>
OPERATING EXPENSES				
Cost of sales and services	2,631,045	18,875	221,087	2,871,007
Personnel services	160,831	-	-	160,831
Depreciation	-	2,200	222,862	225,062
Other operating expenses	34,337	46,996	420,175	501,508
Total operating expenses	<u>2,826,213</u>	<u>68,071</u>	<u>864,124</u>	<u>3,758,408</u>
Operating income (loss)	1,030,980	1,176,109	(425,797)	1,781,292
NONOPERATING REVENUES (EXPENSES)				
Interest earnings	1,609	-	32,782	34,391
Interest expense and fiscal charges	-	-	(909,995)	(909,995)
Total nonoperating revenues (expenses)	<u>1,609</u>	<u>-</u>	<u>(877,213)</u>	<u>(875,604)</u>
Income (loss) before transfers	1,032,589	1,176,109	(1,303,010)	905,688
Transfers in	-	-	1,100,000	1,100,000
Transfers out	-	(1,100,000)	-	(1,100,000)
Change in net position (deficit)	1,032,589	76,109	(203,010)	905,688
Total net position (deficit), beginning of fiscal year	<u>2,504,432</u>	<u>7,601,816</u>	<u>(3,951,671)</u>	<u>6,154,577</u>
Total net position (deficit), ending of fiscal year	<u>\$ 3,537,021</u>	<u>\$ 7,677,925</u>	<u>\$ (4,154,681)</u>	<u>\$ 7,060,265</u>

The accompanying notes are an integral part of these financial statements.

CITY OF FOREST PARK, GEORGIA
STATEMENT OF CASH FLOWS
PROPRIETARY FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Business-type Activities - Enterprise Funds			
	Sanitation Fund	Development Authority Fund	Urban Redevelopment Agency Fund	Total Enterprise Funds
CASH FLOWS FROM OPERATING ACTIVITIES				
Receipts from customers and users	\$ 3,820,125	\$ 1,244,180	\$ 512,637	\$ 5,576,942
Payments to suppliers	(2,738,435)	(201,000)	(1,393,148)	(4,332,583)
Payments to employees	(176,323)	-	-	(176,323)
Net cash provided by (used in) operating activities	<u>905,367</u>	<u>1,043,180</u>	<u>(880,511)</u>	<u>1,068,036</u>
CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:				
Transfers from (to) other funds	-	(1,100,000)	1,100,000	-
Net cash provided by (used in) non-capital financing activities	<u>-</u>	<u>(1,100,000)</u>	<u>1,100,000</u>	<u>-</u>
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES:				
Interest paid on long-term borrowings	-	-	(713,095)	(713,095)
Principal payments on long-term borrowings	-	-	(3,350,000)	(3,350,000)
Net cash used in capital and relating financing activities	<u>-</u>	<u>-</u>	<u>(4,063,095)</u>	<u>(4,063,095)</u>
CASH FLOWS FROM INVESTING ACTIVITIES				
Interest received	1,609	-	32,782	34,391
Net cash provided by investing activities	<u>1,609</u>	<u>-</u>	<u>32,782</u>	<u>34,391</u>
Net increase (decrease) in cash	906,976	(56,820)	(3,810,824)	(2,960,668)
Cash, beginning of fiscal year	3,123,124	964,181	3,923,905	8,011,210
Cash, end of fiscal year	<u>\$ 4,030,100</u>	<u>\$ 907,361</u>	<u>\$ 113,081</u>	<u>\$ 5,050,542</u>
Classified as:				
Unrestricted cash	\$ 4,030,100	\$ 907,361	\$ 95,240	\$ 5,032,701
Restricted cash	-	-	17,841	17,841
	<u>\$ 4,030,100</u>	<u>\$ 907,361</u>	<u>\$ 113,081</u>	<u>\$ 5,050,542</u>
RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED BY OPERATING ACTIVITIES:				
Operating income (loss)	\$ 1,030,980	\$ 1,176,109	\$ (425,797)	\$ 1,781,292
Adjustments to reconcile operating income (loss) to net cash provided by operating activities:				
Depreciation	-	2,200	222,862	225,062
Change in assets and liabilities:				
(Increase) decrease in accounts receivable and due from other governments	(37,467)	-	74,310	36,843
Decrease in due from other funds	-	(129,951)	1	(129,950)
Decrease in prepaid items	-	-	44,223	44,223
(Increase) in assets acquired for resale	-	-	(448,421)	(448,421)
Decrease in accounts payable	(69,217)	(5,178)	(8,075)	(82,470)
Increase in accrued liabilities	427	-	-	427
Increase in due to other funds	-	-	80,989	80,989
Decrease in due to other governments	-	-	(420,603)	(420,603)
Decrease in compensated absences payable	(15,919)	-	-	(15,919)
Decrease in unearned revenue	(3,437)	-	-	(3,437)
Net cash provided by (used in) operating activities	<u>\$ 905,367</u>	<u>\$ 1,043,180</u>	<u>\$ (880,511)</u>	<u>\$ 1,068,036</u>

The accompanying notes are an integral part of these financial statements.

CITY OF FOREST PARK, GEORGIA
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2019

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the City of Forest Park, Georgia (the “City”) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the City’s accounting policies are described below.

A. Reporting Entity

The City operates under a council/manager form of government and provides the following services to its citizens: public safety, public works, parks and recreation, public improvements, and general and administrative services.

Based upon criteria set forth by GASB 61 “The Financial Reporting Entity: Omnibus an Amendment of GASB Statements No. 14 and 34,” the accompanying financial statements present the City and its component units, entities for which the City is considered to be financially accountable. The City’s blended component units, although legally separate entities, have a governing body which is substantively the same as the City’s governing body and management of the City has operational responsibility for the component unit; therefore, data from these entities are combined with data of the primary government. Substantively the same means sufficient representation of the primary government’s entire governing body on the component unit’s governing body to allow complete control of the component unit’s activities. To illustrate, the Board of a component unit may be composed entirely of the City Council and the Mayor, serving ex officio. The primary government is, essentially, serving as the governing body of the component unit. The blended component units of the City of Forest Park, Georgia have a June 30th fiscal year-end.

Blended Component Units:

The Forest Park/Fort Gillem Local Redevelopment Authority (the “FGLRA”) was established for purposes of planning the reuse and economic development of the real estate and other assets presently comprising Fort Gillem, Georgia, a military installation which was selected for closure by the United States Department of Defense and the Independent Base Realignment and Closure Commission.

The FGLRA is governed by the Mayor, City Manager, and five (5) members of the City Council. The FGLRA is reported in the City’s financial statements as a blended component unit (special revenue fund) as the governing body is substantively the same as the governing body of the primary government and there is a financial benefit or burden relationship as the City has assumed the obligation to finance the deficits of and provide support to the FGLRA. Separate financial statements for the FGLRA are not prepared.

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

A. Reporting Entity (Continued)

Blended Component Units (Continued):

The Development Authority of the City of Forest Park was created for the purpose of attracting development, industry, and employment opportunities to the City. The Board of the Development Authority is made up of nine (9) board members from the local community who are appointed by the Mayor and City Council. The Development Authority is reported in the City's financial statements as a blended component unit (enterprise fund) as there is a financial benefit or burden relationship as the City has provided support to the Development Authority. Separate financial statements for the Development Authority are not prepared.

The Urban Redevelopment Agency of the City of Forest Park (the "URA") was created pursuant to Chapter 61 of Title 36 of the Official Code of Georgia Annotated, known as the Urban Redevelopment Law, which creates in each municipality in the State of Georgia a public body corporate and politic to be known as the urban redevelopment agency of the municipality for the purpose of exercising the urban redevelopment project powers. The URA was created for the purpose of acquiring approximately 1,170 acres of land known as Fort Gillem and will oversee the various redevelopment projects established in the urban redevelopment plan for the area. The URA is governed by a Board of Commissioners consisting of five members, nominated by the Mayor and City Council and confirmed by the City Council. The URA is reported in the City's financial statements as a blended component unit (enterprise fund) as the URA's debt will be repaid entirely or almost entirely with resources of the primary government pursuant to an Intergovernmental Redevelopment Cooperation and Assistance Agreement between the City and the URA. Separate financial statements for the URA are not prepared.

Discretely Presented Component Unit - In conformity with generally accepted accounting principles, the financial statements of the Downtown Development Authority of the City of Forest Park (the "DDA") are presented as a discretely presented component unit. The DDA of the City of Forest Park was created due to the continuing need in the City for the revitalization and redevelopment of the central business district of the City to develop and to promote for the public good and general welfare, trade, commerce, industry, and employment opportunities and to promote the general welfare of the State of Georgia by creating a climate favorable to the location of new industry, trade, and commerce and the development of existing industry, trade, and commerce within the City. The Board is comprised of seven (7) members who are appointed by the Mayor and City Council. Due to the ability of the City of Forest Park to exercise its will over the Authority's Board and the DDA's fiscal dependence on the City, the Downtown Development Authority is reported in the City's financial statements as a discretely presented component unit (enterprise fund). Separate financial statements for the Development Authority are not prepared.

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

B. Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the activities of the primary government and its component units. (For the most part, the effect of interfund activity has been removed from these statements except for interfund services provided and used which are not eliminated in the process of consolidation). Government-wide financial statements do not provide information by fund, but distinguish between the City's governmental activities and business-type activities. Governmental activities, which are normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from discretely presented component units (if any). The statement of net position will include non-current assets and non-current liabilities. In addition, the government-wide statement of activities reflects depreciation expense on the City's capital assets.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment and interest earnings restricted for a particular function or segment. Taxes and other items not considered program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. Measurement Focus, Basis of Accounting, and Basis of Presentation

The government-wide financial statements are reported using the economic resource measurement focus and the accrual basis of accounting, as are the proprietary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Property taxes are recognized as revenue in the period for which they were levied if they are collected within sixty (60) days of year end. All other revenues are considered to be available when they are collectible within one hundred eighty (180) days of year end. Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

C. Measurement Focus, Basis of Accounting, and Basis of Presentation (Continued)

Property taxes, sales taxes, intergovernmental revenue, and interest associated with the current fiscal year are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal year. All other revenue items are considered to be measurable and available only when cash is received by the City.

In accordance with GASB Statement No. 33, "Accounting and Financial Reporting for Non-exchange Transactions," the corresponding assets (receivables) in non-exchange transactions are recognized in the period in which the underlying exchange occurs, when an enforceable legal claim has arisen, when all eligibility requirements have been met, or when resources are received, depending on the revenue source.

In accordance with GASB Statement No. 34, major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

The City reports the following major governmental funds:

The **General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The **SPLOST (Special Purpose Local Option Sales Tax) Fund** is used to account for the proceeds of a sales tax levied in Clayton County, which will be used by the City for the exclusive purpose of capital outlay projects.

Additionally, the City reports the following fund types within the nonmajor governmental funds:

The **special revenue funds** account for revenue sources that are legally restricted or committed to expenditure for specific purposes.

The **capital projects funds** account for acquisition and construction of major capital facilities other than those financed by proprietary funds.

The City reports the following major proprietary funds:

The **Sanitation Fund** is used to account for the City's solid waste collection, recycling and disposal activities.

The **Development Authority Fund** is used to account for the City's property acquisitions and redevelopment of property throughout the City.

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

C. Measurement Focus, Basis of Accounting, and Basis of Presentation (Continued)

The **Urban Redevelopment Agency** is used to account for the property acquisitions of Fort Gillem from the United States Army and subsequent sale of these properties to developers and third parties to implement the urban redevelopment plan for the area.

In accounting and reporting for its proprietary operations, the City applies all GASB pronouncements. Proprietary funds distinguish *operating* revenues and expenses from *non-operating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds are charges for goods and services provided. Operating expenses of the enterprise funds include the cost of these goods and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

D. Budgets

Annual appropriated budgets are adopted for all funds. The budgets for the proprietary funds are for management control purposes and are not required to be reported. Budgets are adopted on a basis consistent with generally accepted accounting principles. Capital outlay expenditures are budgeted in each department rather than separately as capital outlay. All appropriations lapse at fiscal year end. Expenditures may not legally exceed budgeted appropriations at the department level (e.g. Administration).

E. Deposits and Investments

The City's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

The local government investment pool, "Georgia Fund 1," created by OCGA 36-83-8 is a stable asset value investment pool, which follows Standard and Poor's criteria for AAAs rated money market funds and is regulated by the Georgia Office of the State Treasurer. The pool is not registered with the SEC as an investment company. The pool's primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal (\$1 per share). The asset value is calculated weekly to ensure stability. The pool distributes earnings (net of management fees) on a monthly basis and determines participants' shares sold and redeemed based on \$1 per share. The pool also adjusts the value of its investments to fair market value as of year-end and the City's investment in the Georgia Fund 1 is reported at fair value.

The City's remaining investments are recorded at fair value. Increases or decreases in the fair value during the year are recognized as a component of interest income.

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

F. Receivables and Payables

Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year, as well as all other outstanding balances between funds is reported as “due to/from other funds.” Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as “internal balances.”

G. Prepaid Items

Payments made to vendors for services that will benefit periods beyond June 30, 2019, are recorded as prepaid items in both government-wide and fund financial statements. Prepaid items are accounted for using the consumption method by recording an asset for the prepaid amount when acquired and subsequently reflecting the expenditure/expense in the fiscal year in which the services are consumed. At the fund reporting level, an equal amount of fund balance is reported as nonspendable, as this amount is not available for general appropriation.

H. Capital Assets

Capital assets, which include property, plant, equipment, computer software, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets (including intangible assets) are defined by the City as assets with an initial, individual cost of more than \$2,500 and an estimated useful life in excess of two (2) years. Such assets are recorded at acquisition value or estimated historical cost if purchased or constructed. Infrastructure (e.g., roads, bridges, sidewalks, and similar items) prior to June 30, 1980 has been reported. The cost of normal maintenance and repairs that do not add to the value of the assets or materially extend assets' lives are not capitalized. Major outlays for capital improvements are capitalized as projects are constructed.

Capital assets of the primary government are depreciated using the straight line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings and improvements	15-40
Infrastructure	30-50
Equipment	5
Vehicles	5

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

I. Compensated Absences

Vested employees have the right to receive 20% of accrued sick leave upon termination. The maximum number of days that the employee can buy back is limited to 60 days. Vested vacation and sick leave that is expected to be liquidated with expendable available resources is reported as expenditures and a fund liability at the fund level financial statements, for example, as a result of employee resignations and retirements. All vested vacation pay and sick leave expected to be paid at retirement are accrued when incurred in the government-wide and proprietary fund financial statements.

J. Deferred Outflows and Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that is applicable to a future reporting period. The City has one item, deferred outflows of resources related to OPEB, which is described on the following page.

In addition to liabilities, the financial statements will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that applies to future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The City has two types of items that qualify for reporting in this category. The deferred inflow of resource, *unavailable revenue*, arises only under a modified accrual basis of accounting and, accordingly, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from property taxes as these amounts are deferred and will be recognized as an inflow of resources in the period in which the amounts become available.

The City reports deferred inflows and outflows of resources related to the recording of changes in its total OPEB liability. Certain changes in the total OPEB liability are recognized as OPEB expenses over time instead of all being recognized in the fiscal year of occurrence. Experience gains or losses result from periodic studies by the City's actuary which adjust the total OPEB liability for actual experience for certain trend information that was previously assumed, for example, the assumed dates of retirement of Plan members. These experience gains or losses are recorded as deferred outflows of resources or deferred inflows of resources and are amortized into OPEB expenses over the expected remaining service lives of Plan members.

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

K. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position.

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net position. Bond premiums and discounts (if any) are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable (if any) are reported net of the applicable bond premium or discount. Bond issuance costs (if any) are expensed when incurred.

In the fund financial statements, governmental fund types recognize bond premiums, discounts, and bond issuance costs (if any), during the current period. The face amount of debt issued is reported as other financing sources. Premiums (if any) received on debt issuances are reported as other financing sources while discounts (if any) on debt issuances are reported as other financing uses. Issuance costs (if any), whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

L. Fund Equity and Net Position

Fund equity at the governmental fund financial reporting level is classified as “fund balance.” Fund equity for all other reporting is classified as “net position.”

Fund Balance – Generally, fund balance represents the difference between the assets, liabilities, and deferred inflows of resources under the current financial resources management focus of accounting. In the fund financial statements, governmental funds report fund balance classifications that comprise a hierarchy based primarily on the extent to which the City is bound to honor constraints on the specific purpose for which amounts in those funds can be spent.

Fund balances are classified as follows:

Nonspendable – Fund balances are reported as nonspendable when amounts cannot be spent because they are either (a) not in spendable form (i.e., items that are not expected to be converted to cash) or (b) legally or contractually required to be maintained intact.

Restricted – Fund balances are reported as restricted when there are limitations imposed on their use either through enabling legislation adopted by the City or through external restrictions imposed by creditors, grantors, laws or regulations of other governments.

NOTES TO FINANCIAL STATEMENTS

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

L. Fund Equity and Net Position (Continued)

Committed – Fund balances are reported as committed when they can be used only for specific purposes pursuant to constraints imposed by a formal vote and passage of an Ordinance of the City Council. Only the City Council may modify or rescind the commitment by passage of a subsequent ordinance.

Assigned – Fund balances are reported as assigned when amounts are constrained by the City's intent to be used for specific purposes, but are neither restricted nor committed. The fund balance policy approved by an Ordinance of the City Council expressly delegates the authority to assign fund balance to the City's Finance Director.

Unassigned – Fund balances are reported as unassigned as the residual amount when the balances do not meet any of the above criterion. The City reports positive unassigned fund balance only in the General Fund. Only deficits in fund balances may be reported as unassigned fund balance in other governmental funds.

Flow Assumptions – When both restricted and unrestricted amounts of fund balance are available for use for expenditures incurred, it is the City's policy to use restricted amounts first and then unrestricted amounts as they are needed. For unrestricted amounts of fund balance, it is the City's policy to use fund balance in the following order: (1) Committed, (2) Assigned, and (3) Unassigned.

Net Position – Net position represent the difference between assets, deferred inflows of resources, and liabilities in reporting which utilizes the economic resources measurement focus. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used (i.e., the amount that the City has spent) for the acquisition, construction or improvement of those assets. Net position is reported as restricted using the same definition as used for restricted fund balance as described in the previous section. All other net position is reported as unrestricted. The City applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net position is available.

M. Management Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amount of assets, deferred outflows of resources, liabilities, and deferred inflows of resources, and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenditures/expenses during the current fiscal year. Actual results could differ from those estimates.

N. Interfund Transactions

Interfund services provided and used in the fund financial statements are accounted for as revenue, expenditures, or expenses. Transactions that constitute reimbursements to a fund for expenditures/expenses initially made from it that are properly applicable to another fund, are recorded as expenditures/expenses in the reimbursing fund and as reductions of expenditures/expenses in the fund that is reimbursed.

NOTES TO FINANCIAL STATEMENTS

NOTE 2. RECONCILIATION OF GOVERNMENT-WIDE FINANCIAL STATEMENTS AND FUND FINANCIAL STATEMENTS

A. Explanation of Certain Differences between the Governmental Funds Balance Sheet and the Government-wide Statement of Net Position

The governmental funds balance sheet includes a reconciliation between *fund balance – total governmental funds* and *net position – governmental activities* as reported in the government-wide statement of net position. One element of that reconciliation explains that “long-term liabilities are not due and payable in the current period and therefore are not reported in the funds.” The details of this \$4,310,291 difference are as follows:

Claims payable	\$ (193,776)
Financed purchases payable	(91,667)
Total OPEB liability	(2,784,272)
Compensated absences	(1,237,688)
Accrued interest payable	<u>(2,888)</u>
Net adjustment to reduce <i>fund balance - total governmental funds</i> to arrive at <i>net position - governmental activities</i>	<u>\$ (4,310,291)</u>

B. Explanation of Certain Differences between the Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances and the Government-wide Statement of Activities

The governmental fund statement of revenues, expenditures, and changes in fund balances includes reconciliation between *net changes in fund balances – total governmental funds* and *changes in net position of governmental activities* as reported in the government-wide statement of activities. One element of that reconciliation explains that “Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their useful lives and reported as depreciation expense.” The details of this \$703,890 difference are as follows:

Capital outlay	\$ 878,104
Depreciation expense	<u>(1,581,994)</u>
Net adjustment to decrease <i>net changes in fund balances - total governmental funds</i> to arrive at <i>changes in net position of governmental activities</i>	<u>\$ (703,890)</u>

NOTES TO FINANCIAL STATEMENTS

NOTE 2. RECONCILIATION OF GOVERNMENT-WIDE FINANCIAL STATEMENTS AND FUND FINANCIAL STATEMENTS (CONTINUED)

B. Explanation of Certain Differences between the Governmental Fund Statement of Revenues, Expenditures, and Changes in Fund Balances and the Government-wide Statement of Activities (Continued)

Another element of that reconciliation explains that “Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.” The details of this \$56,049 difference are as follows:

Claims and judgments	\$ (258,702)
Compensated absences	(20,361)
Accrued interest	(2,799)
Other postemployment benefit (OPEB) liability	111,820
Deferred outflows of resources related to OPEB	(40,289)
Deferred inflows of resources related to OPEB	154,282
Net adjustment to decrease <i>net changes in fund balances - total governmental funds</i> to arrive at <i>change in net position of governmental activities</i>	\$ (56,049)

NOTE 3. LEGAL COMPLIANCE – BUDGETS AND FUND DEFICITS

By mid-March of each fiscal year, all departments of the City submit requests for appropriations to the City Manager so that a budget may be prepared. The budget is prepared by fund, function and activity, and includes information on the prior fiscal year, current fiscal year estimates, and requested appropriations for the next fiscal year.

Before May 31, the proposed budget is presented to the City Council for review. City Council holds public hearings and may add to, subtract from or change appropriations. The budget is then approved by an affirmative vote of a majority of the City’s council. Expenditures may not legally exceed budgeted appropriations at the department level (e.g. administration).

For fiscal year ended June 30, 2019, the following General Fund had excesses of actual expenditures over appropriations:

General Fund departments:	
General government - Legislative	\$ 9,256
Judicial - Municipal court	13,131
Public safety - Fire	64,034
Transfers out	791,244
Tax Allocation District One-FT. Gillem and Mainstreet Fund:	
General administrative	405

The expenditures in excess of appropriations were funded by greater than anticipated revenues as well as available fund balance. As of June 30, 2019, the URA Fund reports a deficit in net position of \$4,154,681. This deficit will be alleviated through increased user charges, sales of land, and General Fund appropriations, as needed.

NOTES TO FINANCIAL STATEMENTS

NOTE 4. DEPOSITS AND INVESTMENTS

As of June 30, 2019, the City had \$2,629 of its funds invested as follows:

Investment	Maturities	Fair Value
Ginnie Mae II Pool Asset Backed Security	November 20, 2022	\$ 1,883
Georgia Fund 1	39 days	746
Total		\$ 2,629

Interest rate risk: On June 15, 2009, the City adopted a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The City minimizes the risk that the market value of securities in the portfolio will fall due to changes in general interest rates, by structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity. The City minimizes risk by investing operating funds primarily in shorter-term securities, money market accounts, or similar investment pools.

Credit risk: State statutes authorize the City to invest in obligations of the State of Georgia or other states; obligations issued by the U.S. government; obligations fully insured or guaranteed by the U.S. government or by a government agency of the United States; obligations of any corporation of the U.S. government; prime bankers' acceptances; the local government investment pool established by State law; repurchase agreements; and obligations of other political subdivisions of the State of Georgia. The City has an investment policy that would further limit its investment choices by investing operating funds primarily in shorter-term securities, money market accounts, or similar investment pools.

The Ginnie Mae II Pool Asset Backed securities are based on cash flows from principal payments on underlying mortgages. Therefore, they are sensitive to less than expected prepayments by mortgagees, which may result from an increase in interest rates. For example, if interest rates rise and homeowners do not refinance their mortgages, thereby not prepaying the mortgages underlying these securities, the cash flows from principal payments may be slower than expected and the value of these securities declines. Likewise, if homeowners prepay mortgages faster than anticipated, the cash flows are greater and the return on the initial investment would be higher than anticipated.

The City's investments in mortgage backed securities pool is either insured or registered or are held by the City or its agent in the City's name. As of June 30, 2019, the City's investment in the Ginnie Mae II Pool Asset Back Securities was not rated by any of the major rating agencies, since they are fully backed by mortgages.

Fair Value Measurements: The City categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs.

NOTES TO FINANCIAL STATEMENTS

NOTE 4. DEPOSITS AND INVESTMENTS (CONTINUED)

The City only has one (1) recurring fair value measurement as of June 30, 2019 and that is its investment in the Ginnie Mae Pool which is considered Level 2. This security is valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices.

The Georgia Fund 1 is an investment pool which does not meet the criteria of GASB Statement No. 79 and is thus valued at fair value in accordance with GASB Statement No. 31. As a result, the City does not disclose its investment in the Georgia Fund 1 within the fair value hierarchy.

Custodial Credit Risk – Deposits: State statutes require all deposits and investments (other than federal or state government instruments) to be covered by depository insurance or pledged securities. Amounts that exceed standard depository insurance limits are required to be collateralized either (1) individually by the financial institutions through pledged obligations of the U.S. Government, obligations backed by the full faith and credit of the U.S. Government, obligations of the State of Georgia or other states, or obligations of counties, municipalities, or public authorities of the State of Georgia, or (2) participation in the State of Georgia Secure Deposit Program. As of June 30, 2019, all but one financial institution holding the City's deposits are participants of the State of Georgia Secure Deposit Program, which is administered by the Office of the State Treasurer, requires participating banks holding deposits of public funds to pledge collateral at varying rates depending on tier assigned by the State. Additionally, the City had deposits with another financial institution that were collateralized by pledged securities, as defined above, such that all of the City's deposits with financial institutions as of June 30, 2019 were insured and/or collateralized as defined by GASB and required by State Statutes.

NOTE 5. RECEIVABLES

Property taxes are recognized in the governmental funds as revenue when levied to the extent they result in current receivables (i.e., amounts received within 60 days of fiscal year-end). The property tax assessment is formally levied on September 1, based on property values as of the previous January 1 (the lien date). Tax billings are mailed in the month of October, with a due date of sixty days after the mail date. On the sixty-first date, after they have been mailed, the bills become delinquent at which time, penalties and interest may be assessed by the City.

Property taxes are recorded as receivables and deferred inflows of resources when assessed. Revenues are recognized when available.

For the City's Sanitation enterprise fund, residential sanitation fees are billed annually on the same date as the property tax bill as noted above while commercial sanitation fees are billed monthly.

NOTES TO FINANCIAL STATEMENTS

NOTE 5. RECEIVABLES (CONTINUED)

Receivables at June 30, 2019, for the City's individual major funds and nonmajor funds in the aggregate, including the applicable allowances for uncollectible accounts are as follows:

	General Fund	SPLOST Fund	Nonmajor Governmental Funds	Governmental Activities Total
Receivables:				
Taxes	\$ 1,611,785	\$ -	\$ 5,530	\$ 1,617,315
Less allowance for uncollectible	(510,469)	-	-	(510,469)
Taxes receivable, net	1,101,316	-	5,530	1,106,846
Due from other governments	202,262	619,389	35,783	857,434
Other	16,168	-	54,770	70,938
Net total receivable	<u>\$ 1,319,746</u>	<u>\$ 619,389</u>	<u>\$ 96,083</u>	<u>\$ 2,035,218</u>

	Sanitation Fund	Urban Redevelopment Agency Fund	Business-type Activities Total
Receivables:			
Accounts	\$ 513,668	\$ -	\$ 513,668
Less allowance for uncollectible	(311,326)	-	(311,326)
Accounts receivable, net	202,342	-	202,342
Due from others	-	2,060	2,060
Net total receivable	<u>\$ 202,342</u>	<u>\$ 2,060</u>	<u>\$ 204,402</u>

NOTES TO FINANCIAL STATEMENTS

NOTE 6. CAPITAL ASSETS

Primary Government

Capital asset activity for the fiscal year ended June 30, 2019, is as follows:

	Restated Beginning Balance	Increases	Decreases	Transfers	Ending Balance
Governmental activities:					
Capital assets, not being depreciated:					
Land	\$ 2,881,500	\$ -	\$ -	\$ -	\$ 2,881,500
Construction in progress	1,323,762	102,247	-	(1,314,280)	111,729
Total	<u>4,205,262</u>	<u>102,247</u>	<u>-</u>	<u>(1,314,280)</u>	<u>2,993,229</u>
Capital assets, being depreciated:					
Buildings and building improvements	13,974,982	172,021	-	1,091,180	15,238,183
Computer & office equipment	1,489,116	-	-	-	1,489,116
Machinery & equipment	6,523,831	244,298	-	-	6,768,129
Vehicles	7,989,621	359,538	-	-	8,349,159
Infrastructure	15,983,022	-	-	223,100	16,206,122
Total	<u>45,960,572</u>	<u>775,857</u>	<u>-</u>	<u>1,314,280</u>	<u>48,050,709</u>
Less accumulated depreciation for:					
Buildings and building improvements	(9,017,181)	(369,357)	-	-	(9,386,538)
Computer & office equipment	(1,098,056)	(163,041)	-	-	(1,261,097)
Machinery and equipment	(5,189,301)	(291,013)	-	-	(5,480,314)
Vehicles	(6,405,629)	(375,952)	-	-	(6,781,581)
Infrastructure	(8,931,914)	(382,631)	-	-	(9,314,545)
Total	<u>(30,642,081)</u>	<u>(1,581,994)</u>	<u>-</u>	<u>-</u>	<u>(32,224,075)</u>
Total capital assets, being depreciated, net	<u>15,318,491</u>	<u>(806,137)</u>	<u>-</u>	<u>1,314,280</u>	<u>15,826,634</u>
Governmental activities capital assets, net	<u>\$ 19,523,753</u>	<u>\$ (703,890)</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 18,819,863</u>

Beginning capital assets were restated by \$95,203 due to a duplicate entry for retainage payable and construction-in-progress addition done in the prior fiscal year.

Beginning accumulated depreciation in Vehicles and Infrastructure have been adjusted to reflect a reclass of \$81,723 due to the reduction of accumulated depreciation in infrastructure in the prior fiscal year capital asset footnote table related to the disposal of a vehicle. This reclass has no effect on net beginning accumulated depreciation for the current fiscal year.

NOTES TO FINANCIAL STATEMENTS

NOTE 6. CAPITAL ASSETS (CONTINUED)

	Restated Beginning Balance	Increases	Decreases and Transfers	Ending Balance
Business-type activities:				
Capital assets, not being depreciated:				
Land	\$ 6,772,708	\$ -	\$ -	\$ 6,772,708
Total	6,772,708	-	-	6,772,708
Capital assets, being depreciated:				
Building and building improvements	1,228,765	-	-	1,228,765
Infrastructure	9,521,126	-	-	9,521,126
Equipment	11,000	-	-	11,000
Vehicles	565,578	-	-	565,578
Total	11,326,469	-	-	11,326,469
Less accumulated depreciation for:				
Building and building improvements	(369,288)	(29,723)	-	(399,011)
Infrastructure	(428,117)	(193,139)	-	(621,256)
Equipment	(6,600)	(2,200)	-	(8,800)
Vehicles	(565,578)	-	-	(565,578)
Total	(1,369,583)	(225,062)	-	(1,594,645)
Total capital assets, being depreciated, net	9,956,886	(225,062)	-	9,731,824
Business-type activities capital assets, net	\$ 16,729,594	\$ (225,062)	\$ -	\$ 16,504,532

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:	
General government	\$ 190,153
Public safety	728,398
Public works	488,555
Culture and recreation	174,888
Total depreciation expense - governmental activities	\$ 1,581,994
Business-type activities:	
Development Authority Fund	\$ 2,200
Urban Redevelopment Agency Fund	222,862
Total depreciation expense - business-type activities	\$ 225,062

NOTES TO FINANCIAL STATEMENTS

NOTE 7. LONG-TERM DEBT AND OBLIGATIONS

Primary Government

Long-term debt and obligation activity for the fiscal year ended June 30, 2019, was as follows:

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>	<u>Due Within One Fiscal Year</u>
Governmental activities:					
Claims payable	\$ 452,478	\$ -	\$ (258,702)	\$ 193,776	\$ 193,776
Financed purchases from direct borrowings	180,536	-	(88,869)	91,667	91,667
Compensated absences	1,258,049	797,529	(817,890)	1,237,688	621,074
Total OPEB liability	<u>2,672,452</u>	<u>318,968</u>	<u>(207,148)</u>	<u>2,784,272</u>	<u>-</u>
Governmental activities Long-term liabilities	<u>\$ 4,563,515</u>	<u>\$ 1,116,497</u>	<u>\$ (1,372,609)</u>	<u>\$ 4,307,403</u>	<u>\$ 906,517</u>

	<u>Beginning Balance</u>	<u>Additions</u>	<u>Reductions</u>	<u>Ending Balance</u>	<u>Due Within One Fiscal Year</u>
Business-type activities:					
Compensated absences	\$ 30,641	\$ 10,105	\$ (26,024)	\$ 14,722	\$ 6,965
Note payable	8,745,000	-	(3,000,000)	5,745,000	4,000,000
Less discount	(299,513)	-	160,464	(139,049)	-
Note payable-direct borrowings, net	<u>8,445,487</u>	<u>-</u>	<u>(2,839,536)</u>	<u>5,605,951</u>	<u>4,000,000</u>
Revenue bonds payable - direct borrowings	<u>15,790,000</u>	<u>-</u>	<u>(350,000)</u>	<u>15,440,000</u>	<u>370,000</u>
Business-type activities Long-term liabilities	<u>\$ 24,266,128</u>	<u>\$ 10,105</u>	<u>\$ (3,215,560)</u>	<u>\$ 21,060,673</u>	<u>\$ 4,376,965</u>

For governmental funds, compensated absences are liquidated by the General Fund and capital leases are liquidated by the Emergency Telephone System Fund. For business-type activities, compensated absences are liquidated by the Sanitation Fund. The claims payable and the total OPEB liability for the City are liquidated by the General Fund. Additionally, the entire balance of the claims payable has been reported as a current liability as management of the City expects to liquidate the liability in the upcoming fiscal period.

Financed purchases from director borrowings - Equipment. The City has entered into lease agreements as lessee for financing the acquisition of communication equipment used in governmental activities. The lease agreements qualify as capital leases for accounting purposes (the lease term covers at least 75% of the asset's economic life and/or includes a bargain purchase option at the expiration of the leasing term), and therefore have been recorded at the present value of the future minimum lease payments as of the date of their inception. The original cost of the City's assets under capital lease arrangements at June 30, 2019 is \$743,536 and there has been \$392,061 of accumulated depreciation as of fiscal year-end. Annual depreciation (\$50,320) of these assets is included in depreciation expense.

NOTES TO FINANCIAL STATEMENTS

NOTE 7. LONG-TERM DEBT AND OBLIGATIONS (CONTINUED)

Primary Government (Continued)

The City's total financed purchases (capital lease) debt service requirements to maturity are as follows:

	Governmental Activities
Fiscal Year Ending June 30, 2020	94,555
Total minimum lease payments	94,555
Less amount representing interest	2,888
Present value of future minimum lease payments	\$ 91,667

Urban Redevelopment Agency

In June 2014, the Urban Redevelopment Agency of the City of Forest Park (the "URA") completed the first phase of acquiring Fort Gillem, a previously active military installation, from the United States Department of the Army. The URA used a combination of revenue bonds and a note payable to finance the acquisition of the property and additional information regarding these items is below.

Direct Borrowings—Revenue Bonds. URA Revenue Bonds, Series 2014 were issued in June 2014 to provide part of the financing for acquiring Fort Gillem. The taxable revenue bonds were issued at a par value of \$16,130,000 and bear interest at 4.80% and held with Suntrust Bank. Interest payments are due semi-annually on March 31 and September 30 and commenced on September 30, 2014. Principal repayments on the bonds are due on September 30 as well and commenced on September 30, 2017. Future debt service requirements to maturity on the revenue bonds are as follows:

Fiscal Year Ending June 30	Principal	Interest	Total
2020	\$ 370,000	\$ 749,520	\$ 1,119,520
2021	440,000	732,240	1,172,240
2022	465,000	712,800	1,177,800
2023	485,000	691,080	1,176,080
2024	515,000	668,280	1,183,280
2025-2029	3,210,000	2,944,440	6,154,440
2030	9,955,000	734,040	10,689,040
	\$ 15,440,000	\$ 7,232,400	\$ 22,672,400

NOTES TO FINANCIAL STATEMENTS

NOTE 7. LONG-TERM DEBT AND OBLIGATIONS (CONTINUED)

Urban Redevelopment Agency (Continued)

Direct Borrowings—Note Payable. To provide for the remaining part of the financing needed to acquire Fort Gillem, the URA executed a note payable to the U.S. Department of the Army. An initial payment of \$15,000,000 was made at closing (funded by the URA Revenue Bonds, Series 2014 discussed on the previous page) and the remaining balance of \$5,745,000 is due in accordance with the following payment schedule per the note agreement:

- A payment of \$4,000,000 is due in June 2020
- A payment of \$1,745,000 is due in June 2021

In addition to the above schedule, the final payment due in June 2021 may be increased to \$5,000,000 contingent upon the Department of the Army completing environmental cleanup and remediation projects on the remaining Fort Gillem property and transferring that property to the URA. As of June 30, 2019, those projects were still in progress.

As a condition to the note payable, the URA has obtained a declining revolving line of credit from Suntrust Bank which may be used, as needed, to meet the regularly scheduled obligations to the Department of the Army detailed above. The total amount available to the URA to be drawn on the line of credit at June 30, 2019 was \$9,000,000 and declines each year in accordance with the payment schedule to the Department of the Army noted above. Outstanding balances which have been drawn on the line of credit will bear interest at an annual rate equal to the sum of 1-month LIBOR plus 1.75%. The line of credit also carries an unused balance fee of 0.21% and is payable quarterly. As of June 30, 2019, there was no outstanding balance on the line of credit.

The note exchanged between the URA and the Department of the Army does not include a stated interest rate. In accordance with Governmental Accounting Standards Board (GASB) Statement No. 62, the URA has calculated the present value of the future payments on the note using an imputed interest rate of 1.90% resulting in a discount with an unamortized balance of \$139,049 as of June 30, 2019.

As security for the payments required, the City and the URA have executed an Intergovernmental Redevelopment Cooperation and Assistance Agreement whereby the City of Forest Park has pledged its full faith and credit and unlimited taxing power such that funds are available for the URA to make all debt service payments required by the note payable and line of credit.

NOTES TO FINANCIAL STATEMENTS

NOTE 8. INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The composition of interfund balances as of June 30, 2019, is as follows:

Due to/from other funds:

<u>Receivable Entity</u>	<u>Payable Entity</u>	<u>Amount</u>
General Fund	Nonmajor governmental funds	\$ 141,088
General Fund	SPLOST Fund	35,088
General Fund	Urban Redevelopment Agency	106,151
		<u>\$ 282,327</u>
Nonmajor governmental funds	General Fund	<u>\$ 15,089</u>
Urban Redevelopment Agency	Nonmajor governmental funds	<u>\$ 380,326</u>
Development Authority	General Fund	<u>\$ 253,073</u>
Primary Government: General Fund	Discretely Presented Component Unit: Downtown Development Authority	<u>\$ 6,694</u>

All interfund balances and balances between the primary government and the discretely presented component unit resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures/expenses occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

Interfund transfers:

<u>Transfers In</u>	<u>Transfers Out</u>	<u>Amount</u>
General Fund	Development Authority	<u>\$ 1,100,000</u>
Urban Redevelopment Agency	General Fund	<u>\$ 1,100,000</u>
Nonmajor governmental funds	General Fund	<u>\$ 120,762</u>

The transfer was used to move unrestricted rent revenues collected by the Development Authority to the Urban Redevelopment Agency to fund upcoming debt service payments. In addition, the General Fund moved funds to the Emergency Telephone System to cover the deficiency of revenues under expenditures for the fiscal year.

NOTES TO FINANCIAL STATEMENTS

NOTE 9. DEFERRED COMPENSATION PLAN

The City offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The Deferred Compensation Plan for the City of Forest Park, Georgia, available to all full-time employees, is a defined contribution plan and permits employees to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death or unforeseeable emergency. As required by Federal regulations, these plan assets are held in a trust for the exclusive benefit of participants and their beneficiaries. The Plan is administered by a third party administrator, Swerdlin & Co. The trustee of the Plan is Reliance Trust Co. The City has no fiduciary relationship with the trust. Accordingly, the plan assets are not reported in the City's financial statements.

Employee contributions range from a minimum of 1% of the employees' base salary to a maximum of \$18,000 per year for employees less than 50 years old, \$24,000 for employees 50 years of age or older (as elected by the employee). Under the Plan authorized by the City Council, the City is required to make a fixed contribution equal to 5% of the aggregate annual compensation of all participants allocated as a 50% match. Additionally, the City can make discretionary contributions if deemed necessary or desirable. The City's contribution and related investment earnings allocated to an employee's account are fully vested after 5 years of continuous service. City contributions and interest forfeited by employees who leave employment before becoming vested are held in the Plan and are distributed to remaining participants.

The City contributed \$351,876 and Plan participants contributed \$883,125 to the Plan during the fiscal year ended June 30, 2019. At the beginning of the fiscal year, there were 379 participants with account balances and at the end of the year there were 376. Total value of the deferred compensation and thrift plans as of the current fiscal year-end is \$14,668,373 which results in an average participant balance of \$39,012.

NOTE 10. OTHER POSTEMPLOYMENT BENEFITS (OPEB)

Plan Administration and Benefits. The City, as authorized by the City Mayor and Council, administers a single-employer defined benefit Postemployment Healthcare Benefits Plan (the "PHCB Plan" or "OPEB Plan"). The Mayor and Council are authorized to approve amendments to the Plan. The mayor and council has not elected to advance fund the Plan, but rather maintains the Plan on a "pay as you go" basis, in that claims are paid as they arise, rather than establishing an irrevocable trust to accumulate restricted funds. The Plan does not issue a separate financial report.

The City's OPEB Plan is a single employer defined benefit postretirement plan which provides postretirement health, dental, and vision insurance benefits to certain retired employees. The benefit plan was established by the City's Mayor and Council under the provisions of the Plan documents on July 1, 1998, with provisions, similar to those provided for active employees. The City's Mayor and Council are authorized to approve amendments to the Plan.

NOTES TO FINANCIAL STATEMENTS

NOTE 10. OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

Plan Administration and Benefits (Continued)

Under the Plan, all employees retiring after July 1, 1998 and meeting the following requirements are eligible to participate. Disabled employees are also eligible to participate, but benefits are only paid for two (2) years maximum. Insurance coverage is provided for the retiree from the time of retirement until the retiree reaches 65 years of age or is eligible for Medicare coverage, whichever comes first.

Age at Retirement	Number of Years of Employment	Percent of Insurance Cost Paid by City for Retired Employee	Percent of Insurance Cost Paid by City for Retiree's Dependent
55	15	60%	0%
60	20	80%	0%
62	25	100%	0%
Disabled	15	50%	0%

Expenditures for postemployment health care benefits are funded on pay-as-you-go basis. The City will pay between 50% and 100% of individual premium costs based on age and years of service according to the chart above.

Plan Membership. At July 1, 2018, the date of the most recent actuarial valuation, there were 228 participants consisting of the following:

Retirees	2
Active employees	<u>226</u>
Total	<u><u>228</u></u>

Contributions. The City's contribution is determined by the actuary; however, the Plan is on a "pay as you go" basis. For the fiscal year ended June 30, 2019, the City contributed \$6,022 for the pay as you go benefits for the OPEB Plan.

Total OPEB Liability of the City. The City's total OPEB liability was measured as of June 30, 2019 and was determined by an actuarial valuation as of July 1, 2018 with the actuary using standard techniques to roll forward the liability to the measurement date.

NOTES TO FINANCIAL STATEMENTS

NOTE 10. OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

Total OPEB Liability of the City (Continued)

Actuarial assumptions. The total OPEB liability in the July 1, 2018 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial Cost Method	Entry age, cost increasing at inflation
Inflation Rate	2.50%
Discount Rate	3.50%
Long-term Expected Rate of Return	not applicable

Health Care Cost Trend Rate - Healthcare claims costs, premium rates, and retiree contributions will increase from the prior year to the year shown by the indicated percent. Year beginning July 1, 2019, the trend is 6.30%. For years 2020 and plus, the trend will decrease by .10%. The year beginning July 1, 2037, the trend will be 4.50%.

Mortality Table – RPH – 2014 Mortality Table, projected by the MP- 2018 Mortality Improvement Scale. The plan has had an experience study as of July 1, 2018.

Medical Trend – 6.3% (increase from fiscal year end 2018 to fiscal year end 2019) decreasing 0.1% annually until reaching an ultimate level of 4.5%.

Discount rate. The discount rate used to measure the total OPEB liability was the discount rate shown above. The Plan is not funded. Therefore, the June 30, 2019 20 – year tax-free municipal bond yield of 3.50% was used as the discount rate.

NOTES TO FINANCIAL STATEMENTS

NOTE 10. OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

Changes in the Total OPEB Liability of the City. The Changes in the total OPEB liability of the City for the fiscal year ended June 30, 2019, were as follows.

	Total OPEB Liability
Balances at June 30, 2018	\$ 2,672,452
Changes for the fiscal year:	
Service cost	173,435
Interest	102,235
Experience differences	(201,126)
Changes of assumptions	43,298
Benefit payments	(6,022)
Net changes	111,820
Balances at June 30, 2019	\$ 2,784,272

The required schedule of changes in the City's total OPEB liability and related ratios immediately following the notes to the financial statements presents multiyear trend information about the total OPEB liability.

Sensitivity of the total OPEB liability to changes in the discount rate. The following presents the total OPEB liability of the City as well as what the City's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (2.50%) or 1-percentage-point higher (4.50%) than the current discount rate:

	1% Decrease (2.50%)	Discount Rate (3.50%)	1% Increase (4.50%)
Total OPEB Liability	\$ 3,038,560	\$ 2,784,272	\$ 2,551,892

Sensitivity of the total OPEB liability to changes in healthcare cost-trend rates. The following presents the total OPEB liability of the City as well as what the City's total OPEB liability would be if it were calculated using healthcare cost trends that are 1-percentage point lower (5.30% decreasing to 3.50%) or 1-percentage point higher (7.30% decreasing to 5.50%) than the current healthcare trend rates:

	1% Decrease (5.30% decreasing to 3.50%)	Discount Rate (6.30% decreasing to 4.50%)	1% Increase (7.30% decreasing to 5.50%)
Total OPEB Liability	\$ 2,622,497	\$ 2,784,272	\$ 2,977,231

NOTES TO FINANCIAL STATEMENTS

NOTE 10. OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revisions as results are compared to past expectations and new estimates are made about the future. Actuarial calculations reflect a long-term perspective. Calculations are based on the substantive plan in effect as of June 30, 2019 and the current sharing pattern of costs between employer and inactive employees.

OPEB Expense and Deferred Outflows and Inflows of Resources Related to OPEB. For the fiscal year ended June 30, 2019, the City recognized OPEB expense of \$225,813. At June 30, 2019, the City reported deferred outflows and inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Experience differences	\$ -	\$ 187,140
Changes in assumptions	40,289	415,954
Total	\$ 40,289	\$ 603,094

Amounts reported as deferred outflows and inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year ending June 30:	Outflow	Inflow	Net
2020	\$ 3,009	\$ (46,844)	\$ (43,835)
2021	3,009	(46,844)	(43,835)
2022	3,009	(46,844)	(43,835)
2023	3,009	(46,844)	(43,835)
2024	3,009	(46,844)	(43,835)
2025 and after	25,244	(368,874)	(343,630)
Total	\$ 40,289	\$ (603,094)	\$ (562,805)

NOTE 11. JOINT VENTURE

Under Georgia law, the City, in conjunction with other cities and counties in the Atlanta, Georgia area, is a member of the Atlanta Regional Commission (ARC). Dues to the ARC are assessed at the County level and are, accordingly, paid by Clayton County. Membership in the ARC is required by the Official Code of Georgia Annotated (OCGA) Section 50-8-34 which provides for the organizational structure of the ARC in Georgia. The ARC Board membership includes the chief elected official of each county and various municipalities of the area. OCGA 50-8-39.1 provides that the member governments are liable for any debts or obligations of the ARC. Separate financial statements may be obtained from ARC, 40 Courtland Street, NE, Atlanta, Georgia 30303.

NOTES TO FINANCIAL STATEMENTS

NOTE 12. RISK MANAGEMENT

The City is exposed to various risks of losses related to: torts; thefts of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City is self-insured for employee disability claims and partially self-insured for workers' compensation claims. The City purchases commercial insurance for all other risks of loss. Settled claims resulting from these insured risks have not exceeded the City's insurance coverage in any of the past three fiscal years.

Disability Benefits

The City provides disability benefits to employees under a plan adopted by the City Council. Under the City's plan, employees who become disabled are eligible to receive a weekly benefit of \$150 to \$300, depending on job classification. This disability benefit begins only after 30 days of disability and after the employee's accumulated sick leave has been exhausted. An employee may not draw disability benefits for more than twenty-four weeks. These disability benefits are not payable for disabilities covered by workers' compensation benefits. These benefits are paid by the City's General Fund. Disability benefit expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. Changes in the disability benefit liability during the last two (2) fiscal years are as follows:

<u>Year ended June 30,</u>	<u>Beginning of Year liability</u>	<u>Accrual and Changes in Estimates</u>	<u>Benefit Payments</u>	<u>End of Fiscal Year Liability</u>
2019	\$ -	\$ 42,668	\$ 42,668	\$ -
2018	-	-	-	-

Workers' Compensation Insurance

The City is partially self-insured for workers' compensation claims. The City pays annual aggregate claims up to \$1,000,000 per year. These benefits are paid by the City's General Fund. Workers' compensation claims expense/expenditure and liability are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported.

Changes in the workers' compensation claims liability during the last two (2) fiscal years are as follows:

<u>Fiscal Year</u>	<u>Beginning of Year Claims Liability</u>	<u>Current Year Claims and Changes in Estimates</u>	<u>Claims Paid</u>	<u>End of Year Claims Liability</u>
2019	\$ 452,478	-	\$ (258,702)	\$ 193,776
2018	127,195	697,478	(372,195)	452,478

NOTES TO FINANCIAL STATEMENTS

NOTE 13. CONDUIT DEBT

On December 19, 2018, the City issued two (2) taxable revenue bonds in the amounts of \$25,500,000 and \$31,000,000 Series 2018 for the purpose of funding the costs of acquiring, constructing, and installing a distribution center located within the confines of the City to be operated by Gillem Logistics Center Building 150, LLC (“Gillem Logistics”). Both Series 2018 bonds will be solely paid back by Gillem Logistics and is only being disclosed as conduit debt by the City, as the City has no obligations to make payments and Gillem Logistics was not required to make principal payments on the bonds at June 30, 2019.

NOTE 14. COMMITMENTS AND CONTINGENCIES

Contracts:

As of June 30, 2019, the City has no uncompleted construction contracts outstanding.

Litigation:

The City is a defendant in certain legal actions in the nature of claims for alleged damages to persons and property and other similar types of actions rising in the course of City operations. Liability, if any, which might result from these proceedings, would not, in the opinion of management and legal counsel, have a material adverse effect on the financial position of the City.

Grant Contingencies:

The City has received Federal and State grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to the disallowance of certain expenditures previously reimbursed by those agencies. Based upon prior experience, management of the City believes such disallowances, if any, will not be significant.

Other:

The City has provided lump-sum payments to the estates of deceased employees. The amount of these payments, if any, is at the discretion of the City Council and does not represent a formal commitment of the City. Furthermore, when paid, these benefits are paid from the City’s General Fund. The City had \$42,668 such payments for the fiscal year ended June 30, 2019.

NOTE 15. HOTEL/MOTEL LODGING TAX

The City imposes a hotel/motel tax on lodging facilities within the City. The tax was assessed at 3%. Revenues were \$57,125 for the fiscal year ended June 30, 2019. Of this amount, 66% or \$37,511 was expended. Expenditures of the tax were used to promote tourism, conventions, and trade shows to operate, maintain, and market a conference center facility as required by the Official Code of Georgia Annotated (O.C.G.A.) §48-13-51.

NOTES TO FINANCIAL STATEMENTS

NOTE 16. TAX ABATEMENTS

The City, through its Local Redevelopment Authority (the "Authority"), entered into an agreement under the economic development laws of the State of Georgia that qualifies for disclosure under GASB Statement No. 77, *Tax Abatement Disclosures*. Under the agreement, the Authority obtained tax exempt financing for a large grocery store chain who, in turn, agreed to construct a distribution facility at the old Fort Gillem site. Once completed, the facility was deeded to the Authority who leased it back to the grocery store chain until December 1, 2040 when the agreement expires. Throughout the duration of the agreement, the grocery store chain will not pay any ad valorem taxes on the facility and for the fiscal year ended June 30, 2019, such abatement of these taxes amounted to \$286,543.

Additionally, the City, through its Downtown Development Authority, entered into another such type agreement for the construction of a distribution center. In lieu of ad valorem property taxes, the City will receive payments in lieu of taxes ("PILOT" payments) for the real property reflecting an abatement of 35% per year for the 20-year Incentive Period upon substantial completion of project. Such payments are scheduled to be received in October of 2020. Such an abatement of these taxes amounted to \$240,351 at June 30, 2019.

NOTE 17. SUBSEQUENT EVENTS

On October 30, 2019, the City issued five (5) 2019 series taxable revenue bonds in the amounts of \$42,500,000, \$9,425,000, \$18,500,000, \$41,430,000, and \$52,175,000 for the purpose of facilitating Gillem Logistics Center Building 150, LLC ("Gillem Logistics") to make improvements to an existing distribution center located within the confines of the City with the anticipation that such improvements will provide economic incentive for Gillem Logistics to create more jobs.

All series 2019 bonds will be solely paid back by Gillem Logistics and is only being disclosed as a conduit debt subsequent event at June 30, 2019.

NOTE 18. RESTATEMENTS

SPLOST Fund: As of June 30, 2019, the City determined that a restatement of beginning fund balance of its SPLOST Fund was required in order to correct errors in the prior period. In the prior year, the City double-accrued \$95,203 of capital outlay expenditures. Because of this error, the City was required to restate beginning fund balance of the SPLOST Fund as shown below:

	<u>SPLOST Fund</u>
Fund balance, as previously reported	\$ 8,094,170
To remove \$95,203 of expenditures double-booked in the prior year.	95,203
Fund balance, as restated	<u>\$ 8,189,373</u>

CITY OF FOREST PARK, GEORGIA
REQUIRED SUPPLEMENTARY INFORMATION
JUNE 30, 2019

Schedule of Changes in the City's Total OPEB Liability and Related Ratios

Postemployment Benefits (OPEB):

	2019	2018
Total OPEB liability		
Service cost	\$ 173,435	\$ 204,631
Interest on total OPEB liability	102,235	109,240
Experience differences	(201,126)	-
Changes of assumptions	43,298	(481,670)
Benefit payments	(6,022)	(13,073)
Net change in total OPEB liability	111,820	(180,872)
Total OPEB liability - beginning	2,672,452	2,853,324
Total OPEB liability - ending	\$ 2,784,272	\$ 2,672,452
Covered employee payroll	\$ 11,791,794	\$ 11,537,877
Total OPEB liability as a percentage of covered employee payroll	23.6%	23.2%

Notes to the Schedule:

The schedule will present 10 years of information once it is accumulated.

The City is not accumulating assets in a trust fund that meets the criteria in paragraph 4 of GASB Statement No. 75 for payment of future OPEB benefits.

CITY OF FOREST PARK, GEORGIA

NONMAJOR GOVERNMENTAL FUNDS

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt services or capital projects.

Emergency Telephone System Fund - To account for emergency services which are provided to all City taxpayers; financing is provided through user fees and charges. The charges from the telephone providers are restricted by the Official Code of Georgia Annotated (O.C.G.A.) 46-5-134.

Police Seizure Fund - To account for the collection of confiscated and seized assets obtained by the City's Police Department. These revenues are restricted by State law to be expended on investigations and other law enforcement activities of the City's Police Department.

Hotel/Motel Tax Fund - To account for the 3% lodging tax levied in the City. The tax revenues are restricted by the O.C.G.A. 48-13-51.

Multiple Grants Fund - To account for grants received from various Federal and State agencies and for which projected expenditures do not exceed 2% of the General Fund's budgeted total operating expenditures. The fund's revenues are restricted by the various external resource providers from whom the City has received the grant funds.

Forest Park/Fort Gillem LRA Fund - To account for grants received from the United States Department of Defense – Office of Economic Adjustment for the base reuse planning and redevelopment of the Fort Gillem army base. The fund's revenues are restricted by the grantor agency for the use described previously.

Tax Allocation District One – Fort Gillem and Main Street Fund - To account for incremental property tax revenues received from the district as well as the redevelopment and planning expenditures made as amounts are collected. The City Council has committed all revenues generated by the TAD for the purpose of redevelopment and planning in the area.

CAPITAL PROJECTS FUNDS

The Capital Projects Funds are used to account for financial resources restricted, committed or assigned to expenditure for the acquisition or construction of capital assets.

Capital Improvement Fund - To account for locally funded acquisition and construction of major capital facilities financed by restricted local funds.

CITY OF FOREST PARK, GEORGIA

**COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS
JUNE 30, 2019**

	Special Revenue Funds						Capital Projects Fund	Total Nonmajor Governmental Funds
	Emergency Telephone System Fund	Police Seizure Fund	Hotel/Motel Tax Fund	Multiple Grants Fund	Forest Park/ Ft. Gillem LRA Fund	Tax Allocation District One Ft. Gillem & Main Street Fund	Capital Improvement Fund	
ASSETS								
Cash and cash equivalents	\$ 287,631	\$ 1,681,535	\$ 191,070	\$ 1,995	\$ 392,807	\$ 1,241,756	\$ 8,435	\$ 3,805,229
Taxes receivable	-	-	5,530	-	-	-	-	5,530
Accounts receivable	54,770	-	-	-	-	-	-	54,770
Due from other governments	-	-	-	35,783	-	-	-	35,783
Due from other funds	-	15,089	-	-	-	-	-	15,089
Prepaid items	94,555	-	-	-	-	-	-	94,555
Total assets	\$ 436,956	\$ 1,696,624	\$ 196,600	\$ 37,778	\$ 392,807	\$ 1,241,756	\$ 8,435	\$ 4,010,956
LIABILITIES AND FUND BALANCES								
LIABILITIES								
Accounts payable	\$ 1,517	\$ -	\$ 1,892	\$ -	\$ -	\$ -	\$ -	\$ 3,409
Due to other funds	138,054	-	-	3,033	380,327	-	-	521,414
Due to others	-	125,145	-	-	-	-	-	125,145
Total liabilities	139,571	125,145	1,892	3,033	380,327	-	-	649,968
FUND BALANCES								
Nonspendable:								
Prepaid items	94,555	-	-	-	-	-	-	94,555
Restricted for:								
Capital construction	-	-	-	-	-	-	8,435	8,435
Emergency telephone system operations	202,830	-	-	-	-	-	-	202,830
Tourism and economic development	-	-	194,708	-	-	-	-	194,708
Law enforcement activities	-	1,571,479	-	34,745	-	-	-	1,606,224
Committed for:								
Redevelopment and planning	-	-	-	-	12,480	1,241,756	-	1,254,236
Total fund balances	297,385	1,571,479	194,708	34,745	12,480	1,241,756	8,435	3,360,988
Total liabilities and fund balances	\$ 436,956	\$ 1,696,624	\$ 196,600	\$ 37,778	\$ 392,807	\$ 1,241,756	\$ 8,435	\$ 4,010,956

CITY OF FOREST PARK, GEORGIA
COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES
NONMAJOR GOVERNMENTAL FUNDS
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Special Revenue Funds						Capital Projects Fund	Total Nonmajor Governmental Funds
	Emergency Telephone System Fund	Police Seizure Fund	Hotel/Motel Tax Fund	Multiple Grants Fund	Forest Park/ Ft. Gillem LRA Fund	Tax Allocation District One Ft. Gillem & Main Street Fund	Capital Improvement Fund	
REVENUES								
Taxes	\$ -	\$ -	\$ 57,125	\$ -	\$ -	\$ 324,547	\$ -	\$ 381,672
Fines and forfeitures	-	127,541	-	-	-	-	-	127,541
Charges for services	402,800	-	-	-	-	-	-	402,800
Intergovernmental	-	-	-	153,229	-	-	-	153,229
Interest	-	5,131	-	-	-	381	-	5,512
Total revenues	402,800	132,672	57,125	153,229	-	324,928	-	1,070,754
EXPENDITURES								
Current:								
General administration	-	-	-	-	-	405	-	405
Public safety	302,419	18,304	-	140,202	-	-	-	460,925
Tourism and economic development	-	-	37,511	-	-	-	-	37,511
Capital outlay:								
Public safety	15,246	-	-	-	-	-	-	15,246
Public works	-	-	-	6,500	-	-	-	6,500
Debt service:								
Principal	88,869	-	-	-	-	-	-	88,869
Interest and fiscal charges	5,687	-	-	-	-	-	-	5,687
Total expenditures	412,221	18,304	37,511	146,702	-	405	-	615,143
Excess (deficiency) of revenues over (under) expenditures	(9,421)	114,368	19,614	6,527	-	324,523	-	455,611
OTHER FINANCING SOURCES								
Transfers in	120,762	-	-	-	-	-	-	120,762
Total other financing sources	120,762	-	-	-	-	-	-	120,762
Net change in fund balances	111,341	114,368	19,614	6,527	-	324,523	-	576,373
FUND BALANCES, beginning of fiscal year	186,044	1,457,111	175,094	28,218	12,480	917,233	8,435	2,784,615
FUND BALANCES, end of fiscal year	\$ 297,385	\$ 1,571,479	\$ 194,708	\$ 34,745	\$ 12,480	\$ 1,241,756	\$ 8,435	\$ 3,360,988

**CITY OF FOREST PARK, GEORGIA
EMERGENCY TELEPHONE SYSTEM FUND - SPECIAL REVENUE FUND**

**SCHEDULE OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Budget</u>		<u>Actual</u>	<u>Variance With Final Budget</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Charges for services	\$ 350,000	\$ 350,000	\$ 402,800	\$ 52,800
Total revenue	<u>350,000</u>	<u>350,000</u>	<u>402,800</u>	<u>52,800</u>
EXPENDITURES				
Current:				
Public safety	240,445	240,445	302,419	(61,974)
Capital outlay:				
Public safety	15,000	15,000	15,246	(246)
Debt service:				
Principal	80,000	80,000	88,869	(8,869)
Interest and fiscal charges	<u>14,555</u>	<u>14,555</u>	<u>5,687</u>	<u>8,868</u>
Total expenditures	<u>350,000</u>	<u>350,000</u>	<u>412,221</u>	<u>(62,221)</u>
Deficiency of revenues under expenditures	-	-	(9,421)	(9,421)
OTHER FINANCING SOURCES				
Transfers in	<u>-</u>	<u>-</u>	<u>120,762</u>	<u>120,762</u>
Net change in fund balances	-	-	111,341	111,341
FUND BALANCES, beginning of fiscal year	<u>186,044</u>	<u>186,044</u>	<u>186,044</u>	<u>-</u>
FUND BALANCES, end of fiscal year	<u>\$ 186,044</u>	<u>\$ 186,044</u>	<u>\$ 297,385</u>	<u>\$ 111,341</u>

**CITY OF FOREST PARK, GEORGIA
POLICE SEIZURE FUND - SPECIAL REVENUE FUND**

**SCHEDULE OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Budget</u>		<u>Actual</u>	<u>Variance With Final Budget</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Fines and forfeitures	\$ 50,000	\$ 50,000	\$ 127,541	\$ 77,541
Interest income	-	-	5,131	5,131
	<u>50,000</u>	<u>50,000</u>	<u>132,672</u>	<u>82,672</u>
EXPENDITURES				
Current:				
Public safety	<u>50,000</u>	<u>50,000</u>	<u>18,304</u>	<u>31,696</u>
Total expenditures	<u>50,000</u>	<u>50,000</u>	<u>18,304</u>	<u>31,696</u>
Net change in fund balances	-	-	114,368	114,368
FUND BALANCES, beginning of fiscal year	<u>1,457,111</u>	<u>1,457,111</u>	<u>1,457,111</u>	<u>-</u>
FUND BALANCES, end of fiscal year	<u>\$ 1,457,111</u>	<u>\$ 1,457,111</u>	<u>\$ 1,571,479</u>	<u>\$ 114,368</u>

**CITY OF FOREST PARK, GEORGIA
HOTEL/MOTEL TAX FUND - SPECIAL REVENUE FUND**

**SCHEDULE OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Budget</u>		<u>Actual</u>	<u>Variance With Final Budget</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Taxes	\$ 60,000	\$ 60,000	\$ 57,125	\$ (2,875)
Total revenue	<u>60,000</u>	<u>60,000</u>	<u>57,125</u>	<u>(2,875)</u>
EXPENDITURES				
Current:				
Tourism and economic development	<u>60,000</u>	<u>60,000</u>	<u>37,511</u>	<u>22,489</u>
Total expenditures	<u>60,000</u>	<u>60,000</u>	<u>37,511</u>	<u>22,489</u>
Net change in fund balances	<u>-</u>	<u>-</u>	<u>19,614</u>	<u>19,614</u>
FUND BALANCES, beginning of fiscal year	<u>175,094</u>	<u>175,094</u>	<u>175,094</u>	<u>-</u>
FUND BALANCES, end of fiscal year	<u>\$ 175,094</u>	<u>\$ 175,094</u>	<u>\$ 194,708</u>	<u>\$ 19,614</u>

**CITY OF FOREST PARK, GEORGIA
MULTIPLE GRANTS FUND - SPECIAL REVENUE FUND**

**SCHEDULE OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Budget</u>		<u>Actual</u>	<u>Variance With Final Budget</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Intergovernmental	\$ 490,749	\$ 490,749	\$ 153,229	\$ (337,520)
Total revenue	<u>490,749</u>	<u>490,749</u>	<u>153,229</u>	<u>(337,520)</u>
EXPENDITURES				
Current:				
Public safety	260,217	260,217	140,202	120,015
Capital outlay:				
Public works	<u>230,532</u>	<u>230,532</u>	<u>6,500</u>	<u>224,032</u>
Total expenditures	<u>490,749</u>	<u>490,749</u>	<u>146,702</u>	<u>344,047</u>
Net change in fund balances	-	-	6,527	6,527
FUND BALANCES, beginning of fiscal year	<u>28,218</u>	<u>28,218</u>	<u>28,218</u>	<u>-</u>
FUND BALANCES, end of fiscal year	<u>\$ 28,218</u>	<u>\$ 28,218</u>	<u>\$ 34,745</u>	<u>\$ 6,527</u>

**CITY OF FOREST PARK, GEORGIA
TAX ALLOCATION DISTRICT ONE - FT. GILLEM AND MAIN STREET
SPECIAL REVENUE FUND**

**SCHEDULE OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	Budget		Actual	Variance With Final Budget
	Original	Final		
REVENUES				
Taxes	\$ 248,182	\$ 248,182	\$ 324,547	\$ 76,365
Interest	-	-	381	381
Total revenue	<u>248,182</u>	<u>248,182</u>	<u>324,928</u>	<u>76,746</u>
EXPENDITURES				
Current:				
General administration	-	-	405	(405)
Redevelopment and planning	<u>248,182</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total expenditures	<u>248,182</u>	<u>-</u>	<u>405</u>	<u>(405)</u>
Net change in fund balances	-	248,182	324,523	76,341
FUND BALANCES, beginning of fiscal year	<u>917,233</u>	<u>917,233</u>	<u>917,233</u>	<u>-</u>
FUND BALANCES, end of fiscal year	<u>\$ 917,233</u>	<u>\$ 1,165,415</u>	<u>\$ 1,241,756</u>	<u>\$ 76,341</u>

**CITY OF FOREST PARK, GEORGIA
FOREST PARK/FT. GILLEM LRA FUND - SPECIAL REVENUE FUND**

**SCHEDULE OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	<u>Budget</u>		<u>Actual</u>	<u>Variance With Final Budget</u>
	<u>Original</u>	<u>Final</u>		
REVENUES				
Total revenue	\$ -	\$ -	\$ -	\$ -
EXPENDITURES				
Total expenditures	-	-	-	-
Net change in fund balances	-	-	-	-
Net change in fund balances	-	-	-	-
FUND BALANCES, beginning of fiscal year	<u>12,480</u>	<u>12,480</u>	<u>12,480</u>	<u>-</u>
FUND BALANCES, end of fiscal year	<u>\$ 12,480</u>	<u>\$ 12,480</u>	<u>\$ 12,480</u>	<u>\$ -</u>

**CITY OF FOREST PARK, GEORGIA
SPLOST FUND - CAPITAL PROJECTS FUND**

**SCHEDULE OF REVENUES, EXPENDITURES,
AND CHANGES IN FUND BALANCES - BUDGET AND ACTUAL
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

	Budget		Actual	Variance With Final Budget
	Original	Final		
REVENUES				
Intergovernmental	\$ 3,365,000	\$ 3,365,000	\$ 3,606,422	\$ 241,422
Interest income	-	-	60,593	60,593
Total revenue	<u>3,365,000</u>	<u>3,365,000</u>	<u>3,667,015</u>	<u>302,015</u>
EXPENDITURES				
Public works	520,000	520,000	26,667	493,333
Capital outlay:				
General government	255,000	255,000	34,098	220,902
Public safety	711,700	711,700	9,210	702,490
Public works	10,000	10,000	8,527	1,473
Redevelopment and planning	25,000	25,000	-	25,000
Culture and recreation	1,843,300	1,843,300	293,299	1,550,001
Total expenditures	<u>3,365,000</u>	<u>3,365,000</u>	<u>371,801</u>	<u>2,993,199</u>
Net change in fund balances	-	-	3,295,214	3,295,214
FUND BALANCES, beginning of fiscal year, as restated	<u>8,189,373</u>	<u>8,189,373</u>	<u>8,189,373</u>	<u>-</u>
FUND BALANCES, end of fiscal year	<u>\$ 8,189,373</u>	<u>\$ 8,189,373</u>	<u>\$ 11,484,587</u>	<u>\$ 3,295,214</u>

CITY OF FOREST PARK, GEORGIA
SCHEDULE OF PROJECTS CONSTRUCTED WITH
SPECIAL PURPOSE LOCAL OPTION SALES TAX PROCEEDS
SERIES 2008
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Projects	Project	Expenditures					Estimated Percentage of Completion (2)
		Original Estimated Cost (1)	Revised Estimated Cost (1)	Prior Fiscal Years	Current Fiscal Year	Total	
L.C.I. Main Street - Phase I	A	\$ 1,900,000	\$ 560,210	\$ 560,210	\$ -	\$ 560,210	100.00%
Underground Utilities - Main Street	B	2,500,000	2,500,000	547,786	-	547,786	21.91%
Sidewalks to Schools - Phase III Transit Oriented Pedestrian Improvements - design, construction, & right of way acquisition.	C	2,500,000	195,996	195,996	-	195,996	100.00%
Recreational Center - design & construction	D	9,500,000	1,875,161	1,869,184	-	1,869,184	99.68%
Property Acquisition - Street improvements, transit purchase, recreational areas, & greenspace.	E	6,000,000	10,318,399	10,318,399	-	10,318,399	100.00%
Transit Station - design & construction	F	3,000,000	30,000	30,000	-	30,000	100.00%
City Hall - Expansion and parking - design & construction	G	2,300,000	296,583	296,583	-	296,583	100.00%
New Computer System - City Hall - computers, software, & installation.	H	650,000	780,856	780,856	-	780,856	100.00%
Walkover Bridge over Forest Parkway - design & construction	I	1,200,000	-	-	-	-	0.00%
LCI Main Street Project - Phase II	J	2,700,000	1,565,956	589,685	-	589,685	37.66%
Paving of remaining streets not completed in current SPLOST	K	3,400,000	680,355	680,355	-	680,355	100.00%
Annex Expansion - design & construction	L	1,900,000	205,845	205,845	-	205,845	100.00%
Sidewalks to Schools - Phase I & II - design, construction, & right of way acquisition	M	2,800,000	46,741	46,741	-	46,741	100.00%
Recreational Miscellaneous Projects - athletic field development, senior building addition, starr park & athletic field lighting, outdoor pool & water park, skate park, walking trail, & mini golf new construction.	N	6,500,000	436,866	436,866	-	436,866	100.00%
Sidewalks, curbs, & gutters - right of way acquisition & additional streets.	O	1,500,000	531,668	531,668	-	531,668	100.00%
Capital equipment for parks & streets	P	750,000	805,797	765,701	-	765,701	95.02%
Fire equipment - quint ladder truck, 1 engine, & 3 ambulances	Q	1,500,000	1,639,021	1,639,021	-	1,639,021	100.00%
Police vehicle purchases	R	700,000	1,529,115	1,529,115	-	1,529,115	100.00%
Program administration	S	800,000	11,029	11,029	-	11,029	100.00%
Transportation projects - miscellaneous	T	1,300,000	358,375	358,375	-	358,375	100.00%
Construction & Design Community - buildings phase I, III, IV	U	2,600,000	952,827	952,827	-	952,827	100.00%
New Fire Station - Station 3 - design, construction, & property acquisition.	V	3,500,000	-	-	-	-	100.00%
Totals		\$ 59,500,000	\$ 25,320,800	\$ 22,346,242	\$ -	\$ 22,346,242	88.25%

Notes:

(1) Unaudited

(2) Estimated percentage of completion represents total expenditures divided by revised estimated costs.

- For Projects F, I, L, M, N, O, S, T, U, and V, per the original County SPLOST Resolution, these projects were to be completed if additional SPLOST Funds were available. However, the City only received 42% of the original estimated 2008 SPLOST funding as of June 30, 2015. Due to the lack of additional funding, these projects will either not be completed or will be completed in the future through other funding sources. The original estimated costs have been revised to reflect these changes.

- For Project V, prior to June 30, 2015, the U.S. Department of Defense donated the Fire Station that is located on the Ft. Gillem Army Military Base to the City of Forest Park prior to the City's acquisition of the military base. This Project was initially included in the County Resolution to support this additional area upon acquisition. Since the Fire Station was donated, there was no need for the City to use SPLOST funding to build a new fire station. Therefore, the original estimated cost was revised to zero and the project is assumed to be 100% completed.

CITY OF FOREST PARK, GEORGIA
SCHEDULE OF PROJECTS CONSTRUCTED WITH
SPECIAL PURPOSE LOCAL OPTION SALES TAX PROCEEDS
SERIES 2015
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

Projects	Expenditures						Estimated Percentage of Completion (2)
	Original Estimated Cost (1)	Revised Estimated Cost (1)	Prior Fiscal Years	Current Fiscal Year	Total		
City Hall Equipment	\$ 150,000	\$ 191,381	\$ 191,381	\$ 15,800	\$ 207,181	108.26%	
Streetscape Improvements, sidewalks, curb & gutter and landscaping on misc. streets	1,500,000	1,500,000	8,174	-	8,174	0.54%	
Landscaping (Median areas city wide)	500,000	500,000	-	-	-	0.00%	
Multi Purpose Special Event Center	2,000,000	2,000,000	-	-	-	0.00%	
City Hall Renovation, Parking & Equipment (Continuation)	1,500,000	1,500,000	757,054	17,834	774,888	51.66%	
Support Services Computer & Other Equipment	22,000	22,000	21,205	-	21,205	96.39%	
City Hall Annex Improvements	6,000	6,000	1,061	464	1,525	25.42%	
Police Vehicles	800,000	800,000	740,800	-	740,800	92.60%	
Police Computer Equipment	215,000	696,342	696,342	-	696,342	100.00%	
Police Firearms Training Systems	235,000	235,000	142,309	3,734	146,043	62.15%	
Police Facility Improvements	35,000	35,000	27,450	-	27,450	78.43%	
Pool renovation, pool addition, tennis courts & equipment	2,567,048	2,567,048	94,179	189,242	283,421	11.04%	
Kiwanis Stadium Construction/Renovation	2,000,000	2,000,000	5,040	105,290	110,330	5.52%	
Memorial Park	1,000,000	1,000,000	-	-	-	0.00%	
Street Resurfacing	2,000,000	2,000,000	784,269	26,667	810,936	40.55%	
Public Works Building Construction	1,500,000	1,500,000	1,373,710	8,527	1,382,237	92.15%	
Public Works Vehicles	100,000	104,830	104,830	-	104,830	100.00%	
Planning, Building & Zoning Equipment	85,000	99,644	108,700	-	108,700	109.09%	
Planning, Building & Zoning Vehicles	84,500	84,500	-	-	-	0.00%	
Agnes Bateman Community Building	85,000	123,454	123,454	-	123,454	100.00%	
Fire Vehicle/Equipment Replacement	1,000,000	1,000,000	505,639	-	505,639	50.56%	
Fire Facility Improvements/Renovation	2,000,000	2,000,000	183,935	4,243	188,178	9.41%	
Totals	\$ 19,384,548	\$ 19,965,199	\$ 5,869,532	\$ 371,801	\$ 6,241,333	31.26%	

Total Expenditures - 2015 SPLOST: -

Total SPLOST Expenditures - Fiscal Year Ended June 30, 2019: **\$ 371,801**

Reconciliation of the Schedule of Projects Constructed with Special Sales Tax Proceeds to the Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds:

Public Works:	\$ 26,667
Capital Outlay:	<u>345,134</u>
	<u>\$ 371,801</u>

(1) Unaudited

(2) Estimated percentage of completion represents total expenditures divided by revised estimated costs.

**DOWNTOWN DEVELOPMENT AUTHORITY
DISCRETELY PRESENTED COMPONENT UNIT**

CITY OF FOREST PARK, GEORGIA

STATEMENT OF NET POSITION
PROPRIETARY COMPONENT UNIT
DOWNTOWN DEVELOPMENT AUTHORITY
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

ASSETS

Cash and cash equivalents \$ 75,610

Total assets 75,610

LIABILITIES

Due to primary government 6,694

Total liabilities 6,694

NET POSITION

Unrestricted 68,916

Total net position \$ 68,916

CITY OF FOREST PARK, GEORGIA

STATEMENT OF REVENUES, EXPENDITURES, AND
CHANGES IN NET POSITION

PROPRIETARY COMPONENT UNIT

DOWNTOWN DEVELOPMENT AUTHORITY

FOR THE FISCAL YEAR ENDED JUNE 30, 2019

OPERATING REVENUES

Charges for services	\$ 70,625
Total operating revenues	<u>70,625</u>

OPERATING EXPENSES

General administration	1,694
Other	15
Total operating expenses	<u>1,709</u>

Operating income	68,916
------------------	--------

Change in net position	68,916
------------------------	--------

Total net position, beginning of year	<u>-</u>
--	----------

Total net position, end of year	<u><u>\$ 68,916</u></u>
--	-------------------------

CITY OF FOREST PARK, GEORGIA

STATEMENT OF CASH FLOWS
DISCRETELY PRESENTED COMPONENT UNIT
DOWNTOWN DEVELOPMENT AUTHORITY
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

	Downtown Development Authority
CASH FLOWS FROM OPERATING ACTIVITIES	
Receipts from customers and users	\$ 70,625
General administration	(1,709)
Net cash provided by operating activities	<u>68,916</u>
 CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:	
Transfers from primary government	6,694
Net cash provided by non-capital financing activities	<u>6,694</u>
 Net increase in cash and cash equivalents	75,610
 Cash and cash equivalents, beginning of fiscal year	<u>-</u>
 Cash and cash equivalents, end of fiscal year	<u><u>\$ 75,610</u></u>
 Reconciliation of operating income to net cash provided by operating activities:	
Operating income	\$ 68,916
Net cash provided by operating activities	<u><u>\$ 68,916</u></u>

STATISTICAL SECTION

This part of the City of Forest Park's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

	<u>Page</u>
Financial Trends	64
These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.	
Revenue Capacity	70
These schedules contain information to help the reader assess the City's most significant local revenue source, property tax.	
Debt Capacity	76
These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.	
Demographic and Economic Information	80
These schedules offer demographic and economic indicators to help the reader understand the environment within which the City's financial activities take place.	
Operating Information	82
These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the City provides and the activities it performs.	

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial report for the relevant year. The City implemented GASB 54 in Fiscal Year 2011; fund balance for governmental funds under the categories nonspendable, restricted, committed, assigned, and unassigned will be reflected in Fiscal Year 2011 and subsequent periods. The City also implemented GASB 63; *Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position* in Fiscal Year 2013. The City implemented GASB 75, *Accounting and Financial Reporting for Postemployment Benefits Other Than Pension* in fiscal year 2018.

**SCHEDULE 1
CITY OF FOREST PARK, GEORGIA
Net Position by Component
Last Ten Fiscal Years
(Accrual basis of accounting)**

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017 (restated)</u>	<u>2018</u>	<u>2019</u>
Governmental activities										
Net investment in capital assets	\$ 11,491,984	\$ 13,779,462	\$ 15,242,947	\$ 16,185,806	\$ 17,669,695	\$ 18,964,221	\$ 18,604,312	\$ 18,808,484	\$ 19,438,420	\$ 18,728,196
Restricted	1,727,509	2,391,207	1,426,846 (2)	3,623,381	5,242,867	5,615,883	7,298,649	8,517,272	9,854,517	13,496,784
Unrestricted (deficit)	6,376,416	5,249,219	2,577,470 (3)	1,690,027	50,277	(1,391,133)	(1,033,770)	777,244 (5)	7,294,353	10,596,880
Total governmental activities net position	<u>19,595,909</u>	<u>21,419,888</u>	<u>19,247,263</u>	<u>21,499,214</u>	<u>22,962,839</u>	<u>23,188,971</u>	<u>24,869,191</u>	<u>28,103,000</u>	<u>36,587,290</u>	<u>42,821,860</u>
Business-type activities										
Net investment in capital assets	3,658,321	7,682,310 (1)	8,013,467	8,001,214	8,001,214	14,685,778	17,318,422	17,723,571	16,729,594	16,504,532
Unrestricted (deficit)	(983,364)	(2,762,344)	572,360 (3)	200,431 (4)	6,807,960	(3,152,169)	(7,684,006)	(9,652,045) (5)	(10,575,017)	(9,444,267)
Total business-type activities net position	<u>2,674,957</u>	<u>4,919,966</u>	<u>8,585,827</u>	<u>8,201,645</u>	<u>14,809,174</u>	<u>11,533,609</u>	<u>9,634,416</u>	<u>8,071,526</u>	<u>6,154,577</u>	<u>7,060,265</u>
Primary government										
Net investment in capital assets	15,150,305	21,461,772 (1)	23,256,414	24,187,020	25,670,909	33,649,999	35,922,734	36,532,055	36,168,014	35,232,728
Restricted	1,727,509	2,391,207	1,426,846	3,623,381	5,242,867	5,615,883	7,298,649	8,517,272	9,854,517	13,496,784
Unrestricted (deficit)	5,393,052	2,486,875	3,149,830	1,890,458	6,858,237	(4,543,302)	(8,717,776)	(8,874,801) (5)	(3,280,664)	1,152,613
Total primary government net position	<u>\$ 22,270,866</u>	<u>\$ 26,339,854</u>	<u>\$ 27,833,090</u>	<u>\$ 29,700,859</u>	<u>\$ 37,772,013</u>	<u>\$ 34,722,580</u>	<u>\$ 34,503,607</u>	<u>\$ 36,174,526</u>	<u>\$ 42,741,867</u>	<u>\$ 49,882,125</u>

- Notes:**
- (1) Increase due to land and property purchases throughout the City for redevelopment purposes.
 - (2) Decrease due to the City expending resources for technological upgrades and improvements to its E911 system.
 - (3) Changes due to transfers from governmental activities to fund property acquisitions for redevelopment purposes.
 - (4) Changes due to unspent committed debt proceeds and operating income to be used for future land acquisition and redevelopment projects.
 - (5) The 2017 column for governmental activities was restated due to the implementation of GASB 75 (see footnote 17 for further discussions) and the 2017 column for business-type activities was restated due to errors in the prior year (see footnote 18 for further discussions).

SCHEDULE 2
CITY OF FOREST PARK, GEORGIA
Changes in Net Position
Last Ten Fiscal Years
(Accrual basis of accounting)

Expenses	2010	2011	2012	2013	2014	2015	2016	2017 (restated)	2018	2019
Governmental activities:										
General government	\$ 2,091,985	\$ 2,906,736	\$ 3,142,120	\$ 3,124,003	\$ 2,855,909	\$ 2,863,828	\$ 2,677,825	\$ 2,580,660	\$ 2,848,921	\$ 2,756,142
Public safety	12,846,730	14,067,567	15,782,226	15,857,835	15,756,330	15,451,710	15,230,605	15,648,967	16,178,020	15,746,028
Public works	2,448,999	3,164,165	3,146,528	3,254,195	3,196,689	3,358,782	3,892,680	3,707,374	3,489,626	3,550,427
Culture and recreation	1,495,372	1,261,707	1,366,783	1,286,548	1,353,806	1,353,839	1,331,029	1,348,717	1,401,596	1,420,765
Housing and development	827,490	896,377	985,641	1,126,218	769,672	730,914	765,987	755,235	705,677	688,602
Redevelopment and planning	340,056	299,604	395,892	725,506	1,260,977	1,241,205	445,708	65,611	62,974	-
Judicial	325,629	207,360	141,786	130,288	140,667	134,087	126,397	133,009	134,652	147,474
Tourism and economic development	18,137	27,552	32,499	42,707	29,944	31,098	25,455	37,475	41,312	37,511
Interest on long-term debt	-	-	-	18,452	16,055	13,582	23,284	19,143	5,687	2,888
Total governmental activities expenses	20,394,398	22,831,068	24,993,475	25,565,752	25,380,049	25,179,045	24,518,970	24,296,191	24,868,465	24,349,837
Business-type activities:										
Local Redevelopment Authority	125,873	61,471	109,697	62,249	82,945	344,520	230,797	75,689	183,233	68,071
Urban Redevelopment Agency	-	-	-	-	15,388,137 (2)	4,743,090	2,134,449	5,348,665 (5)	7,813,785 (5)	1,774,119
Sanitation	2,480,845	2,572,496	2,622,834	2,511,093	2,379,596	2,105,456	2,272,674	2,516,090	2,724,044	2,826,213
Total business-type activities expenses	2,606,718	2,633,967	2,732,531	2,573,342	17,850,678	7,193,066	4,637,920	7,940,444	10,721,062	4,668,403
Program Revenues										
Governmental activities										
Charges for services:										
General government	321,727	344,247	199,891	226,944	208,726	616,160	467,915	461,201	429,774	627,865
Public safety	3,968,207	4,617,257	4,192,881	4,059,079	3,346,648	3,585,768	3,414,799	4,106,376	3,895,344	3,802,079
Public works	380	247	970	1,995	1,225	-	-	335	-	-
Culture and Recreation	186,687	204,537	216,339	202,393	667,820	225,541	230,209	233,736	261,136	243,160
Judicial	-	-	-	-	-	-	-	-	-	-
Operating grants and contributions	366,483	741,451	695,971	751,815	1,136,655	820,913	519,298	319,886	3,460,594	348,240
Capital grants and contributions	4,834,727 (1)	5,347,809	5,246,034	5,444,621	4,506,932	3,820,567	3,143,555	3,312,427	3,715,834	3,680,514
Total governmental activities program revenues	9,678,211	11,255,548	10,552,086	10,686,847	9,868,006	9,068,949	7,775,776	8,433,961	11,762,682	8,701,858
Business-type activities										
Charges for services:										
Local Redevelopment Authority	24,290	33,810	82,810	71,960	85,916	103,558	97,653	924,877	1,239,287	1,229,951
Urban Redevelopment Agency	-	-	-	-	22,093,933 (2)	1,071,561	263,913	1,916,227	3,808,440	438,327
Sanitation	2,450,277	2,523,583	2,406,240	2,691,874	2,778,338	2,300,605	3,117,709	3,418,305	3,652,013	3,857,193
Operating grants and contributions	-	-	-	-	-	-	-	105,576 (5)	74,310 (5)	-
Capital grants and contributions	-	-	-	-	-	450,000	-	-	-	-
Total business-type activities program revenues	2,474,567	2,557,393	2,489,050	2,763,834	24,958,187	3,925,724	3,479,275	6,364,985	8,774,050	5,525,471
Total primary government program revenues	12,152,778	13,812,941	13,041,136	13,450,681	34,826,193	12,994,673	11,255,051	14,798,946	20,536,732	14,227,329

SCHEDULE 2 (CONTINUED)
CITY OF FOREST PARK, GEORGIA
Changes in Net Position
Last Ten Fiscal Years
(Accrual basis of accounting)

	2010	2011	2012	2013	2014	2015	2016	2017 (restated)	2018	2019
Net (Expense) Revenue										
Governmental activities	\$ (10,716,187)	\$ (11,575,520)	\$ (14,441,389)	\$ (14,878,905)	\$ (15,512,043)	\$ (16,110,096)	\$ (16,743,194)	\$ (15,862,230)	\$ (13,105,783)	\$ (15,647,979)
Business-type activities	(132,151)	(76,574)	(243,481)	190,492	7,107,509	(3,267,342)	(1,158,645)	(1,575,459)	(1,947,012)	857,068
Total primary government net expense	<u>(10,848,338)</u>	<u>(11,652,094)</u>	<u>(14,684,870)</u>	<u>(14,688,413)</u>	<u>(8,404,534)</u>	<u>(19,377,438)</u>	<u>(17,901,839)</u>	<u>(17,437,689)</u>	<u>(15,052,795)</u>	<u>(14,790,911)</u>
General Revenues and Other										
Changes in Net Position										
Governmental activities:										
Property and other taxes	15,757,782	15,677,829	16,121,874	16,449,435	16,419,905	16,214,024	17,557,309 (3)	19,585,336 (3)	21,436,217 (3)	21,748,584
Unrestricted investment earnings	127,788	18,987	12,390	10,673	6,775	3,775	8,561	27,936	70,550	108,636
Miscellaneous	-	-	32,137	96,060	48,988	55,259	30,421	5,906	3,890	25,329
Gains on sale of capital assets	13,501	22,292	-	-	-	10,259	76,388	6,655	79,416	-
Transfers	(1,759,079)	(2,319,609)	(3,897,637)	574,688	500,000	52,911	750,735	-	-	-
Total governmental activities	<u>14,139,992</u>	<u>13,399,499</u>	<u>12,268,764</u>	<u>17,130,856</u>	<u>16,975,668</u>	<u>16,336,228</u>	<u>18,423,414</u>	<u>19,625,833</u>	<u>21,590,073</u>	<u>21,882,549</u>
Business-type activities										
Gains on sale of capital assets	-	-	-	-	-	-	-	-	-	-
Unrestricted investment earnings	-	-	-	-	-	5,482	9,474	10,819	24,463	34,391
Miscellaneous	51	1,974	11,705	14	20	39,206	713	1,750	5,600	14,229
Transfers	1,759,079	2,319,609	3,897,637	(574,688)	(500,000)	(52,911)	(750,735)	-	-	-
Total business-type activities	<u>1,759,130</u>	<u>2,321,583</u>	<u>3,909,342</u>	<u>(574,674)</u>	<u>(499,980)</u>	<u>(8,223)</u>	<u>(740,548)</u>	<u>12,569</u>	<u>30,063</u>	<u>48,620</u>
Total primary government	<u>15,899,122</u>	<u>15,721,082</u>	<u>16,178,106</u>	<u>16,556,182</u>	<u>16,475,688</u>	<u>16,328,005</u>	<u>17,682,866</u>	<u>19,638,402</u>	<u>21,620,136</u>	<u>21,931,169</u>
Change in Net Position										
Governmental activities	3,423,805	1,823,979	(2,172,625)	2,251,951	1,463,625	226,132	1,680,220	3,763,603	8,484,290	6,234,570
Business-type activities	1,626,979	2,245,009	3,665,861	(384,182)	6,607,529 (2)	(3,275,565)	(1,899,193)	(1,562,890)	(1,916,949)	905,688
Total primary government	<u>\$ 5,050,784</u>	<u>\$ 4,068,988</u>	<u>\$ 1,493,236</u>	<u>\$ 1,867,769</u>	<u>\$ 8,071,154</u>	<u>\$ (3,049,433)</u>	<u>\$ (218,973)</u>	<u>\$ 2,200,713</u>	<u>\$ 6,567,341</u>	<u>\$ 7,140,258</u>

Notes:

- (1) Beginning in 2009, the City began collecting its share of a 1% SPLOST passed in Clayton County; fiscal year 2010 was the first full year of collection.
- (2) Increase is due to the creation of the Urban Redevelopment Agency during fiscal year 2014 and its completion of phase one of acquiring certain property from Fort Gillem through the issuance of debt and then the sale of certain land that was held for resale to other parties during the month of June 2014.
- (3) From 2016 to 2017, the City increased its millage rate from 14.743 to 16.743 mills per \$1,000 of assessed value.
- (4) From 2017 to 2018, the increase is due to an one-time grant payment from the State (as pass-through to Clayton County Gov't) to the City of Forest Park in the amount of \$3,039,942 in reference to the local jet fuel taxation.
- (5) The 2017 column for business-type activities was restated due to errors in the prior year (see footnote 18 for further discussions).

**SCHEDULE 3
CITY OF FOREST PARK, GEORGIA
Governmental Activities Tax Revenues by Source
Last Ten Fiscal Years
(Accrual basis of accounting)**

Fiscal Year	Property Tax	Motor Vehicle Tax	Hotel/Motel Tax	Alcoholic Beverage Tax	Sales Tax	Franchise Tax	Insurance Premium Tax	Business Tax	Other Tax	Total
2010	\$ 6,604,492	\$ 432,328	\$ 28,212	\$ 422,215	\$ 4,864,063	\$ 1,278,493	\$ 1,189,089	\$ 883,517	\$ 55,433	\$ 15,757,842
2011	6,694,917	477,619	29,985	382,636	4,627,030	1,406,851	1,157,906	812,513	88,372	15,677,829
2012	7,156,546	546,084	27,143	372,190	4,767,454	1,468,944	866,227	814,871	102,415	16,121,874
2013	7,065,068	754,280 (1)	33,605	361,014	4,921,326	1,375,538	930,353	857,492	150,759	16,449,435
2014	6,833,432	1,216,563 (1)	54,297	350,268	4,770,385	1,323,377	957,003	810,737	103,843	16,419,905
2015	6,334,235	948,874	55,296	354,862	4,991,349	1,373,128	996,067	996,669	163,544	16,214,024
2016	6,866,918	851,830	60,495	369,360	5,674,290	1,443,810	1,068,784	1,017,690	204,132	17,557,309
2017	8,635,976 (2)	587,553	60,674	405,583	6,060,026	1,391,853	1,152,664	1,174,074	116,933	19,585,336
2018	9,837,830 (3)	671,929	51,387	418,616	6,595,788	1,281,337	1,227,401	1,206,781	145,148	21,436,217
2019	10,752,690 (3)	766,555	57,125	434,936	5,755,356	1,311,023	1,349,561	1,161,043	160,295	21,748,584

Notes:

- (1) The increase from fiscal year 2012 to fiscal year 2013 and from fiscal year 2013 to fiscal year 2014 is due to a new law in the State of Georgia. Motor vehicle taxes changed from an annual ad-valorem tax on the assessed value to a one-time title ad-valorem tax (TAVT).
- (2) For FY 2017, the City increased its millage rate from 14.743 to 16.743 mills per \$1,000 of assessed value.
- (3) For FY 2018, taxes increased from 2017 to 2018 because assessed values increased 15.5%.

**SCHEDULE 4
CITY OF FOREST PARK, GEORGIA
Fund Balances of Governmental Funds
Last Ten Fiscal Years
(Modified accrual basis of accounting)**

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
General Fund										
Reserved	\$ 595,959									
Unreserved, designated	97,493									
Unreserved, undesignated	6,042,890									
Total General Fund	\$ 6,736,342									
All Other Governmental Funds										
Reserved	\$ 1,744,276									
Unreserved, reported in:										
Special revenue funds	(42,668)									
Capital projects funds	765,395									
Total all other governmental funds	\$ 2,467,003									
General Fund										
Nonspendable	\$ -	\$ 7,812	\$ -	\$ 965	\$ -	\$ 6,228	\$ 108	\$ 288,956	\$ -	\$ -
Restricted	-	-	-	-	-	-	-	-	-	-
Committed	-	-	-	-	-	-	-	-	-	-
Unassigned	6,977,391	5,267,019	3,919,818	2,104,703	1,174,628	1,474,424	3,957,989	10,424,541	(1)	13,488,406
Total General Fund	\$ 6,977,391	\$ 5,274,831	\$ 3,919,818	\$ 2,105,668	\$ 1,174,628	\$ 1,480,652	\$ 3,958,097	\$ 10,713,497		\$ 13,488,406
All Other Governmental Funds										
Nonspendable	\$ -	\$ -	\$ 94,555	\$ 94,555	\$ 94,555	\$ 139,959	\$ 142,229	\$ 94,555	\$ 94,555	\$ 94,555
Restricted for:										
Capital construction	406,301	11,290	2,158,259	3,950,678	4,192,745	5,774,441	6,897,314	8,102,605	11,493,022	11,493,022
Law enforcement activities	965,942	979,739	1,113,377	1,204,521	1,295,746	1,330,669	1,312,828	1,485,329	1,606,224	1,606,224
E911 operations	946,380	368,604	276,945	-	-	-	-	91,489	202,830	202,830
Tourism and economic development	72,584	67,213	58,111	82,464	106,662	141,702	164,901	175,094	194,708	194,708
Public safety operations	-	-	16,689	5,204	20,730	51,837	-	-	-	-
Committed for:										
Redevelopment and planning	1,979	1,728	1,477	156,818	215,676	448,255	681,624	929,713	1,254,236	1,254,236
Unassigned (deficits)	-	(664,659)	-	(48,586)	(169,295)	-	(28,160)	-	-	-
Total all other governmental funds	\$ 2,393,186	\$ 763,915	\$ 3,719,413	\$ 5,445,654	\$ 5,756,819	\$ 7,886,863	\$ 9,170,736	\$ 10,878,785		\$ 14,845,575

Note: Beginning in fiscal year 2011, fund balance is reported under categories using the definitions provided by GASB Statement No. 54.

(1) From 2017 to 2018, the increase is due to an one-time grant payment from the State (as pass-through to Clayton County Gov't) to the City of Forest Park in the amount of \$3,039,942 in reference to the local jet fuel taxation. The City has not committed or assigned this amount for any purposes as of June 30, 2018.

SCHEDULE 5
CITY OF FOREST PARK, GEORGIA
Changes in Fund Balances of Governmental Funds
Last Ten Fiscal Years
(Modified accrual basis of accounting)

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Revenues										
Taxes	\$ 15,731,987 (1)	\$ 15,670,092	\$ 16,069,979	\$ 16,353,022	\$ 16,254,647	\$ 16,403,442	\$ 17,741,240	\$ 19,579,664	\$ 21,347,740	\$ 21,601,538
Licenses and permits	311,470	280,584	199,891	223,944	208,726	616,160	467,915	461,201	429,774	627,865
Intergovernmental revenues	5,433,497 (1)	6,320,425	5,941,362	6,195,949	5,642,165	4,637,977	3,658,716	3,625,953	7,155,447 (2)	3,968,161
Fines and forfeitures	3,040,492	3,643,479	3,343,140	3,240,878	2,582,055	2,228,634	2,001,275	2,611,321	2,410,036	2,148,484
Charges for services	1,118,670	1,185,947	1,067,050	1,025,589	1,433,638	1,582,675	1,643,733	1,729,126	1,746,444	1,896,755
Investment earnings	127,788	19,428	13,033	11,160	8,197	7,278	12,698	34,296	91,571	169,229
Miscellaneous	6,369	56,278	32,137	96,060	48,988	55,259	30,421	5,906	79,416	25,329
Total revenues	<u>25,770,273</u>	<u>27,176,233</u>	<u>26,666,592</u>	<u>27,146,602</u>	<u>26,178,416</u>	<u>25,531,425</u>	<u>25,555,998</u>	<u>28,047,467</u>	<u>33,260,428</u>	<u>30,437,361</u>
Expenditures										
General government	2,390,000	2,740,971	2,722,016	2,899,138	2,620,594	2,650,559	2,501,960	2,349,713	2,492,839	2,565,288
Public safety	12,239,237	13,224,338	14,709,791	14,832,907	15,056,084	14,487,546	14,341,820	14,657,934	14,646,440	15,634,179
Public works	2,234,788	2,552,843	2,725,321	2,841,158	2,721,928	2,857,706	3,269,299	3,192,723	3,170,321	3,047,067
Culture and recreation	1,392,167	1,105,475	1,238,552	1,153,437	1,232,398	1,223,129	1,197,818	1,164,048	1,179,009	1,217,336
Housing and development	803,362	852,072	968,516	1,104,605	753,559	725,130	758,647	726,517	697,306	681,990
Judicial	125,615	136,622	139,854	128,701	139,163	132,884	125,187	131,449	133,055	146,058
Redevelopment and planning	336,036	294,656	406,220	529,312	1,090,659	771,673	441,437	2,701	93	-
Tourism and economic development	17,184	27,552	32,514	42,707	29,944	31,098	25,455	37,475	41,312	37,511
Capital outlay - general government	-	-	-	-	-	-	-	705,169	178,059	34,098
Capital outlay - redevelopment and planning	1,584,850	2,495,142	1,863,877	1,709,733	2,332,246	3,473,560	1,071,496	398,591	120,307	-
Capital outlay - public safety	-	111,242	705,559	696,256	369,024	53,381	26,095	409,924	585,905	24,456
Capital outlay - public works	-	1,158,617	730,831	737,034	291,738	26,363	48,896	362,435	1,441,647	15,027
Capital outlay - culture and recreation	47,087	12,154	-	-	-	-	-	59,511	19,980	293,299
Debt service	-	-	15,479	31,609	110,536	112,475	113,109	93,637	86,155	88,869
Principal	-	-	-	-	-	-	-	-	-	-
Interest and fees	-	-	-	-	18,452	16,055	25,834	21,774	8,401	5,687
Total expenditures	<u>21,170,326</u>	<u>24,711,684</u>	<u>26,258,530</u>	<u>26,706,597</u>	<u>26,766,325</u>	<u>26,561,559</u>	<u>23,947,053</u>	<u>24,313,601</u>	<u>24,800,829</u>	<u>23,790,865</u>
Excess (deficiency) of revenues over (under) expenditures	<u>4,599,947</u>	<u>2,464,549</u>	<u>408,062</u>	<u>440,005</u>	<u>(587,909)</u>	<u>(1,030,134)</u>	<u>1,608,945</u>	<u>3,733,866</u>	<u>8,459,599</u>	<u>6,646,496</u>
Other Financing Sources (Uses)										
Proceeds from issuance of debt	-	-	157,744	585,792	-	-	-	-	-	-
Proceeds from sale of capital assets	13,501	22,292	-	-	-	10,259	76,388	27,452	3,890	-
Transfers in	170,646	280,019	108,477	756,227	608,628	402,859	1,175,505	-	120,393	1,220,762
Transfers out	(1,929,725)	(2,599,628)	(4,006,114)	(181,539)	(108,628)	(2,859)	(424,770)	-	(120,393)	(1,220,762)
Total other financing sources (uses)	<u>(1,745,578)</u>	<u>(2,297,317)</u>	<u>(3,739,893)</u>	<u>1,160,480</u>	<u>500,000</u>	<u>410,259</u>	<u>827,123</u>	<u>27,452</u>	<u>3,890</u>	<u>-</u>
Net change in fund balances	<u>\$ 2,854,369</u>	<u>\$ 167,232</u>	<u>\$ (3,331,831)</u>	<u>\$ 1,600,485</u>	<u>\$ (87,909)</u>	<u>\$ (619,875)</u>	<u>\$ 2,436,068</u>	<u>\$ 3,761,318</u>	<u>\$ 8,463,489</u>	<u>\$ 6,646,496</u>
Debt service as a percentage of noncapital expenditures	0.00%	0.00%	0.07%	0.13%	0.55%	0.56%	0.61%	0.51%	0.42%	0.41%

(1) Beginning in 2010, special purpose local option sales tax revenue is reported as intergovernmental revenue where as in prior fiscal years, this revenue was reported under taxes.

(2) From 2017 to 2018, the increase is due to an one-time grant payment from the State (as pass-through to Clayton County Gov't) to the City of Forest Park in the amount of \$3,039,942 in reference to the local jet fuel taxation.

SCHEDULE 6
CITY OF FOREST PARK, GEORGIA
General Government Tax Revenues by Source (1)
Last Ten Fiscal Years
(Modified accrual basis of accounting)

Fiscal Year	Property Taxes (2)	Insurance Premium Taxes	Alcoholic Beverage Taxes	Sales Taxes	Franchise Taxes	Other Taxes	Total
2010	\$ 6,578,637 (3)	\$ 1,189,089	\$ 422,215	\$ 4,864,063 (4)	\$ 1,278,493	\$ 1,399,490	\$ 15,731,987
2011	6,687,180	1,157,906	382,636	4,627,030	1,406,851	1,408,489	15,670,092
2012	7,687,245 (3)	866,227	372,190	4,767,454	1,468,944	907,919	16,069,979
2013	7,811,228	930,353	361,014	4,921,326	1,375,538	953,563	16,353,022
2014	7,884,737	957,003	350,268	4,770,385	1,323,377	968,877	16,254,647
2015	7,471,925	996,669	354,862	4,991,349	1,373,128	1,215,509	16,403,442
2016	7,902,679	1,068,784	369,360	5,674,290	1,443,810	1,282,317	17,741,240
2017	9,804,378 (5)	1,152,664	405,583	6,060,026	1,391,853	765,160	19,579,664
2018	10,956,134 (6)	1,227,401	418,616	6,595,788	1,281,337	868,464	21,347,740
2019	11,372,199	1,349,561	434,936	5,755,356	1,311,023	1,378,463	21,601,538

Notes:

- (1) Includes all governmental fund type tax revenues.
- (2) Includes ad valorem and intangible taxes.
- (3) Increases in property tax revenues due to increases in the City's millage rate for maintenance and operations (M&O).
- (4) Beginning in FY 2010, special purpose local option sales tax revenue is reported as intergovernmental revenue for governmental funds whereas in prior fiscal years, this was reported as sales tax revenue.
- (5) For FY 2017, the City increased its millage rate from 14.743 to 16.743 mills per \$1,000 of assessed value.
- (6) For FY 2018, taxes increased from 2017 to 2018 because assessed values increased 15.5%.

SCHEDULE 7
CITY OF FOREST PARK, GEORGIA
Assessed Value and Estimated Actual Value - All Taxable Property
Last Ten Calendar Years

Year of Levy	Real Property		Exemptions Real Property		Personal Property		Utilities		Total		Assessed Value as a Percentage of actual value (1)	City Direct Property Tax Rate
	Assessed actual value	Estimated actual value	Assessed value	Estimated actual value	Assessed value	Estimated actual value	Assessed value	Estimated actual value	Assessed value	Estimated actual value		
2009	\$ 432,547,172	\$ 1,081,367,930	\$ 94,040,401	\$ 235,101,003	\$ 102,267,317	\$ 255,668,293	\$ 50,972,142	\$127,430,355	\$ 679,827,032	\$ 1,699,567,580	40%	12.343
2010	379,715,899	949,289,748	67,562,283	168,905,708	94,352,371	235,880,928	50,973,170	127,432,925	592,603,723	1,481,509,308	40%	13.343
2011	357,210,127	893,025,318	61,895,455	154,738,638	107,592,299	268,980,748	51,143,833	127,859,583	577,841,714	1,444,604,285	40%	14.743
2012	324,741,454	811,853,635	47,808,851	119,522,128	112,546,709	281,366,773	58,036,374	145,090,935	543,133,388	1,357,833,470	40%	14.743
2013	310,759,693	776,899,233	37,750,632	94,376,580	112,769,657	281,924,143	62,099,094	155,247,735	523,379,076	1,308,447,690	40%	14.743
2014	313,989,974	784,974,935	30,431,401	76,078,503	110,497,521	276,243,803	62,099,285	155,248,213	517,018,181	1,292,545,453	40%	14.743
2015	310,655,038	776,637,595	30,792,549	76,981,373	125,984,681	314,961,703	67,609,090	169,022,725	535,041,358	1,337,603,395	40%	14.743
2016	314,784,389	786,960,973	32,409,980	81,024,950	113,890,171	284,725,428	82,898,015	207,245,038	543,982,555	1,359,956,388	40%	16.743
2017	346,899,480	867,248,700	32,844,686	82,111,715	154,718,021	386,795,053	93,937,800	234,844,500	628,399,987	1,570,999,968	40%	16.743
2018	375,657,298	939,143,245	41,993,224	104,983,060	160,109,169	400,272,923	89,282,358	223,205,895	667,042,049	1,667,605,123	40%	16.743

Source: Clayton County Tax Commissioner Office

Notes:

(1) Under Georgia law, property is assessed for taxes at 40% of fair market value.

SCHEDULE 8
CITY OF FOREST PARK, GEORGIA
Property Tax Rates - All Overlapping Governments
Direct and Overlapping Governments
Last Ten Calendar Years

Per \$1,000 of net assessed value

<u>Calendar year</u>	<u>City of Forest Park Operating Millage (1)</u>	<u>Clayton County Schools Millage</u>	<u>Clayton County Operating Millage</u>	<u>State of Georgia Millage</u>	<u>Total</u>
2008	10.343	19.836	8.962	0.250	39.391
2009	12.343	20.000	11.436	0.250	44.029
2010	13.343	20.000	11.327	0.250	44.920
2011	14.743	20.000	15.813	0.250	50.806
2012	14.743	20.000	14.912	0.200	49.855
2013	14.743	20.000	20.953	0.150	55.846
2014	14.743	19.095	20.953	0.100	54.891
2015	14.743	19.095	20.862	0.050	54.750
2016	16.743	19.095	22.100	0.000	57.938
2017	16.743	19.095	21.847	0.000	57.685
2018	16.743	20.000	20.819	0.000	57.562

Source: Clayton County Tax Commissioner Office

Notes: (1) There are no other components of the City's direct property tax rate. It only consists of the City's operating millage rate.

SCHEDULE 9
CITY OF FOREST PARK, GEORGIA
Principal Property Taxpayers
Current Calendar Year and Nine Years Ago

Taxpayer	2018			2009		
	Assessed valuation	Rank	Percentage of total assessed valuation	Assessed valuation	Rank	Percentage of total assessed valuation
Georgia Power	\$ 90,701,860	1	13.60%	\$ 46,403,905	1	5.92%
Clorox Manufacturing Company	47,402,482	2	7.11%	29,533,158	2	3.77%
The Kroger Co	32,494,936	3	4.87%			
Southwest Airlines Co	19,831,617	4	2.97%			
United Rentals Inc	19,000,406	5	2.85%	7,366,384	10	0.94%
Gillem Ga Industrial LLC	17,175,200	7	2.57%			
Western B Southeast Ga LLC	14,485,000	8	2.17%			
Sanofi Pasteur Inc	12,182,632	9	1.83%			
O'Reilly Auto Parts	11,666,389	10	1.75%			
Atlantic Southeast Airlines				23,323,093	3	2.98%
Ozark Automotive Distributors				14,325,598	4	1.83%
Sara Lee Bakery Group				13,115,766	5	1.67%
K Mart Apparel of Atlanta Corp.				9,828,466	6	1.25%
BellSouth Telecommunications				8,418,082	7	1.07%
Airtran Airways				7,953,234	8	1.01%
Delta Airlines				7,899,190	9	1.01%
Total	\$ 264,940,522		39.72%	\$ 168,166,876		21.45%

Source: Clayton County Tax Commissioner Office

SCHEDULE 10
CITY OF FOREST PARK, GEORGIA
Property Tax Levies and Collections
Last Ten Fiscal Years

Fiscal Year Ended June 30,	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date		Outstanding Delinquent Taxes (1)	Percent of Delinquent Taxes to Tax Levy
		Amount	Collected		Amount	Percentage of Levy		
2010	\$ 6,928,385	\$ 6,401,329	92%	\$ 482,830	\$ 6,884,159	99%	\$ 44,226	1%
2011	6,618,835	6,291,877	95%	279,774	6,571,651	99%	47,184	1%
2012	7,211,134	6,808,577	94%	344,263	7,152,840	99%	58,294	1%
2013	6,882,967	6,559,641	95%	271,256	6,830,897	99%	52,070	1%
2014	6,707,089	6,211,543	93%	436,607	6,648,150	99%	58,939	1%
2015	6,441,240	6,093,557	95%	264,309	6,357,866	99%	83,374	1%
2016	6,965,980	6,728,025	97%	159,173	6,887,198	99%	78,782	1%
2017	7,982,552	7,641,539	96%	191,807	7,833,346	98%	149,206	2%
2018	9,444,780	9,041,230	96%	258,712	9,299,941	98%	144,839	2%
2019	10,004,895	9,687,586	97%	-	9,687,586	97%	317,309	3%

Source: Clayton County Tax Commissioner Office

Note: (1) After write off of taxes and before allowance for doubtful accounts

**SCHEDULE 11
CITY OF FOREST PARK, GEORGIA
Sanitation Revenues
Last Ten Fiscal Years**

<u>Fiscal Year</u>	<u>Sanitation Revenues</u>
2010	\$ 2,450,277
2011	2,523,583
2012	2,406,240
2013	2,691,874
2014	2,778,338
2015	2,300,605
2016	3,117,709
2017	3,418,305
2018	3,657,613
2019	3,857,193

Source: The City of Forest Park Finance Department

SCHEDULE 12
CITY OF FOREST PARK, GEORGIA
Ratios of Outstanding Debt by Type
Last Ten Fiscal Years

Fiscal year	Governmental Activities	Business-Type Activities		Total Primary Government	Percentage of Personal Income(1)	Per Capita(1)
	Notes Payable and Capital Lease Payable	Notes Payable	Revenue Bonds Payable			
2010	\$ -	\$ -	\$ -	\$ -	0.00%	0
2011	-	-	-	-	0.00%	0
2012	142,265	-	-	142,265	0.06%	8
2013	696,448	-	-	696,448	0.27%	38
2014	585,912	10,633,050	16,130,000	27,348,962	10.75%	1,481
2015	473,437	10,838,941	16,130,000	27,442,378	10.78%	1,486
2016	360,328	11,044,832	16,130,000	27,535,160	10.82%	1,491
2017	266,691	10,250,723	16,130,000	26,647,414	10.47%	1,443
2018	180,536	8,445,487	15,790,000	24,416,023	9.60%	1,322
2019	91,667	5,605,951	15,440,000	21,137,618	8.31%	1,145

Notes: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

(1) See Schedule 16 for personal income and population data.

SCHEDULE 13
CITY OF FOREST PARK, GEORGIA
Ratios of General Bonded Debt Outstanding
Last Ten Fiscal Years

Fiscal Year	General Obligation Bonds	Percentage of Estimated Taxable Value of Property	Per Capita
2010	\$ -	\$ -	\$ -
2011	-	-	-
2012	-	-	-
2013	-	-	-
2014	-	-	-
2015	-	-	-
2016	-	-	-
2017	-	-	-
2018	-	-	-
2019	-	-	-

Note 1: The City's governmental activities did not have any general obligation bonds outstanding in the last ten (10) years.

Note 2: Details regarding the City's outstanding debt can be found in the notes to the financial statements.

SCHEDULE 14
CITY OF FOREST PARK, GEORGIA
Direct and Overlapping Governmental Activities Debt
As of June 30, 2019

Governmental Unit	Debt Outstanding	Estimated Percentage Applicable (1)	Estimated Share of Overlapping Debt
Direct General Obligation Debt:			
City of Forest Park, Georgia	\$ 91,667	100%	\$ 91,667
Subtotal			<u>91,667</u>
Overlapping General Obligation Debt:			
Clayton County Board of Education	-	10.52%	-
Clayton County	78,627,497	10.52%	8,270,577
Landfill Authority	10,192,271	10.52%	1,072,093
Subtotal			<u>9,342,670</u>
Total direct and overlapping debt			<u>\$ 9,434,337</u>

Sources: Assessed value data used to estimate applicable percentages provided by the Clayton County Finance Department website. Debt outstanding data provided by Clayton County Finance Department.

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the City. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the City of Forest Park, Georgia. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the resident and businesses should be taken into account. However, this does not imply that every taxpayer is a resident and, therefore, responsible for repaying the debt, of each overlapping government.

(1) The percentage of overlapping debt applicable is estimated using taxable assessed property values. Applicable percentages were estimated by determining the portion of the county's taxable assessed value that is within the government's boundaries and dividing it by the county's total taxable assessed value.

**SCHEDULE 15
CITY OF FOREST PARK, GEORGIA
Legal Debt Margin Information
Last Ten Calendar Years**

	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Debt limit	\$ 67,982,703	\$ 59,260,372	\$ 57,784,171	\$ 54,313,339	\$ 52,337,908	\$ 51,701,818	\$ 53,504,136	\$ 63,950,918	\$ 62,839,999	\$ 66,704,205
Total net debt applicable to limit	-	-	-	-	-	-	-	-	-	-
Legal debt margin	\$ 67,982,703	\$ 59,260,372	\$ 57,784,171	\$ 54,313,339	\$ 52,337,908	\$ 51,701,818	\$ 53,504,136	\$ 63,950,918	\$ 62,839,999	\$ 66,704,205
Total net debt applicable to the limit as a percentage of debt limit	-	-	-	-	-	-	-	-	-	-

**Legal Debt Margin Calculation for Fiscal
Year 2019**

Assessed value	<u>\$ 667,042,049</u>
Debt limit (10% of total assessed value)	\$ 66,704,205
Debt applicable to limit	
General obligation bonds	-
Legal debt margin	<u>\$ 66,704,205</u>

Note - 1: The Constitution of the State of Georgia provides that the City may not incur long-term obligations payable out of general property taxes in excess of ten (10) percent of the assessed value of all taxable property within the City.

Note - 2: The City has no outstanding general obligatic

SCHEDULE 16
CITY OF FOREST PARK, GEORGIA
Demographic and Economic Statistics Information
Last Ten Fiscal Years

<u>Fiscal year</u>	<u>Population</u>	<u>Personal Income</u>	<u>Per Capita Income</u>	<u>Median Age</u>	<u>Level in Years of Formal Schooling(1)</u>	<u>School Enrollment(4)</u>	<u>Unemployment Rate(5)</u>
2010	18,468 (2)	\$ 254,452,104	\$ 13,778 (2)	29.1	14.7	5,407	12.5%
2011	18,468 (2)	254,452,104	13,778 (2)	30.6 (2)	14.7	5,321	12.9%
2012	18,468 (2)	254,452,104	13,778 (2)	30.6 (2)	14.7	5,691	11.1%
2013	18,468 (2)	254,452,104	13,778 (2)	30.6 (2)	14.7	6,430	10.3%
2014	18,468 (2)	254,452,104	13,778 (2)	30.6 (2)	14.7	6,430	9.8%
2015	18,468 (2)	254,452,104	13,778 (2)	30.6 (2)	14.7	6,224	7.5%
2016	18,468 (2)	254,452,104	13,778 (2)	30.6 (2)	14.7	6,945	6.4%
2017	18,468 (2)	254,452,104	13,778 (2)	30.6 (2)	14.7	6,945	5.9%
2018	18,468 (2)	254,452,104	13,778 (2)	30.6 (2)	14.7	6,517	5.0%
2019	18,468 (2)	254,452,104	13,778 (2)	30.6 (2)	14.7	6,403	4.7%

- Sources:
- 1 - United States Bureau of Census (2000)
 - 2 - United States Bureau of Census (2010)
 - 3 - Georgia Department of Industry and Trade
 - 4 - Clayton County Board of Education
 - 5 - Georgia Department of Labor

SCHEDULE 17
CITY OF FOREST PARK, GEORGIA
Principal Employers
Current and Nine Years Ago

<u>Employer</u>	<u>2019</u>			<u>2010</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total City Employment</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total City Employment</u>
Atlas Logistics Group Retail	954	1	19.08%			
Ozark Automotive Distributors	476	2	9.52%	431	1	5.94%
McLane Food Services, Inc	328	3	6.56%	150	8	2.07%
J.B. Hunt Transport, Inc.	283	4	5.66%	191	5	2.63%
Clorox Products	274	5	5.48%	263	4	3.62%
Wioss Atlanta LP	228	6	4.56%			
Ralcorp Frozen Bakery Products	193	7	3.86%			
Mid-South Roof Systems	164	8	3.28%	165	7	2.27%
Bullock & Bullock, Inc.	150	9	3.00%			
Forward Air	110	10	2.20%			
Earthgrains Refrigerated Dough Products				305	2	4.20%
Kmart				290	3	4.00%
Premier Transportation				171	6	2.36%
J.P. Hall				117	9	1.61%
Vanguard Truck Center				112	10	1.54%
Total	3,160		63.20%	2,195		30.24%

Source: City of Forest Park's Business License Division

SCHEDULE 18
CITY OF FOREST PARK, GEORGIA
Full-time Equivalent City Government Employees by Function
Last Ten Fiscal Years

<u>Function/Program</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Administrative										
City Manager Office	3	3	3	3	3	3	3	3	3	3
Finance Department	10	11	11	11	11	11	8	8	8	9
Technology Services								1	1	2
Support Services	6	6	6	6	6	6	4	4	4	5
Police										
Officers	70	93	89	89	89	89	89	89	89	89
Communications	14	14	14	14	14	14	14	14	14	14
Administrative	11	11	12	12	12	12	12	13	13	13
Recreation & Leisure	25	28	28	28	28	28	28	28	28	28
Public Works										
Maintenance	33	39	39	39	40	41	39	38	38	38
Sanitation	5	6	6	6	6	3	3	3	3	3
Fleet	7	8	8	8	8	6	6	6	6	6
Planning, Building and Zoning	9	13	13	13	13	12	12	13	13	13
Fire and EMS										
Firefighters and Officers	50	69	69	69	69	69	69	69	68	68
Administrative	2	2	3	3	3	3	3	3	3	3

Source: City Budgets

SCHEDULE 19
CITY OF FOREST PARK, GEORGIA
Operating Indicators by Function
Last Ten Fiscal Years

<u>Function/Program</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Police										
Physical arrests	3,837	3,694	3,616	3,557	3,548	2,901	2,786	3,161	2,548	1,863
Parking violations	71	112	115	79	124	63	73	330	131	77
Traffic violations	16,652	23,622	21,390	19,414	12,336	11,460	9,879	16,281	13,180	9,288
Fire and EMS										
Emergency responses	5,177	5,324	4,315	4,485	4,575	4,689	4,367	4,407	5,595	5,710
Fires extinguished	100	119	95	94	88	76	83	97	81	96
Inspections	1,249	1,067	939	955	879	1,167	964	899	1,136	889
Recreation & Leisure										
Athletic field permits issued	1,256	1,840	1,826	1,794	1,863	1,413	1,100	980	673	595
Community Center admissions	15,133	14,468	19,442	21,120	15,840	13,450	23,356	24,526	25,339	27,496

Sources: Various City Departments

SCHEDULE 20
CITY OF FOREST PARK, GEORGIA
Capital Asset Statistics by Function
Last Ten Fiscal Years

<u>Function/Program</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Police										
Stations	1	1	1	1	1	1	1	1	1	1
Patrol units	42	46	46	45	48	48	46	41	41	41
Fire stations	2	3	3	3	3	3	3	3	3	3
Public Works										
Streets (miles)	80	80	80	80	80	80	80	80	80	80
Streetlights	1659	1659	1778	1778	1778	1778	1778	1778	1778	1778
Traffic signals	42	42	47	47	47	47	47	47	47	47
Recreation & Leisure										
Acreage	72.51	78.9	78.9	78.9	78.9	78.9	78.9	78.9	78.9	78.9
Playgrounds	6	7	7	7	7	7	7	7	7	7
Baseball / Softball diamonds	6	6	6	6	6	6	6	6	6	6
Soccer / football fields	3	3	3	3	3	3	3	3	3	3
Community centers	1	1	1	1	1	1	1	1	1	1
Senior Center	1	1	1	1	1	1	1	1	1	1
Activity Buildings	2	2	2	2	2	2	2	2	2	2
Museum	1	1	1	1	1	1	1	1	1	1

Sources: Various City Departments



**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS
BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN
ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

**The Honorable Mayor and Members
of the City Council of
Forest Park, Georgia**

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City of Forest Park, Georgia (the "City") as of and for the fiscal year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the City's basic financial statements, and have issued our report thereon dated December 11, 2019.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the City's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified. We did identify certain deficiencies in internal control, as described in the accompanying schedule of findings and responses as items 2019-001 through 2019-004 that we consider to be material weaknesses.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

The City's Responses to the Findings

The City of Forest Park, Georgia's responses to the findings identified in our audit are described in the accompanying schedule of findings and responses. The City's responses were not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on them.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mauldin & Jenkins, LLC

Atlanta, Georgia
December 11, 2019

CITY OF FOREST PARK, GEORGIA

SCHEDULE OF FINDINGS AND RESPONSES FOR THE FISCAL YEAR ENDED JUNE 30, 2019

SECTION I SUMMARY OF AUDITOR'S RESULTS

Financial Statements

Type of report the auditor issued on whether the financial statements audited were prepared in accordance with GAAP:

Unmodified

Internal control over financial reporting:

Material weaknesses identified?

yes no

Significant deficiencies identified?

yes none reported

Noncompliance material to financial statements noted?

yes no

Federal Awards

There was not an audit of major federal award programs for the fiscal year ended June 30, 2019 due to the total amount expended being less than \$750,000.

CITY OF FOREST PARK, GEORGIA
SCHEDULE OF FINDINGS AND RESPONSES
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

SECTION II
FINANCIAL STATEMENT FINDINGS AND RESPONSES

2019 – 001 Restatement of Beginning Fund Balance for the SPLOST Fund

Criteria: Generally Accepted Accounting Principles in the United States requires that revenues be recognized when earned and that expenditures/expenses be accrued in the proper period when incurred.

Condition: During the prior fiscal year, the City double-accrued \$95,203 of expenditures related to capital outlay in the SPLOST Fund. As such, expenditures and retainage payables in the prior year were overstated by \$95,203.

Context/Cause: The restatement of beginning fund balance of the SPLOST Fund was due to an oversight by City management related to monitoring expenditures and miscalculating the amounts to accrue.

Effects: The improper accrual in the prior fiscal year caused beginning fund balance in the SPLOST Fund to be understated, retainage payables in the SPLOST Fund to be overstated, and governmental activities capital assets to be overstated by \$95,203.

Recommendation: We recommend management of the City monitor expenditures more closely to ensure expenditures are accurately identified and accrued at the close of the fiscal year-end.

Auditee's Response: We agree with the finding and will take steps to ensure that only legitimate accruals are accurately recorded at fiscal year-end.

CITY OF FOREST PARK, GEORGIA
SCHEDULE OF FINDINGS AND RESPONSES
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

SECTION II
FINANCIAL STATEMENT FINDINGS AND RESPONSES (CONTINUED)

2019 – 002 Capitalization of Renovation Costs

Criteria: Generally Accepted Accounting Principles in the United States requires that demolition costs associated with renovation of property to be resold be capitalized.

Condition: The City has been rehabilitating its Fort Gillem property for resale for several years. It was noted that \$669,509 of costs were incurred during the fiscal year under audit in the Urban Redevelopment Authority Fund for the purpose of removing building asbestos on property that was intended for resale. These costs were improperly expensed rather than recorded as assets held for resale.

Context/Cause: The City initially determined that because the costs related to partial demolition, they would not need to be capitalized. However, this is not in accordance with Generally Accepted Accounting Principles in the United States as noted above.

Effects: Failure to properly capitalize renovation costs caused expenses in the Urban Redevelopment Authority Fund and business-type activities to be overstated by \$669,509 and assets held for resale to be understated by \$669,509.

Recommendation: We recommend the management of the City implement a more rigorous process to check expenses for proper classification when incurred so as to ensure that capitalizable costs are properly recorded.

Auditee's Response: We agree with the finding and will implement a more rigorous process to check for proper classification of expenses to ensure capitalizable costs are properly recorded.

CITY OF FOREST PARK, GEORGIA
SCHEDULE OF FINDINGS AND RESPONSES
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

SECTION II
FINANCIAL STATEMENT FINDINGS AND RESPONSES (CONTINUED)

2019 – 003 Reconciliation and Recording of Bail Bonds

Criteria: Liabilities at fiscal year-end should reflect all amounts owed to others as of the end of the fiscal year.

Condition: The City records a liability associated with its total outstanding bail bonds. At the end of the fiscal year under audit, the City failed to accurately reconcile and record all of its outstanding bail bonds in its accounting records.

Context/Cause: The omission of all bail bond liabilities outstanding was due to an oversight.

Effects: Failure to record all bail bond liabilities outstanding caused the liabilities of the City to be understated by \$164,901.

Recommendation: We recommend the management of the City inspect outstanding liabilities at fiscal year-end more closely to ensure that the City is capturing all amounts owed.

Auditee's Response: We agree with the finding and will continue to review our operations to ensure that all outstanding liabilities are reflected in the City records at fiscal year-end.

CITY OF FOREST PARK, GEORGIA
SCHEDULE OF FINDINGS AND RESPONSES
FOR THE FISCAL YEAR ENDED JUNE 30, 2019

SECTION II
FINANCIAL STATEMENT FINDINGS AND RESPONSES (CONTINUED)

2019 – 004 Evidence Room Cash

Criteria: All cash on hand should be recorded and included in the accounting records at fiscal year-end.

Condition: The City holds cash on hand in the evidence room located at its police department. This cash is considered evidence and therefore cannot be tampered with. The cash is sealed in evidence bags and the cash on hand dates back from several decades onward. However, there are no reconciliation procedures in place when cash is entered into the evidence room to ensure correct amounts are being recorded or reported to the City for inclusion in its accounting records. Amounts are written on evidence bags containing the cash and entered into the Police Station's RSM software. A report from this software showed \$125,145 of cash on hand that was not recorded in the City's accounting records. However, the evidence bags containing the cash cannot be opened to verify the amounts on hand because this could be considered tampering with evidence. From the information that can be gathered, \$125,145 of cash was improperly excluded from the City's accounting records.

Context/Cause: The omission of evidence room cash was due to an oversight.

Effects: Failure to record evidence room cash on hand caused the City's cash and liabilities (due to others) to be understated by \$125,145.

Recommendation: We recommend the management of the City implement a reconciliation process for its evidence room cash to ensure that the cash entered into the evidence room is accurately recorded and reported to the City for inclusion in its accounting records.

Auditee's Response: We agree with the finding and will continue to review our operations to ensure that evidence room cash is accurately recorded and reflected in our records at fiscal year-end.

CITY OF FOREST PARK, GEORGIA

**SCHEDULE OF FINDINGS AND RESPONSES
FOR THE FISCAL YEAR ENDED JUNE 30, 2019**

**SECTION III
FEDERAL AWARDS FINDINGS AND QUESTIONED COSTS**

Not Applicable